



2020 Budget Presentation

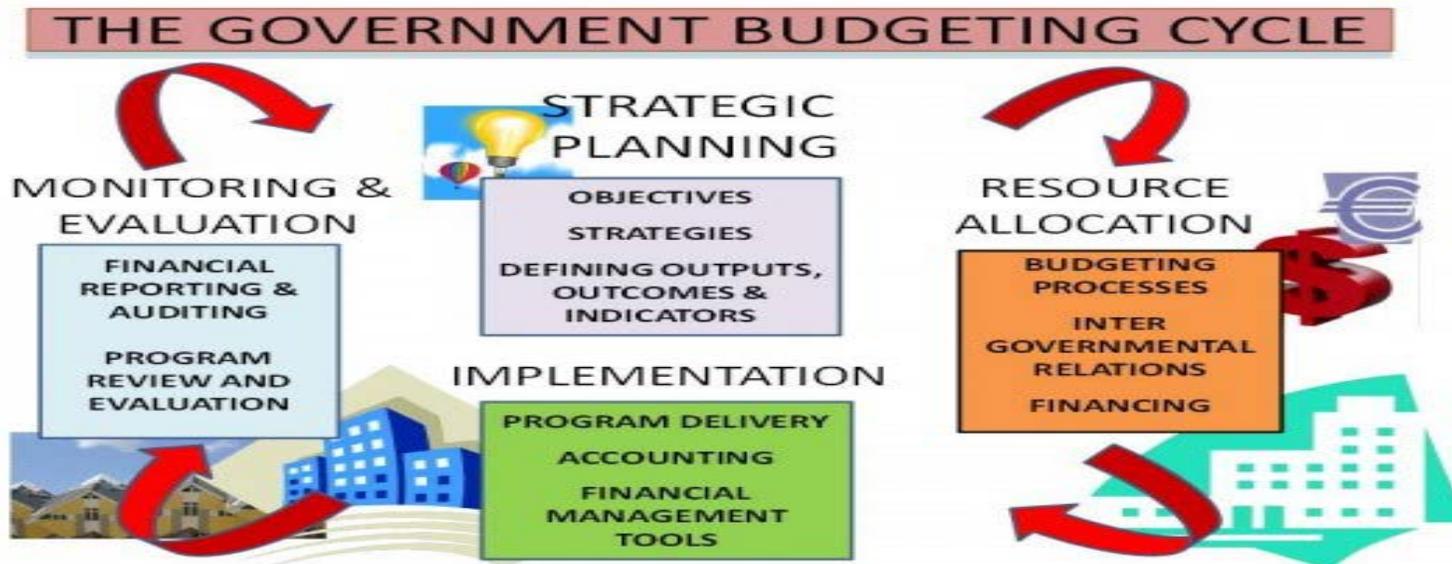
Submitted by Kendra Reinhart, Treasurer

March 10, 2020



Budget Summary

- ▶ In Accordance with Municipality of South Bruce Council policy and decisions and the Municipal Act, 2001
- ▶ Reflects Municipality of South Bruce Mission Statement
 - ▶ To provide appropriate and efficient services and programs to residents and ratepayers of South Bruce that will enhance the quality of life, provide a safe and desirable environment to work and raise families.
 - ▶ Supports the South Bruce Strategic Plan goals and objectives providing fiscal responsibility while facing challenges of a small rural municipality and reduced support under the Ontario Municipal Partnership Fund.
- ▶ Maintains existing levels of service, recognizes assessment growth, includes inflationary allowance, reflects Municipal User Fees and Charges, addresses approved wage grid adjustments for 2020, increases Capital Reserve contributions to support efforts to increase long-term sustainability of infrastructure.



Budget Summary - Operating

| OPERATING BUDGET SUMMARY | 2020 BUDGET | | | 2020 | 2019 | | | |
|------------------------------|--------------------|---------------------|--------------------|--------------------|--------------------|------------------|--------------|-----------------|
| | REVENUE | EXPENDITURES | RESERVE TRANSFERS | NET BUDGET | NET BUDGET | B-B \$ CHANGE | B-B % CHANGE | Tax Levy Impact |
| TAXATION | (\$3,055) | | | \$3,055 | (\$26,595) | \$29,650 | -111% | 0.6% |
| OMPF FUNDING | \$817,700 | | | (\$817,700) | (\$871,900) | \$54,200 | -6% | 1.1% |
| COUNCIL | | \$111,200 | | \$111,200 | \$109,400 | \$1,800 | 2% | 0.0% |
| GEN GOV'T & ADMIN | \$247,800 | \$473,670 | \$26,000 | \$251,870 | \$290,770 | (\$38,900) | -13% | -0.8% |
| NWMO RESOURCE PROGRAM | \$175,388 | \$175,388 | | \$0 | \$0 | \$0 | 0% | 0.0% |
| FIRE | \$40,400 | \$539,452 | \$107,700 | \$606,752 | \$587,404 | \$19,348 | 3% | 0.4% |
| EMERGENCY MANAGEMENT | \$0 | \$14,550 | \$0 | \$14,550 | \$14,240 | \$310 | 2% | 0.0% |
| HEALTH/SAFETY | | \$13,720 | | \$13,720 | \$14,000 | (\$280) | -2% | 0.0% |
| OPP & BYLAW ENFORCEMENT | \$3,500 | \$918,736 | \$0 | \$915,236 | \$902,937 | \$12,299 | 1% | 0.3% |
| CONSERVATION AUTHORITY | | \$83,400 | | \$83,400 | \$79,300 | \$4,100 | 5% | 0.1% |
| BUILDING INSPECTION | \$155,200 | \$149,125 | \$6,075 | \$0 | (\$0) | \$0 | 0% | 0.0% |
| PROTECTIVE INSPECTION-Animal | \$26,500 | \$22,200 | \$4,000 | (\$300) | (\$3,500) | \$3,200 | -91% | 0.1% |
| DRAINAGE | \$51,000 | \$72,150 | \$0 | \$21,150 | \$17,450 | \$3,700 | 21% | 0.1% |
| ROADS/STREETS | \$1,083,950 | \$2,768,701 | \$1,303,230 | \$2,987,981 | \$2,856,448 | \$131,533 | 4.6% | 2.7% |
| TREES | \$500 | \$5,200 | \$0 | \$4,700 | \$4,950 | (\$250) | -5% | 0.0% |
| STREET LIGHTS | \$76,850 | \$57,900 | \$38,350 | \$19,400 | \$19,400 | \$0 | 0.0% | 0.0% |
| SEWER/WATER | \$2,287,193 | \$1,837,777 | \$449,416 | \$0 | \$0 | \$0 | | 0.0% |
| RECYCLING/LANDFILL | \$419,160 | \$383,950 | \$35,210 | \$0 | \$0 | \$0 | 0% | 0.0% |
| STORMWATER MANAGEMENT | | \$71,350 | \$116,010 | \$187,360 | \$169,860 | \$17,500 | 10% | 0.4% |
| MORTUARY/CENOTAPH | \$500 | \$1,920 | \$0 | \$1,420 | \$1,470 | (\$50) | -3% | 0.0% |
| PHYS RECRUITMENT/CLINIC | \$55,650 | \$80,728 | (\$10,750) | \$14,328 | \$13,750 | \$578 | 4% | 0.0% |
| CEMETERIES | \$20,800 | \$20,800 | | \$0 | \$0 | \$0 | 0% | 0.0% |
| LIBRARIES | \$33,571 | \$27,340 | \$6,231 | \$0 | \$0 | \$0 | 0% | 0.0% |
| RECREATION-PARKS | \$14,300 | \$81,100 | \$3,200 | \$70,000 | \$67,781 | \$2,219 | 3% | 0.0% |
| RECREATION ADMIN & PROGRAM | \$40,600 | \$141,150 | \$0 | \$100,550 | \$95,950 | \$4,600 | 5% | 0.1% |
| RECREATION-POOL | \$74,350 | \$159,104 | \$14,000 | \$98,754 | \$97,117 | \$1,638 | 2% | 0.0% |
| RECREATION - FACILITIES | \$300,300 | \$551,461 | \$73,420 | \$324,581 | \$314,500 | \$10,081 | 3% | 0.2% |
| TOWN HALL | \$9,000 | \$19,510 | (\$1,500) | \$9,010 | \$8,795 | \$215 | 2% | 0.0% |
| PLANNING & DEVELOPMENT | \$6,000 | \$25,000 | \$0 | \$19,000 | \$20,400 | (\$1,400) | -7% | 0.0% |
| TOURISM | \$7,100 | \$56,000 | \$2,000 | \$50,900 | \$49,950 | \$950 | 2% | 0.0% |
| ECONOMIC DEVELOPMENT | \$1,615 | \$3,115 | | \$1,500 | \$1,500 | \$0 | 0% | 0.0% |
| Operating Fund | \$5,945,872 | \$8,865,697 | \$2,172,592 | \$5,092,417 | \$4,835,376 | \$257,041 | 5.32% | 5.32% |
| Capital Fund | \$2,815,951 | \$3,364,386 | (\$548,435) | \$0 | \$0 | | | |
| Total | \$8,761,823 | \$12,230,083 | \$1,624,157 | \$5,092,417 | \$4,835,376 | 257,041 | 5.32% | 5.32% |

Budget Summary - Capital

2020 SOUTH BRUCE CAPITAL BUDGET -SUMMARY

| EXPENSES | | REVENUE SOURCES | | | | | | |
|----------------------|------------------|-------------------|------------------|------------------------|----------------------|---------------|----------|------------------|
| CAPITAL BUDGET | TOTAL EXPENSES | RESERVE TRANSFERS | GRANTS | FUNDRAISING & DONATION | OTHER MUNICIPALITIES | SALES | NEW DEBT | TOTAL REVENUE |
| GENERAL GOVERNMENT | 204,000 | 2,000 | 124,000 | 68,000 | - | 10,000 | | 204,000 |
| PLAN & DEVELOPMENT | 349,000 | - | 44,000 | 305,000 | - | - | | 349,000 |
| HEALTH/CEMETERY | 6,000 | - | - | 6,000 | | - | - | 6,000 |
| PROTECTION SERVICES | 89,720 | 30,910 | 7,000 | 51,810 | - | - | | 89,720 |
| TRANSPORTATION | 1,513,296 | 316,795 | 1,141,501 | 55,000 | - | - | | 1,513,296 |
| ENVIRONMENT | 427,800 | 131,140 | 146,660 | 150,000 | - | - | - | 427,800 |
| RECREATION | 774,570 | 67,590 | 316,072 | 390,908 | - | - | | 774,570 |
| TOTAL CAPITAL | 3,364,386 | 548,435 | 1,779,233 | 1,026,718 | - | 10,000 | - | 3,364,386 |

Budget Summary - Reserves

| Account # | RESERVES/RESERVE FUNDS | updated Feb27/2 Balance Dec 31/2019 | YR 2019 Est Surplus Transfers | YR 2020 OPERATING TRANSFERS | YR 2020 CAPITAL TRANSFERS | PROJECTED Balance Dec 31 2020 |
|----------------|-----------------------------|---|-------------------------------------|-----------------------------------|---------------------------------|-------------------------------------|
| 01-0300-3110 | WORKING FUNDS | 209,966 | | | | 209,966 |
| 01-0300-3111 | ELECTION | 6,000 | | 6,000 | | 12,000 |
| 01-0300-3112 | COUNCIL TRAINING/SWAG | 13,146 | 3,031 | - | (3,000) | 13,177 |
| 01-0300-3115 | GG SURPLUS RESERVE | 294,634 | 49,547 | | 5,000 | 349,181 |
| 01-0300-3210 | OFFICE EQUIPMENT/ADMIN | 86,733 | | 20,000 | | 106,733 |
| 01-0300-3213 | T TOWN HALL | 11,658 | 1,230 | (1,500) | (11,500) | (112) |
| 01-0300-3214 | T HALL PIANO TUNING RES | 3,000 | | | | 3,000 |
| 01-0300-3215 | WSIB / INSUR DED | 120,049 | | | | 120,049 |
| 01-0300-3220 | BRIDGES/CULVERTS | 138,923 | | 303,230 | (39,587) | 402,566 |
| 01-0300-3221 | ROADS & EQUIPMENT | 236,573 | 60,055 | 1,000,000 | (116,118) | 1,180,510 |
| 01-0300-3222 | Rds/Drainage Carlsruhe/Dee | 52,510 | | | | 52,510 |
| 01-0300-3223 | ROADS - DRAINAGE | 368,497 | 36,368 | 116,010 | (161,090) | 359,786 |
| 01-0300-3225 | STREETLIGHTS | (25,043) | 3,191 | 38,350 | | 16,498 |
| 01-0300-3226 | ANIMAL CONTROL | 1,000 | | 4,000 | | 5,000 |
| 01-0300-3228/9 | SAN SEWERS - T/F prepd de | 167,984 | | | | 167,984 |
| 01-0300-3230 | SAN SEWERS - MILD MAY | 684,134 | | 132,032 | (19,000) | 797,166 |
| 01-0300-3232 | SAN SEWERS - T/F | (11,134) | | 109,674 | (20,000) | 78,540 |
| 01-0300-3240 | MC BALL PARK | 26,539 | | 2,000 | | 28,539 |
| 01-0300-3242 | TC BALL PARK | 18,306 | | 700 | | 19,006 |
| 01-0300-3243 | MILD MAY TENNIS | 2,048 | | | | 2,048 |
| 01-0300-3250 | WATER - MILD MAY | 830,518 | | 99,550 | (13,800) | 916,268 |
| 01-0300-3251 | WATER - TEESWATER | 153,014 | | 108,160 | (53,340) | 207,834 |
| 01-0300-3252 | WESTARIO - MILD MAY | 443,939 | | | | 443,939 |
| 01-0300-3252 | WESTARIO - MCRC Lobby bo | (47,523) | | | | (47,523) |
| 01-0300-3253 | WESTARIO - TEESWATER | 163,534 | | | | 163,534 |
| 01-0300-3265 | LANDFILLS | 197,330 | | 35,210 | (25,000) | 207,540 |
| 01-0300-3271 | MCFD | 452,747 | 3,027 | 53,850 | 13,710 | 523,335 |
| 01-0300-3271 | MFFA | 28,400 | | | (28,400) | - |
| 01-0300-3272 | TCFD | (1,917) | 3,027 | 53,850 | (16,220) | 38,740 |
| 01-0300-3280 | DOCTOR RECRUIT'T TC | 85,121 | | | | 85,121 |
| 01-0300-3280 | DOCTOR RECRUIT'T BROCKT | 10,750 | | (10,750) | | - |
| 01-0300-3281 | HEALTH/CENOTAPH/CEM. | 12,591 | 1,647 | | | 14,238 |
| 01-0300-3285 | POLICING/PROTECTION | 182,505 | 50,668 | 6,075 | | 239,248 |
| 01-0300-3286 | BUILDING PERMIT STABILIZA | 39,314 | | | | 39,314 |
| 01-0300-3287 | CANNIBIS ENFORCEMENT | 9,000 | | | | 9,000 |
| 01-0300-3400 | MC POOL | 53,945 | (2,494) | 7,000 | (2,000) | 56,451 |
| 01-0300-3401 | TC POOL | (2,553) | (1,642) | 7,000 | - | 2,805 |
| 01-0300-3402 | M LIBRARY | 9,245 | 1,692 | (915) | - | 10,022 |
| 01-0300-3500 | PLANNING & DEVELOPMEN | 93,381 | (5,769) | | - | 87,612 |
| 01-0300-3550 | SB TOURISM COMM | 1,807 | | | | 1,807 |
| 01-0300-3551 | TOURISM - T Fundraising | 7,433 | | | | 7,433 |
| 01-0300-3552 | TOURISM | 5,000 | | | | 5,000 |
| 01-0300-3553 | M Rotary Sign Reserve | 10,000 | | 2,000 | | 12,000 |
| 01-0300-3580 | TREES | 2,819 | 340 | | | 3,159 |
| 01-0300-3600 | REC PROGRAM gymnastics | 8,596 | | | | 8,596 |
| 01-0300-3620 | PARKLAND | 1,200 | | | | 1,200 |
| 01-0300-3621 | T LIBRARY | 96,166 | 2,385 | 7,146 | - | 105,697 |
| 01-0300-3700 | MCRC | 203,038 | (15,751) | 33,660 | (8,500) | 212,447 |
| 01-0300-3702 | TCCC | 115,026 | 11,041 | 33,660 | (31,000) | 128,727 |
| 01-0300-3703 | T SENIORS CARD PARTY | 422 | | | | 422 |
| 01-0300-3800 | F HALL | 76,907 | (176) | 6,100 | - | 82,831 |
| 01-0300-3801 | F RECREATION/BALL PK | 19,179 | 1,074 | 500 | (2,200) | 18,553 |
| 01-0300-3851 | OTHER REC FACILITIES /PAR | 31,372 | 12,564 | | (3,200) | 40,736 |
| 01-0300-3852 | REC PROGRAM fitness/wellr | 890 | | | | 890 |
| 01-0300-3853 | REC PROGRAM pickleball | - | | | | - |
| 01-0300-3241 | M PARK - optimist fundraisi | 9,190 | | | (9,190) | - |
| 01-0300-3900 | MC HISTORY BOOK | 6,788 | | | | 6,788 |
| 01-0300-3910 | ACCESSIBILITY RENOS | 12,537 | | | (4,000) | 8,537 |
| 01-0300-3920 | EMERGENCY MANAGEMENT | 37,253 | 1,177 | | | 38,430 |
| 01-0300-3930 | T PARK REVITALIZATION | 5,709 | | | | 5,709 |
| 01-0300-3951 | DRAINAGE | 22,702 | (2,318) | | | 20,384 |
| - | TOTAL RESERVES | 5,792,899.91 | 213,915 | 2,172,592 | (548,435) | 7,630,972 |

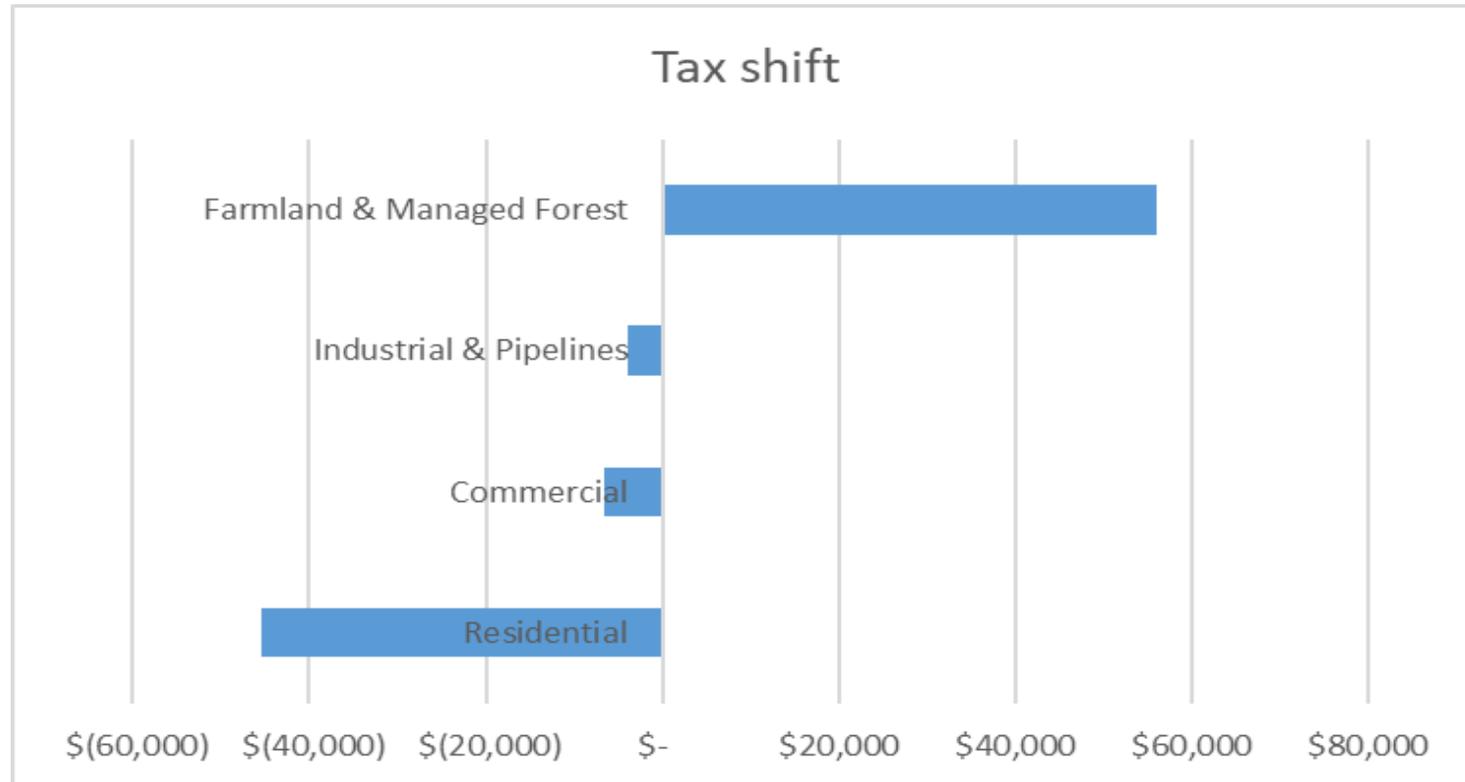


Property Assessments



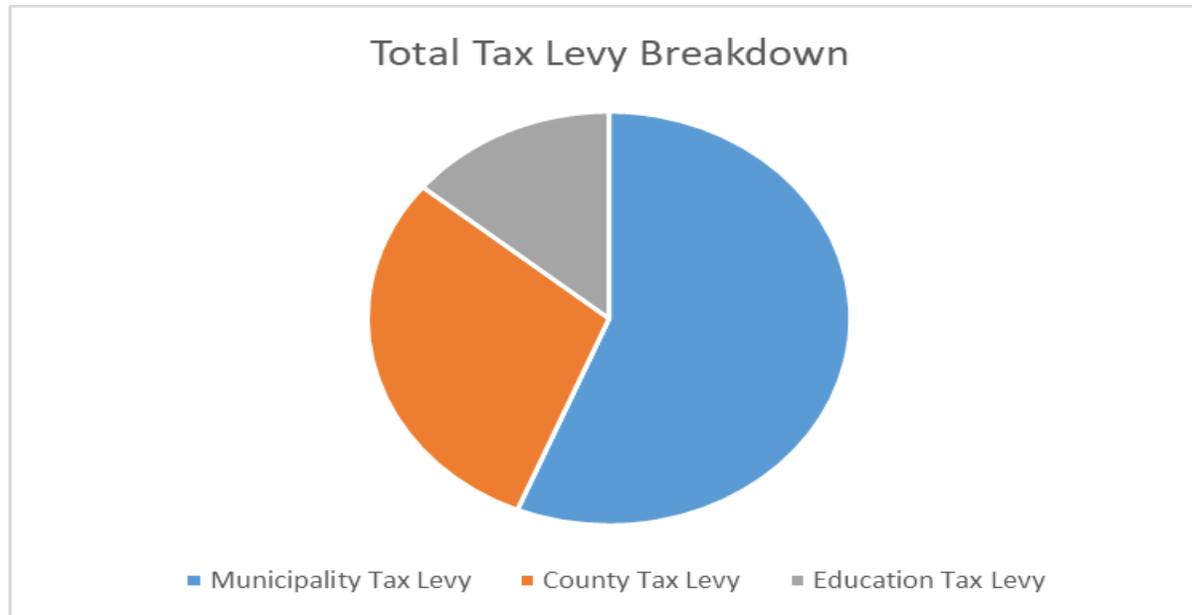
- ▶ Municipal Property Assessment Corporation (MPAC) is responsible for assessing and classifying properties in Ontario in accordance with the Assessment Act and associated regulations.
- ▶ MPAC Assessors are trained in the field of valuation and apply industry appraisal standards and best practices, comparing sales of similar properties.
- ▶ Accurate assessments are vital to fair and equitable property taxes.
- ▶ Reassessment to be completed in 2020 for application in future years 2021 to 2024. Market increases are phased in over a 4 year period.
- ▶ 2020 Total South Bruce Taxable Assessment is \$1.21 billion - up \$85.5M - 7.62%
- ▶ Growth accounts for less than 1% of the increase in Assessment
- ▶ Farmland Assessments up 10.5% - Residential Assessments up 2.3%

Tax \$ Shift due to Assessment Changes in 2020



2020 Tax Rate & Levies

- ▶ Class 1 Municipal Tax Rate - .00752561 - down .000012 - 0.2%
- ▶ Municipal Tax Levy - \$5,092,417 - up \$257,041 - 5.3%
- ▶ County of Bruce Tax Levy for South Bruce - \$2,697,923 - up \$198,064 - 7.9%
- ▶ Education Levies - \$1,270,856 - down \$2,643 - 0.2%
- ▶ Total Tax Levies - \$9,061,195 - up 452,461 - 5.3%



Average Total Tax \$ increase per \$100,000 of Assessment

- ▶ Average Residential Taxes
- ▶ - up 2.3%
- ▶ - \$29.80 per \$100,000 assessment



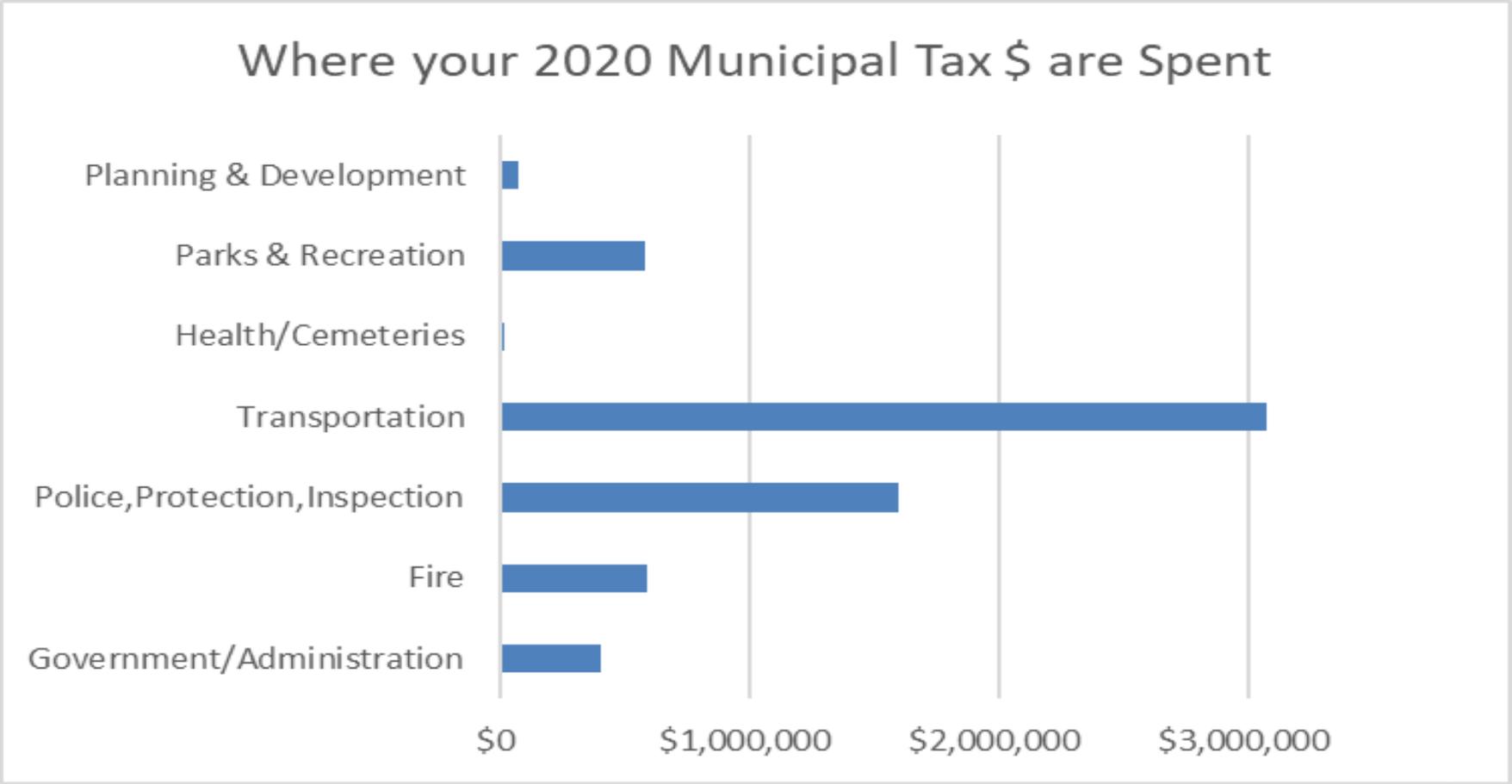
- ▶ Average Farmland Taxes
- ▶ - up 10.5%
- ▶ - \$34.19 per \$100,000 assessment



Major Impacts to 2020 Municipal Tax Levy

- ▶ The Major impacts resulting in the Tax Levy Increase of \$257,041 are:
 - ▶ \$29,650 - 0.61% - Tax write offs increasing due to residential assessments reverting back to farmland classification
 - ▶ \$54,200 - 1.12% - Ontario Municipal Partnership Funding from province reduced again in 2020
 - ▶ \$123,260 - 2.55% - additional reserve contributions for capital purposes to further long-term sustainability and reduce infrastructure gap
 - ▶ \$49,931 - 1.03% - to address CPI and other changes to departmental Operating Budgets

Departmental Operating Budgets



1000 General Government/Administration

1001 TAXATION:

Throughout the year, property assessments change as new structures and building occurs.

Tax write-offs are increasing due to procedures causing farmland reverting to residential

The reduction in unconditional funding from the Province (OMPF) continues to impact the municipal tax levy.

| GENERAL GOVT/ADMINISTRATION | 2016 | Actuals | 2017 | Actuals | 2018 | 2019 | 2019 | 2020 | B-B % |
|---|------|--------------------|------|--------------------|------------------|------------------|------------------|------------------|-------------|
| | | | | | Actuals | Budget | Actual | Budget | |
| OPERATING REVENUE | | | | | | | | | |
| Vacancy - Comm & Ind - Municipal | | (1,020) | | (604) | (95) | | (572) | (500) | |
| Sup - Res & Farm - Municipal | | 24,967 | | 41,622 | 59,864 | 35,250 | 33,511 | 40,000 | 113% |
| Sup - Comm & Ind - Municipal | | 2,018 | | 5,072 | 3,675 | | 851 | 1,000 | |
| Writeoffs - Res & Farm - Municip | | (41,139) | | (33,988) | (38,378) | (35,000) | (65,449) | (70,000) | 200% |
| Writeoffs - Comm & Ind - Municip | | (3,779) | | (2,677) | (878) | | (98) | | |
| Uncollectible Taxes | | (6,764) | | | | | | | |
| Mun & Canada Post PILs - Mun Share | | 2,802 | | 2,377 | 2,320 | 2,350 | 2,234 | 2,350 | 100% |
| MTO PIL - Mun/School Bd | | 73 | | 119 | 162 | 150 | 62 | 150 | 100% |
| Ontario Hydro PIL - Mun Share | | 21,545 | | 21,545 | 21,545 | 21,545 | 21,545 | 21,545 | 100% |
| County of Bruce Forests - Mun Share | | 1,465 | | 1,648 | 1,799 | 1,800 | 1,918 | 1,900 | 106% |
| Net School Board Taxation | | 572 | | 521 | - | 500 | 478 | 500 | 100% |
| Other Municipal Taxation Revenue | | 742 | | 35,635 | 50,015 | 26,595 | (5,521) | (3,055) | -11% |
| GG - CRF/OMPF Uncond Funding | | 1,186,300 | | 1,022,600 | 920,600 | 871,900 | 871,900 | 817,700 | 94% |
| NET COST/(REVENUE) TAXATION & OMPF | | (1,187,042) | | (1,058,235) | (970,615) | (898,495) | (866,379) | (814,645) | 91% |

1000 General Government/Administration

1100 COUNCIL:

South Bruce Council consists of the Mayor, Deputy Mayor and five Councillors. Their role is to represent the public and consider the well-being and interests of the municipality; determine what services are needed and the level of service to be provided, ensure administrative practices and policies are in place to implement Council decisions, maintain the financial integrity of the municipality; and to carry out the duties of Council and the Municipality in accordance with the Municipal Act and any other applicable legislation.



| GENERAL GOVT/ADMINISTRATION | 2016 | Actuals | 2017 | Actuals | 2018 | 2019 | 2019 | 2020 | B-B % |
|-----------------------------------|------|---------------|------|---------------|---------------|----------------|----------------|----------------|-------------|
| | | | | | Actuals | Budget | Actual | Budget | |
| COUNCIL EXPENSES | | | | | | | | | |
| GG- Council Remun /Per Diem | | 81,440 | | 81,593 | 80,628 | 88,000 | 86,654 | 88,000 | 100% |
| Deductions/Benefits | | 2,252 | | 2,251 | 2,182 | 2,400 | 4,336 | 4,500 | 188% |
| Materials/Supplies/Maint. | | 689 | | 13 | 180 | 200 | 180 | 200 | 100% |
| Seminars & Training & Conferences | | 2,457 | | 3,390 | 1,176 | 6,000 | 5,529 | 6,000 | 100% |
| General Administrative | | 177 | | 476 | 914 | 1,000 | 975 | 1,100 | 110% |
| Insurance | | 4,249 | | 3,663 | 3,722 | 3,800 | 3,843 | 3,900 | 103% |
| Mileage | | 3,062 | | 2,984 | 1,996 | 4,000 | 1,400 | 3,000 | 75% |
| Other | | 1,771 | | 1,580 | 1,942 | 2,500 | 1,880 | 2,500 | 100% |
| Contracted Services | | | | | | 1,500 | 1,572 | 2,000 | 133% |
| Council Expenses | | 96,096 | | 95,949 | 92,740 | 109,400 | 106,369 | 111,200 | 102% |

1000 General Government/Administration

1200 ADMINISTRATION BUDGET - include Administration costs and Corporate expenses not attributable to other Departments.

Administration Revenue: Budget is expected to increase by 30% to reflect higher investment income and interest revenue, as well as higher overhead and supplies being charged to the Nuclear Waste Management Organization as participation in the Deep Geological Repository site selection process increases.

| GENERAL GOVT/ADMINISTRATION | 2016 | Actuals | 2017 | Actuals | 2018 | 2019 | 2019 | 2020 | B-B % |
|--------------------------------------|------|----------------|------|----------------|----------------|----------------|----------------|----------------|-------------|
| | | | | | Actuals | Budget | Actual | Budget | |
| GEN GOVT/ADMIN REVENUE | | | | | | | | | |
| GG - Fees & Service Chgs - Tax Certs | | 5,820 | | 5,060 | 6,115 | 6,000 | 6,230 | 6,200 | 103% |
| GG - Zoning/Compliance Certs. | | 4,470 | | 4,125 | 3,615 | 4,000 | 4,800 | 5,000 | 125% |
| GG - Fees & Serv Chgs Other | | 15,804 | | 12,282 | 16,101 | 10,500 | 16,990 | 14,650 | 140% |
| GG - Licences & Permits | | 12,089 | | 10,989 | 9,911 | 10,000 | 9,802 | 10,000 | 100% |
| GG - Rentals | | 3,900 | | 4,200 | 3,100 | 2,500 | 2,900 | 23,200 | 928% |
| GG - Penalties & Interest | | 628 | | 886 | 965 | 600 | 8,033 | 1,000 | 167% |
| GG - Current Tax Penalty | | 33,613 | | 33,459 | 33,542 | 34,000 | 36,544 | 36,000 | 106% |
| GG - Tax Arrears Interest | | 53,993 | | 67,803 | 49,307 | 50,000 | 44,825 | 45,000 | 90% |
| GG - Investment Income - Bank | | 10,278 | | 17,688.04 | 34,318.21 | 35,000 | 61,855 | 50,000 | 143% |
| GG-Investment Income-LAS and Other | | 15,614 | | 16,183 | 21,647 | 20,000 | 12,907 | 30,000 | 150% |
| GG-Investment Income - Dividends | | 29,344 | | 22,008 | 16,506 | 17,000 | 29,344 | 25,000 | 147% |
| GG - Sale of Goods/Supplies | | 134 | | 225 | 142 | 250 | 85 | 100 | 40% |
| GG - WSIB Trfrs | | (4,677) | | 2,503 | (7,411) | | | | |
| GG - Transfers | | 900 | | 1,500 | 1,500 | 1,500 | 1,500 | 1,650 | 110% |
| General Gov/Admin Revenue | | 224,199 | | 368,245 | 189,360 | 191,350 | 235,815 | 247,800 | 130% |

1000 General Government/Administration

Administration Expense: Budget covers corporate management costs including payroll, licensing, records management, human resources, and other finance and Clerk's department services. This budget is up due to the implementation of the 2020 wage grid adjustments, inflationary impacts, insurance cost increases for the addition of cyber security coverage, increase in office supplies and materials needs, and the higher water and sewer charges.

Net Budget for Administration: \$251,870 - down \$38,900 - 13%

| GENERAL GOVT/ADMINISTRATION | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual | 2020 Budget | B-B % |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-------------|
| GG - ADMIN Wages/Salaries | 360,195 | 358,926 | 364,774 | 390,000 | 378,512 | 405,450 | 104% |
| Wages-Winter Maint. | 278 | 144 | 198 | 250 | 84 | 250 | 100% |
| Benefits | 102,969 | 100,371 | 99,937 | 109,200 | 97,776 | 115,500 | 106% |
| Benefits - winter maintenance | 64 | 33 | 59 | 70 | 32 | 70 | 100% |
| Materials/Supplies/Maint. | 19,133 | 12,743 | 13,673 | 16,550 | 18,287 | 18,000 | 109% |
| Seminars & Training | 4,831 | 5,544 | 1,258 | 10,000 | 4,989 | 7,000 | 70% |
| Professional Costs | 24,676 | 20,130 | 22,132 | 25,350 | 21,832 | 25,350 | 100% |
| General Administrative | 22,138 | 16,377 | 22,614 | 23,650 | 22,869 | 24,200 | 102% |
| Hydro | 6,787 | 5,894 | 4,266 | 5,000 | 4,602 | 5,000 | 100% |
| Heat | 1,606 | 1,437 | 2,520 | 2,600 | 2,325 | 2,600 | 100% |
| Telephone | 6,483 | 6,674 | 6,680 | 7,000 | 6,720 | 7,000 | 100% |
| Mun Office - water/sewer/garb/stlites | 957 | 982 | 1,005 | 1,050 | 1,164 | 1,200 | 114% |
| Election Expenses | - | - | 18,534 | - | - | - | - |
| Insurance | 23,559 | 20,304 | 20,289 | 21,000 | 24,692 | 25,500 | 121% |
| Grants/Donations/Bereavement | 2,770 | 2,730 | 2,848 | 3,000 | 3,383 | 3,500 | 117% |
| Mileage | 1,886 | 2,797 | 2,076 | 3,000 | 2,119 | 3,000 | 100% |
| Other | 360 | 375 | 375 | 400 | 425 | 450 | 113% |
| Rents & Financial Services | 1,700 | 2,089 | 1,592 | 2,000 | 1,258 | 1,700 | 85% |
| Bank Services Charges | 451 | 426 | 861 | 500 | 450 | 500 | 100% |
| Contracted Services | 30,035 | 29,610 | 28,403 | 34,000 | 26,411 | 29,900 | 88% |
| Interfunctional - Machine Charge | 151 | 160 | 190 | 200 | 90 | 200 | 100% |
| Machine Charges - Winter Maintenance | 273 | 259 | 224 | 500 | 103 | 500 | 100% |
| Interfunctional Trf SWB | (190,088) | (194,000) | (196,250) | (199,200) | (199,200) | (203,200) | 102% |
| Tax Adjustments | - | - | - | - | - | - | - |
| Administration & GG Expenses | 421,213 | 394,005 | 418,256 | 456,120 | 418,922 | 473,670 | 104% |
| Operating Reserve Transfers | 31,743 | 27,685 | 9,824 | 26,000 | 26,000 | 26,000 | |
| NET COST - ADMINISTRATION | 228,757 | 53,446 | 238,721 | 290,770 | 209,107 | 251,870 | 87% |

1000 General Government/Administration

RESERVE TRANSFERS: The 2020 budget continues to transfer \$20,000 to set aside funds for the purchase and replacement of Office Equipment, Computer and Software needs. Another \$6,000 is set aside annually to help offset election costs every 4 years.

CAPITAL BUDGET: The 2020 Capital budget for the General Government and Administration department totals \$204,000, and includes the purchase of ipads for members of Council, swag supplies, replacement of the office server, Switchboard software and phone system hardware, phase 2/3 activities to update the Asset Management plan, a contribution to the Municipal Innovation Council, drawings for upgrades to the municipal office and the sale of an unopened road allowance in Belmore.

| GENERAL GOVERNMENT & ADMINISTRATION | | | | | | | | |
|--|----------------|-------------------|----------------------------|----------------|------------------------|----------------------|---------------|----------------|
| CAPITAL EXPENSES | | REVENUE SOURCES | | | | | | |
| PARTICULARS | BUDGET | RESERVE TRANSFERS | REVENUE EXPL | GRANTS | FUNDRAISING & DONATION | OTHER MUNICIPALITIES | SALES | TOTAL REVENUE |
| Council Ipads | 5,000 | | Modernization Fund | 5,000 | | | | |
| Swag | 3,000 | 3,000 | Council Training/Swag Res | | | | | |
| Council Capital Budget | 8,000 | 3,000 | | 5,000 | | | | 8,000 |
| Sale of Land - Belmore Rd Allowance - Orange St | 5,000 | (5,000) | General Government Surplus | | | | 10,000 | |
| Mun Office Equipment - replace server | 24,000 | | Modernization Grant | 24,000 | | | | |
| Replace Phone System - deferred from 2019 | 12,000 | | Modernization Grant | 12,000 | | | | |
| Asset Management Plan - Phase 2 /3 | 115,000 | | Modernization/NWMO | 65,000 | 50,000 | | | |
| Municipal Office Sidewalk fix grade | 4,000 | 4,000 | Accessibility Reserve | | | | | |
| Municipal Innovation Council - 3 yr obligation 2020,2021,2022 - Year 1 costs - M19-536 | 18,000 | | Modernization Fund | 18,000 | | | | |
| South Bruce Switchboard Software program | 8,000 | | NWMO Resource Funding | | 8,000 | | | |
| Municipal Office Upgrades Drawings | 10,000 | | NWMO Resource Funding | | 10,000 | | | |
| GenGov't/Administration | 196,000 | (1,000) | | 119,000 | 68,000 | - | 10,000 | 196,000 |
| GENGOV'T/ADMIN CAPITAL | 204,000 | 2,000 | - | 124,000 | 68,000 | - | 10,000 | 204,000 |

2000 Protection and Inspection Services

The Protection and Inspection Services Budget includes Fire Services, Policing and Bylaw Enforcement, Building and Inspection Services, Emergency Management and Other Protection services such as Animal Control and Conservation Authorities. The Chief Building Official is responsible for overseeing the enforcement of the Municipal Property Standards by-law, the Zoning by-law and other applicable bylaws and provincial legislation.

2100 FIRE PROTECTION: \$606,752 - up 3% - The South Bruce Fire Department is responsible for providing Fire Protection and Emergency response services to the residents of the Municipality of South Bruce. Department operations include structure firefighting, rescue operations, medical and accident response, as well as Public Education and Fire Prevention activities. South Bruce Fire service operates out of two stations (Mildmay and Teeswater) with approximately 50 volunteers providing their time and talents to help protect the citizens and property in the municipality.



2200 POLICING AND BY-LAW ENFORCEMENT: \$915,236 up 1% - A part-time enforcement officer assists with the activities of the by-law enforcement department and the OPP provides policing services to South Bruce.

2500 BUILDING AND INSPECTION SERVICES: \$0 - The Chief Building Official oversees the Building and Inspection Department and enforcement of the Building Code Act. Building Permit revenue and fees are expected to cover all costs allocated to this department.

2600 OTHER PROTECTION SERVICES: \$83,100 - up 9.6% - This budget includes costs for the Conservation Authority levies and Animal Control services. South Bruce is paying a larger share of Conservation Authority costs due to assessment changes in the watershed. The part-time by-law enforcement officer enforces the Dog Control By-law and South Bruce is expecting higher costs for dog control activities.

2800 EMERGENCY MANAGEMENT: \$14,550 up 2% - South Bruce has entered into a cost-sharing agreement with the County of Bruce, and the Municipalities of Brockton and Arron Elderslie for the services of a Community Emergency Management Co-ordinator. The CEMC will be responsible for ensuring the municipality's obligations under the Emergency Management Civil Protection Act are completed.



2000 Protection and Inspection Services

2100 FIRE SERVICES

| | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|---|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|---------------|
| FIRE REVENUE | | | | | | | |
| FIRE - Other Municipalities Rev | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 100% |
| FIRE - Fees & Service Charges | 5,305 | 5,813 | 4,804 | 5,000 | 2,070 | 5,000 | 100% |
| FIRE - MTO Fire Calls | | 11,313 | 10,472 | 5,000 | 3,991 | 5,000 | 100% |
| FIRE - Mun Fire Calls/Burn Permits | 21,710 | 24,495 | 17,381 | 15,000 | 6,038 | 6,000 | 40% |
| FIRE - Rental Income | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 100% |
| FIRE - Sale of Hydro | 12,342 | 10,910 | 11,365 | 12,000 | 10,746 | 12,000 | 100% |
| FIRE - SB Donations | | | | | 1,850 | | |
| FIRE - MFFA Donations | 240 | 4,584 | 5,600 | | 1,514 | | |
| FIRE - TFFA Donations | 1,706 | 5,825 | 4,549 | | 6,607 | | |
| SB Fire - Operating Revenue | 53,703 | 75,340 | 66,570 | 49,400 | 45,215 | 40,400 | 82% |
| FIRE EXPENSES | | | | | | | |
| Fire - Chief Wages | 64,616 | 65,213 | 62,638 | 64,834 | 63,447 | 65,000 | 100% |
| Fire - Volunteer FF wages | 248,808 | 201,385 | 249,717 | 256,200 | 241,957 | 261,300 | 102% |
| Fire - Chief Benefits | 14,834 | 7,300 | 6,263 | 7,552 | 6,422 | 7,552 | 100% |
| Fire - Volunteer FF Ded & Benefits | 18,606 | 17,126 | 20,720 | 21,788 | 21,087 | 22,000 | 101% |
| Fire - Materials/Supplies/Maint. | 40,227 | 27,723 | 32,477 | 30,000 | 31,403 | 30,000 | 100% |
| Fire - Truck Fuel | 8,230 | 4,939 | 6,927 | 8,500 | 6,846 | 8,500 | 100% |
| Fire - Truck Maint | 21,883 | 13,910 | 16,008 | 14,000 | 20,022 | 16,000 | 114% |
| Fire - Training & Seminars | 26,340 | 10,955 | 23,358 | 26,600 | 7,571 | 26,600 | 100% |
| Fire - Clothing | 2,292 | 381 | 716 | 1,000 | 1,292 | 1,020 | 102% |
| Fire - Professional Costs | 146 | | | | | | |
| Fire - Admin & Office Supplies | 9,875 | 3,960 | 11,269 | 7,000 | 3,768 | 7,000 | 100% |
| Fire - Prevention supplies | | | | 3,000 | 3,428 | 3,000 | 100% |
| Fire - Hydro | 5,948 | 4,950 | 4,322 | 4,900 | 4,589 | 4,900 | 100% |
| Fire - Heat | 2,090 | 2,835 | 3,102 | 3,300 | 3,179 | 3,300 | 100% |
| Fire - Telephone/Radio | 4,927 | 4,785 | 4,960 | 6,000 | 7,259 | 7,000 | 117% |
| Fire - Water/Sewer/Bag Tags/Garb/Stl | 2,124 | 2,180 | 2,229 | 2,500 | 2,280 | 2,500 | 100% |
| Fire - Insurance | 24,324 | 26,602 | 26,823 | 28,700 | 26,999 | 29,000 | 101% |
| Fire -Donations/Bereavements/Recog | 752 | 434 | 25 | 500 | 860 | 600 | 120% |
| Fire - Mileage | 2,924 | 2,539 | 2,521 | 2,500 | 2,630 | 2,700 | 108% |
| Fire - Other | 1,456 | 692 | 50 | 1,500 | 50 | 500 | 33% |
| Fire - Defibrillator | 3,012 | 5,046 | 4,720 | 4,200 | 3,270 | 4,200 | 100% |
| Fire - Major Repairs/Expenses | | | | | | | |
| Fire - Rents & Financial Services | 880 | 880 | 880 | 880 | 880 | 880 | 100% |
| Fire - Contracted Services | 19,089 | 19,550 | 20,067 | 20,400 | 18,511 | 20,400 | 100% |
| PW Snow, Mowing, Hydrant, etc | 6,448 | 7,000 | 7,661 | 7,000 | 7,000 | 7,000 | 100% |
| Fire - Admin Cost Trfr | 7,800 | 8,000 | 8,200 | 8,350 | 8,350 | 8,500 | 102% |
| Fire - MCFFA Expenses | 3,708 | 4,584 | 5,600 | | 1,514 | | |
| Fire - TCFFA Expenses | | 5,825 | 4,549 | | 6,607 | | |
| SB FIRE Operating Expenses | 541,341 | 448,793 | 525,802 | 531,204 | 501,222 | 539,452 | 102% |
| SB Fire Reserve Trfrs | (4,076) | | | | | | |
| MC FIRE Reserve trfrs | 45,800 | 51,800 | 51,800 | 52,800 | 52,800 | 53,850 | |
| TC FIRE Reserve trfrs | 42,500 | 48,500 | 51,800 | 52,800 | 52,800 | 53,850 | |
| Operating Reserve Transfers - Fire | 84,224 | 100,300 | 103,600 | 105,600 | 105,600 | 107,700 | 102% |
| NET COST OPERATING - Fire | 571,863 | 473,753 | 562,832 | 587,404 | 561,607 | 606,752 | 103.3% |

2000 Protection and Inspection Service

▶ EMERGENCY MANAGEMENT

| EMERGENCY MGMT | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B% |
|---|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|-------------|
| EM MGMT Rev - Ontario Grants | | | | | | | |
| EM MGMT - Federal Grants | | | | | | | |
| EM MGMT Transfer From Reserves | | | | | | | |
| Emergency Management - Operating Revenue | | - | - | - | - | - | |
| PLAN & DEV - EMERGENCY - Wages | 3,492 | 2,642 | 588 | - | 528 | | |
| Emergency - Benefits | 191 | 257 | 71 | - | 46 | | |
| Materials/Supplies/Maint. | - | - | 23 | 200 | 120 | 1,200 | |
| Emergency - Seminars & Training | 125 | 81 | - | 1,050 | 357 | 600 | |
| General Administrative | - | - | | 1,000 | 20 | 500 | |
| Contracted Services | | | 7,000 | 7,140 | 7,140 | 7,300 | |
| Em Mgmt - Admin Cost Trfr | 5,640 | 5,750 | 5,850 | 4,850 | 4,850 | 4,950 | |
| Emergency Management - Operati | 9,448 | 8,730 | 13,532 | 14,240 | 13,063 | 14,550 | 102% |
| Operating Reserve Transfers- EM | | | | | | | |
| COST - EMERGENCY MANAGEMENT | 9,448 | 8,730 | 13,532 | 14,240 | 13,063 | 14,550 | 102% |

2000 Protection and Inspection Services

2200 POLICING AND BY-LAW ENFORCEMENT

| POLICING & BY-LAW ENFORCEMENT | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|--|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|-------------|
| By-law - Fines | 1,228 | 1,937 | 2,191 | 1,500 | 1,844 | 1,500 | 100% |
| Provincial Funding - Cannabis Enforcement | | | | 10,000 | 10,000 | - | 0% |
| Provincial Funding - Comm Safety | | | | | 5,000 | | |
| By-law - Recoverable Fees | - | 6,259 | - | 2,000 | 2,025 | 2,000 | 100% |
| Policing & Bylaw Enforcemen't Revenue | 1,228 | 8,195 | 2,191 | 13,500 | 18,869 | 3,500 | 26% |
| PPP BY LAW/OPP Wages | 4,336 | 5,936 | 5,069 | 9,000 | 1,384 | 1,282 | 14% |
| Benefits | 513 | 779 | 682 | 1,200 | 364 | 340 | 28% |
| Materials/Supplies/Maint. | - | | - | 1,000 | - | | 0% |
| Professional Costs | 1,907 | 361 | 2,454 | 2,200 | 4,158 | 2,500 | 114% |
| Telephone | 1,001 | 1,001 | 1,021 | 1,100 | 1,062 | 1,100 | 100% |
| Bylaw - Mileage | 277 | 609 | 289 | 600 | 242 | 500 | 83% |
| Other | | | | | 5,000 | | |
| Contracted Services | 799,952 | 829,956 | 869,148 | 886,287 | 876,917 | 897,814 | 101% |
| Bylaw Contracted Services | - | 5,989 | - | 2,000 | 5,000 | 6,000 | 300% |
| Police - Reconciliation Adjustment | - | (9,826) | (9,724) | (5,000) | - | | 0% |
| BylawEnf - Program Cost Transfer | 8,500 | 8,700 | 8,850 | 9,050 | 9,050 | 9,200 | 102% |
| Policing & Bylaw Enforcement Expenses | 816,487 | 843,505 | 877,788 | 907,437 | 903,176 | 918,736 | 101% |
| Reserve Transfer - bylaw training | | | | | | | |
| Reserve Transfer - Cannabis Funding | | | | 9,000.00 | 9,000.00 | | |
| Protection Reserve Transfer | (57,000.00) | (35,000.00) | | | | | |
| NET COST - POLICING & BY-LAW | 758,259 | 800,310 | 875,598 | 902,937 | 893,308 | 915,236 | 101% |

2000 Protection and Inspection Services

2500 BUILDING AND INSPECTION SERVICES

| BUILDING AND INSPECTION SERVICES | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|--|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|-------------|
| Building Permits & Septic Permit | 150,476 | 174,953 | 180,494 | 150,000 | 170,672 | 155,000 | 103% |
| Building Administration Fees | | 600 | | | 200 | 200 | |
| Building Stabilization Interest Earned | | | | | 399 | | |
| Decommissioning Permits | 1,300 | 250 | | | 50 | | |
| Building & Septic Inspection Revenue | 151,776 | 175,803 | 180,494 | 150,000 | 171,321 | 155,200 | 103% |
| PPP - BUILDING - Wages | 84,722 | 85,945 | 92,519 | 95,600 | 93,479 | 97,625 | 102% |
| Benefits | 25,223 | 25,221 | 26,782 | 28,055 | 26,245 | 27,600 | 98% |
| Materials/Supplies/Maint. | 281 | 1,021 | 2,990 | 2,500 | 566 | 2,500 | 100% |
| Seminars & Training | 546 | 3,576 | 2,198 | 6,100 | 1,653 | 6,000 | 98% |
| Professional Costs | 4,743 | 5,376 | 1,313 | 7,500 | 4,312 | 7,500 | 100% |
| General Administrative | 2,256 | 450 | 651 | 1,000 | 563 | 750 | 75% |
| Telephone | 949 | 515 | 341 | 600 | 252 | 400 | 67% |
| Mileage | 5,871 | 5,539 | 4,572 | 6,500 | 5,050 | 6,500 | 100% |
| Other | 213 | 213 | 213 | 500 | 200 | 250 | 50% |
| Contracted Services | 84 | 87 | | | | | |
| Building & Septic Inspection Expenses | 124,888 | 127,941 | 131,580 | 148,355 | 132,319 | 149,125 | 101% |
| Protection/Insp Reserve Transfer | - | - | | 1,645 | 1,645 | 6,075 | |
| Building Stabilization Reserve Transfer | | | | | 399 | | |
| NET COST - BUILDING & SEPTIC INSP | (26,888) | (47,861) | (48,914) | (0) | (36,958) | - | 0% |

2000 Protection and Inspection Services

2600 OTHER PROTECTION SERVICES

| | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|---|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|-------------|
| Ontario Grant-Livestock Damage | 237 | | - | 1,000 | 986 | 1,000 | 100% |
| Animal Control - fees and charges | | | | | 386 | 500 | |
| Dogs - Licences & Permits | 23,910 | 22,707 | 26,075 | 25,000 | 25,495 | 25,000 | 100% |
| Other Protection - Revenue | 24,147 | 22,707 | 26,075 | 26,000 | 26,866 | 26,500 | 102% |
| Conservation Authorities Expense | 74,616 | 75,537 | 78,360 | 79,300 | 79,350 | 83,400 | 105% |
| PPP - DOG -Wages | - | | 11,413 | | | | |
| Benefits | - | | 1,331 | | | | |
| Materials/Supplies/Maint. | - | 606 | 74 | 500 | 185 | 300 | 60% |
| General Administrative | - | | 78 | 150 | - | 100 | 67% |
| Mileage | 60 | 205 | 249 | 150 | 164 | 500 | 333% |
| Other-Beaver/Livestock | 450 | 240 | 670 | 650 | 40 | 500 | 77% |
| Other-Livestock/Bounty Claims | 291 | | 60 | 1,000 | 1,109 | 1,000 | 100% |
| Contracted Services | 279 | 1,219 | 324 | 3,000 | 688 | 6,500 | 217% |
| Dogs - Program Cost Transfer | 12,350 | 12,600 | 12,800 | 13,050 | 13,050 | 13,300 | 102% |
| Other Protection - Expenses | 88,046 | 90,406 | 105,358 | 97,800 | 94,585 | 105,600 | 108% |
| Dog Control - Transfer to Reserve | 3,000 | 3,000 | (9,000) | 4,000 | 4,000 | 4,000 | 100% |
| NET COST -OTHER PROTECTION | 66,899 | 70,700 | 70,283 | 75,800 | 71,719 | 83,100 | 110% |

2000 Protection and Inspection Services

CAPITAL - The 2020 Fire Capital Budget will include purchases of equipment and personal protective gear that will be funded from Fire Reserves and donations from the Firefighters Associations' fundraising efforts.

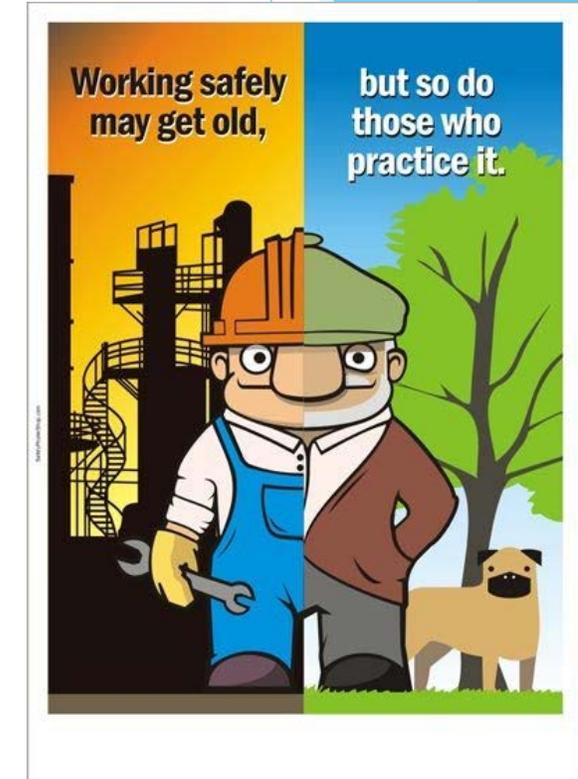
The 2020 Emergency Management Capital budget approves costs to investigate the purchase of a Generator for the municipal Evacuation centres and an ARES connection at the municipal office which is the dedicated Emergency Operations Centre in South Bruce.

| FIRE & PROTECTION | | | | | | | | | |
|-----------------------|---|---------------|----------------------------------|-----------------------|--------------|------------------------|----------------------|-------|---------------|
| CAPITAL EXPENSES | | | REVENUE SOURCES - AMENDED BUDGET | | | | | | |
| FIRE | PARTICULARS | BUDGET | RESERVE TRANSFERS | REVENUE EXPLANATION | GRANTS | FUNDRAISING & DONATION | OTHER MUNICIPALITIES | SALES | TOTAL REVENUE |
| MC Fire Equipment | 25 Fire Hoods | 3,200 | 3,200 | M Fire Reserve | | | | | |
| MC Fire Equipment | Purchase 3 Auto Extrication Tools | 42,000 | 9,190 | M Fire Reserve | | 32,810 | MFFA fundraising | | |
| MC Fire Equipment | 2000 Gallon Porta Tank for #184 | 2,300 | 2,300 | M Fire Reserve | | | | | |
| ST MCFD | | 47,500 | 14,690 | - | - | 32,810 | - | - | - |
| TC Fire Equipment | 2 - 1.5" TFT Fire Nozzles for #173 | 2,400 | 2,400 | T Fire Reserve | | | | | |
| TC Fire Equipment | 10 Fire Rated Coveralls | 3,400 | 2,400 | T Fire Res/TFFA | | 1,000 | TFFA Fundraising | | |
| TC Fire Equipment | Fire Hoses for Unit #173 & #175 | 3,000 | 3,000 | T Fire Reserve | | | | | |
| TC Fire Equipment | Bunker Gear Rack - 12 units | 3,420 | 3,420 | T Fire Reserve | | | | | |
| TC Fire Equipment | 2 sets bunker gear - new hires | 5,000 | 5,000 | T Fire Reserve | | | | | |
| ST TCFD | | 17,220 | 16,220 | - | - | 1,000 | - | - | - |
| ST SB FIRE | On-line Training Software | 7,000 | | Modernization Funding | 7,000 | | | | |
| FIRE CAPITAL | | 71,720 | 30,910 | | 7,000 | 33,810 | - | - | 71,720 |
| Emergency Mgmt | Evac Centre Generator-Phase 1 - design/drawings/investigation | 16,000 | | Well Being Fund | | 16,000 | | | |
| Emergency Mgmt | EOC ARES connection | 2,000 | | Well Being Fund | | 2,000 | | | |
| EMERGENCY MGMT | | 18,000 | - | - | - | 18,000 | - | - | - |

Employee Health & Safety

Employee Health and Safety is a high priority of Council. The 2020 Budget is \$13,720 - down 2% and includes costs for certification of an employee for the Joint Health and Safety committee. Appointed members of the committee meet four times per year to review any complaints or concerns and facility inspections are conducted by employees monthly.

| | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|---------------------------------------|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|--------------|
| HEALTH & SAFETY | | | | | | | |
| PH - HEALTH & SAFETY - Wages | 2,133 | - | 806 | 2,200 | 970 | 2,200 | 100% |
| Benefits | 402 | - | 97 | 400 | 94 | 220 | 55% |
| Materials/Supplies/Maint. | 114 | 522 | 364 | 400 | 114 | 500 | 125% |
| Seminars & Training | 1,654 | - | 916 | 1,500 | 1,953 | 1,500 | 100% |
| Mileage | 409 | - | - | 400 | - | | 0% |
| H&S Program Cost Transfer | 8,650 | 8,800 | 8,950 | 9,100 | 9,100 | 9,300 | 102% |
| NET COST - HEALTH & SAFETY | 13,362 | 9,322 | 11,134 | 14,000 | 12,231 | 13,720 | 98.0% |



Drainage

DRAINAGE: \$21,150 - up \$3,700 - 21% - The Tile and Municipal Drain programs for municipalities are legislated through the Drainage Act. South Bruce appoints a certified Drain Superintendent to carry out the duties under the legislation. In 2020, the firm of R J Burnside Engineering will carry out these duties.

| DRAINAGE | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|--------------------------------------|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|---------------|
| USER FEES Tile Drainage | 39,877 | 36,073 | 36,725 | 37,000 | 36,725 | 39,000 | 105% |
| Drainage - Ont Grants | 10,964 | 7,636 | 7,922 | 8,000 | 8,126 | 12,000 | 150% |
| Other Drainage Revenue | 100 | 225 | | | 100 | | |
| DRAINAGE - Operating Revenue | 50,942 | 43,934 | 44,648 | 45,000 | 44,951 | 51,000 | 113% |
| PLAN & DEV - DRAINAGE - Wages | 11,092 | 9,312 | 9,900 | 13,500 | 6,878 | 1,000 | 7% |
| Benefits | 3,421 | 2,711 | 2,731 | 3,800 | 1,819 | 300 | 8% |
| Debt Charges- Tile Drainage (OMA | 11,500 | 11,326 | 11,281 | 11,000 | 9,754 | 11,000 | 100% |
| Tile Loans Principal | 28,378 | 24,747 | 25,444 | 26,000 | 26,971 | 28,000 | 108% |
| Materials/Supplies/Maint. | 162 | 16 | 881 | 500 | 79 | 500 | 100% |
| Seminars & Training | 739 | 857 | 541 | 850 | 1,104 | 1,500 | 176% |
| Professional Costs | - | - | - | 1,000 | | - | 0% |
| General Administrative | 191 | 175 | 175 | 200 | 175 | 200 | 100% |
| Telephone | 167 | 144 | 93 | 200 | 45 | 150 | 75% |
| Mileage | 273 | 117 | - | | | | |
| Other | 5 | 9 | | | | | |
| Contracted Services | | | | | 12,069 | 24,000 | |
| Interfunctional - Machine Charge | | | | | 425 | | |
| Drainage - Program Cost Trfr | 5,100 | 5,200 | 5,300 | 5,400 | 5,400 | 5,500 | 102% |
| Tile Drain - Loan to Homeowner | | | | | | | |
| DRAINAGE - Operating Expenses | 61,028 | 54,614 | 56,347 | 62,450 | 64,718 | 72,150 | 116% |
| Drainage Operating Reserve Trfr | | | | | | | |
| NET COST - DRAINAGE | 10,086 | 10,679 | 11,700 | 17,450 | 19,768 | 21,150 | 121.2% |

3000 Transportation Services

Operations Manager Josh Fuller is responsible for overseeing the Transportation services operations in South Bruce. This includes Roads and Bridges, Streetlights and Trees.

ROADS and BRIDGES - \$2,987,981 - up 4.6%. The Roads and Bridges budget represents over 58% of the total budget for the municipality. 2.9% of the increase to the budget can be attributed to setting aside more funds to help with capital replacement costs and projects. The remaining 1.5% is due to inflationary costs and implementation of the approved wage grid in 2020.

STREETLIGHTING - \$19,400 - no change - The streetlight costs are partially funded through taxes and partially funded through a flat rate user charge applied to properties located within the urban areas of Mildmay, Teeswater, Formosa, Belmore, and Karlsruhe. The user charge for 2020 has not changed from the 2019 rate of \$50 per household.

TREES - \$4,700 - down \$250 - The South Bruce Tree committee is responsible to oversee and maintain a healthy tree population in the rural and urban areas of the Municipality.

RESERVE TRANSFERS - \$1,303,230 - Council continues to work toward improving the infrastructure gap between the amount set aside annually for Capital replacement and improvement projects, and the annual amount required to become sustainable in this area. Based on the 2018 estimates, the infrastructure deficit for the Roads department is \$3.38M.



3000 Transportation Services

| | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|---------------------------------------|-----------------|------------------|------------------|------------------|-------------------------|------------------|-------------|
| ROADS/BRIDGES/TREES | | | | | | | |
| TR - Ontario Grants | 26,790 | 19,785 | 29,301 | 29,000 | 42,936 | 35,000 | 121% |
| TR - Federal Grants | 1,577 | - | 1,680 | 1,600 | - | - | 0% |
| TR - Other Municipal Grants | 16,315 | 12,162 | 20,825 | 13,000 | 12,888 | 11,000 | 85% |
| TR - Fees & Service Charges | 14,844 | 15,010 | 11,556 | 12,000 | 10,861 | 12,000 | 100% |
| TR - Machine Chgs (Interfunction) | 827,907 | 942,250 | 977,041 | 950,000 | 1,001,705 | 1,000,000 | 105% |
| TR - Licences & Permits (drivewa) | 1,275 | 1,575 | 600 | 900 | 750 | 750 | 83% |
| TR - Rentals | 6,360 | 7,281 | 7,507 | 5,250 | 7,268 | 7,200 | 137% |
| TR - Sale of Goods & Supplies | 6,835 | 7,798 | 5,091 | 5,000 | 7,542 | 6,000 | 120% |
| TR Sale of Hydro | 12,326 | 9,214 | 7,628 | 9,000 | 8,877 | 9,000 | 100% |
| GRAVEL PIT - McKague - Rent | 3,186 | 3,186 | 3,186 | 3,200 | 2,880 | 3,000 | 94% |
| GRAVEL SB McKague Pit - Sales | 2,523 | 396 | 17,993 | 7,500 | 1,433 | - | 0% |
| ROADS- Operating Revenue | 919,937 | 1,018,655 | 1,082,408 | 1,036,450 | 1,097,140 | 1,083,950 | 105% |
| Debenture Principal - Roads | 86,642 | 90,071 | 93,636 | 97,341 | 97,341 | 101,194 | 104% |
| Debenture Interest - Roads | 86,736 | 83,308 | 79,743 | 76,037 | 76,038 | 72,185 | 95% |
| ROADS - Loan Repayment | 173,379 | 173,379 | 173,379 | 173,378 | 173,379 | 173,379 | 100% |
| TR - ROADSIDE -Wages | 77,162 | 82,752 | 69,335 | 85,000 | 68,458 | 88,400 | 104% |
| Benefits | 22,937 | 23,696 | 19,708 | 25,000 | 17,880 | 26,000 | 104% |
| Materials/Supplies/Maint. | 6,834 | 3,786 | 1,573 | 5,100 | 7,943 | 5,200 | 102% |
| Contracted Services | 21,546 | 28,164 | 23,984 | 31,500 | 20,878 | 32,100 | 102% |
| Interfunctional - Machine Charge | 143,078 | 141,235 | 126,288 | 127,000 | 119,093 | 118,000 | 93% |
| ROADSIDES Expenses | 271,558 | 279,633 | 240,888 | 273,600 | 234,253 | 269,700 | 99% |
| TR - HARDTOP - Wages | 31,730 | 33,686 | 29,967 | 31,000 | 32,705 | 33,600 | 108% |
| Benefits | 9,607 | 9,796 | 8,644 | 9,400 | 9,530 | 9,900 | 105% |
| Materials/Supplies/Maint. | 14,847 | 13,268 | 4,394 | 15,700 | 14,251 | 15,700 | 100% |
| Contracted Services | 34,707 | 22,453 | 18,491 | 31,000 | 18,422 | 31,600 | 102% |
| Interfunctional - Machine Charge | 65,852 | 84,781 | 69,611 | 77,000 | 79,713 | 80,000 | 104% |
| ROADS HARDTOP Expenses | 156,744 | 163,985 | 131,107 | 164,100 | 154,622 | 170,800 | 104% |
| TR - LOOSETOP -Wages | 32,741 | 47,816 | 35,881 | 41,000 | 44,583 | 42,600 | 104% |
| Benefits | 9,596 | 13,811 | 9,510 | 12,300 | 10,181 | 12,500 | 102% |
| Materials/Supplies/Maint. | 1,367 | 53,726 | 1,206 | 106,500 | 104,681 | 108,000 | 101% |
| Contracted Services | 190,083 | 166,251 | 246,213 | 165,000 | 167,605 | 165,000 | 100% |
| Interfunctional - Machine Charge | 132,861 | 185,061 | 151,542 | 150,000 | 174,218 | 175,000 | 117% |
| ROADS LOOSETOP Expenses | 366,648 | 466,666 | 444,352 | 474,800 | 501,267 | 503,100 | 106% |
| TR - WINTER CONTROL - Wages | 155,885 | 164,944 | 201,499 | 175,000 | 192,674 | 182,000 | 104% |
| Benefits | 34,365 | 36,621 | 43,817 | 40,000 | 43,339 | 41,600 | 104% |
| Materials/Supplies/Maint. | 83,196 | 116,321 | 128,510 | 108,000 | 115,918 | 110,160 | 102% |
| Contracted Services | 50,271 | 27,725 | 28,319 | 30,000 | 26,813 | 30,000 | 100% |
| Winter Control-Fire Hydrant Clearing | 156 | - | - | - | - | - | - |
| Interfunctional - Machine Charge | 287,233 | 386,750 | 425,860 | 380,000 | 423,315 | 425,000 | 112% |
| ROADS - WINTER CONTROL Expense | 611,106 | 732,362 | 828,005 | 733,000 | 802,060 | 788,760 | 108% |
| TR - SAFETY DEVICES - Wages | 20,317 | 19,480 | 19,597 | 20,000 | 22,404 | 22,000 | 110% |
| Benefits | 4,349 | 4,186 | 2,569 | 4,000 | 4,786 | 6,000 | 150% |
| Materials/Supplies/Maint. | 8,668 | 13,465 | 10,447 | 10,500 | 7,043 | 10,500 | 100% |
| Hydro | 1,271 | 4,451 | 3,959 | 4,200 | 3,923 | 4,300 | 102% |
| Other | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 100% |
| Contracted Services | 5,528 | 2,201 | 4,156 | 4,200 | 10,934 | 4,200 | 100% |
| Interfunctional - Machine Charge | 14,900 | 17,442 | 14,862 | 14,000 | 19,749 | 20,000 | 143% |
| ROADS - SAFETY DEVICES Expense | 56,383 | 62,575 | 46,940 | 58,250 | 70,190 | 68,350 | 117% |

3000 Transportation Services

| | 2016 | 2017 | 2018 | 2019 | 2019 Actual to | 2020 | |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-------------|
| ROADS/BRIDGES/TREES | Actuals | Actuals | Actuals | Budget | Dec31 | Budget | B-B % |
| TR - OVERHEAD -Wages | 139,364 | 120,470 | 104,930 | 111,870 | 114,711 | 116,300 | 104% |
| Benefits | 46,520 | 44,136 | 42,406 | 44,000 | 43,518 | 45,700 | 104% |
| Materials/Supplies/Maint. | 2,378 | 3,542 | 592 | 2,200 | 3,129 | 2,250 | 102% |
| Seminars & Training | 10,670 | 3,840 | 2,808 | 6,000 | 5,403 | 6,000 | 100% |
| Professional Costs | 305 | 7,847 | 75 | 5,000 | 100 | 2,500 | 50% |
| General Administrative | 8,826 | 7,847 | 7,054 | 7,850 | 10,305 | 8,850 | 113% |
| Telephone | 628 | 576 | 373 | 700 | 320 | 750 | 107% |
| Insurance | 31,989 | 29,596 | 31,780 | 32,500 | 33,762 | 34,450 | 106% |
| Mileage | 365 | 154 | 28 | 500 | 1,903 | 500 | 100% |
| Other | 433 | 433 | 683 | 700 | 670 | 700 | 100% |
| Contracted Services | 957 | 972 | 497 | 800 | 605 | 800 | 100% |
| Interfunctional - Machine Charge | 14,479 | 9,967 | 7,485 | 10,000 | 9,620 | 10,000 | 100% |
| Interfunctional Trf SWB | 25,150 | 25,650 | 26,100 | 26,600 | 26,600 | 27,100 | 102% |
| ROADS - OVERHEAD Expenses | 282,064 | 255,030 | 224,809 | 248,720 | 250,646 | 255,900 | 103% |
| TR -BLDGS - WAGES | 23,568 | 27,530 | 19,570 | 27,500 | 29,703 | 28,600 | 104% |
| Wages-Winter Maint. | 1,907 | 1,198 | 1,754 | | 736 | 800 | |
| Benefits | 5,900 | 6,488 | 5,089 | 7,200 | 6,889 | 7,450 | 103% |
| Benefits-Winter Maint. | 479 | 286 | 468 | | 252 | 250 | |
| Materials/Supplies/Maint. | 40,172 | 38,935 | 38,787 | 40,000 | 31,588 | 40,800 | 102% |
| Equipment Fuel | 119,689 | 135,117 | 158,243 | 143,000 | 141,341 | 145,900 | 102% |
| General Administrative | 15,531 | 16,496 | 14,398 | 16,800 | 16,231 | 17,200 | 102% |
| Hydro | 10,250 | 8,441 | 7,091 | 8,000 | 7,141 | 8,150 | 102% |
| Heat | 7,835 | 9,867 | 12,122 | 11,200 | 11,722 | 11,200 | 100% |
| Telephone | 8,067 | 7,774 | 5,899 | 8,000 | 6,439 | 8,000 | 100% |
| Shops - water/sewer /stlites, etc | 1,174 | 1,199 | 1,222 | 1,300 | 1,146 | 1,300 | 100% |
| Rents & Financial Services | 540 | 540 | 540 | 600 | 575 | 600 | 100% |
| Contracted Services | 1,486 | 334 | 1,795 | 2,000 | 410 | 1,000 | 50% |
| ROADS - BUILDINGS Expenses | 236,598 | 254,205 | 266,979 | 265,600 | 254,174 | 271,250 | 102% |
| TR - BRIDGES\CULVERTS - Wages | 3,375 | 2,283 | 4,806 | 11,000 | 4,333 | 11,500 | 105% |
| Benefits | 1,026 | 690 | 1,256 | 3,000 | 1,148 | 3,000 | 100% |
| Materials/Supplies/Maint. | 3,866 | 1,141 | - | 8,000 | 296 | 8,000 | 100% |
| Professional Costs | 16,892 | 797 | 22,174 | 2,000 | (2,827) | | 0% |
| Contracted Services | 10,754 | 589 | 4,045 | 9,000 | 1,885 | 9,000 | 100% |
| Interfunctional - Machine Charge | 7,430 | 5,142 | 7,735 | 10,000 | 7,015 | 10,000 | 100% |
| ROADS - BRIDGES & CULVERTS Exp | 43,343 | 10,641 | 40,016 | 43,000 | 11,850 | 41,500 | 97% |
| RDS-MCKAGUE GRAVEL PIT - Wages | 958 | 1,716 | 2,508 | 2,500 | 1,402 | 2,500 | 100% |
| Benefits | 294 | 446 | 770 | 800 | 386 | 800 | 100% |
| Materials/Supplies/Maint. | - | 116 | - | 100 | - | | 0% |
| Other | 2,266 | 2,455 | 2,629 | 2,800 | 10,101 | 10,300 | 368% |
| Contracted Services | 591 | 1,746 | 173 | 2,300 | - | | 0% |
| Interfunctional - Machine Charge | 2,190 | 4,727 | 6,422 | 6,400 | 2,807 | 4,000 | 63% |
| ROADS - GRAVEL PIT Expense | 6,299 | 11,206 | 12,502 | 14,900 | 14,696 | 17,600 | 118% |
| OTHER - RECOVERABLE - Wages | 5,188 | 5,481 | 7,145 | 7,600 | 7,031 | 7,900 | 104% |
| Benefits | 3,922 | 1,415 | 1,892 | 2,300 | 1,899 | 2,350 | 102% |
| Materials/Supplies/Maint. | 325 | - | (312) | 500 | 3,980 | 500 | 100% |
| Other | (316) | - | - | 400 | - | | 0% |
| Interfunctional - Machine Charge | 24,607 | 16,787 | 20,252 | 17,000 | 19,907 | 17,000 | 100% |
| ROADS - RECOVERABLE Expense | 33,727 | 23,683 | 28,976 | 27,800 | 32,817 | 27,750 | 100% |

3000 Transportation Services

| | | | | | | | | | |
|---------------------------------------|--------|--------|--------|--------|--------|--------|------|--|--|
| #8-WAGES-1998 GMC PLOW TRUCK | 2,514 | 225 | | | - | - | | | |
| #8-BENEFITS-1998 GMC PLOW TRUCK | 703 | 48 | | | - | - | | | |
| #8-MAT/SUP/MTN-1998 PLOW TRUCK | 2,124 | - | | | - | - | | | |
| #11-WAGES-1997 GRADER | 2,092 | 2,946 | 1,692 | 2,400 | 3,617 | 2,500 | 104% | | |
| #11-BENEFITS-1997 GRADER | 548 | 839 | 441 | 720 | 1,107 | 750 | 104% | | |
| #11-MAT/SUP/MTN-1997 GRADER | 7,318 | 3,316 | 5,348 | 6,500 | 2,342 | 6,500 | 100% | | |
| #16 - MAT/SUP/MTN - 1999 MF LOADER | | | | | | 222 | | | |
| #23-WAGES-2000 BRUSH CHIPPER | 582 | 468 | 354 | 1,000 | 677 | 1,050 | 105% | | |
| #23-BENEFITS-2000 BRUSH CHIPPER | 166 | 143 | 108 | 300 | 231 | 300 | 100% | | |
| #23-MAT/SUP/MTN-2000 BRUSH CHIPPI | 445 | 944 | 3,061 | 1,650 | 96 | 1,650 | 100% | | |
| #24-WAGES-1993 CHAMPION GRADER | 2,112 | 1,754 | 2,809 | 3,000 | 1,362 | 3,100 | 103% | | |
| #24-BENEFITS-1993 CHAMPION GRADEF | 491 | 434 | 624 | 900 | 350 | 900 | 100% | | |
| #24-MAT/SUP/MTN-1993 CHAMPION GI | 8,039 | 1,275 | 2,824 | 5,000 | 4,690 | 5,000 | 100% | | |
| #32-WAGES-2002 VOLVO TANDEM TRUC | 2,543 | 390 | | | | | | | |
| #32-BENEFITS-2002 VOLVO TANDEM TR | 454 | 75 | | | | | | | |
| #32-MAT/SUP/MTN-2002 VOLVO TANDI | 14,916 | 1,600 | (97) | | | | | | |
| #18-01-WAGES-2002 VOLVO TANDEM TI | 2,919 | 3,119 | 2,735 | | 1,641 | 3,244 | | | |
| #18-01-BENEFITS-2002 VOLVO TANDEM | 805 | 725 | 696 | | 435 | 739 | | | |
| #18-01-MAT/SUP/MTN-2002 VOLVO TA | 8,345 | 7,474 | 9,868 | | 6,837 | 2,500 | | | |
| #35-WAGES-2004 STERLING PLOW TRUC | 1,552 | 994 | 1,798 | 2,000 | 1,414 | 2,080 | 104% | | |
| #35-BENEFITS-2004 STERLING PLOW TRU | 405 | 268 | 508 | 500 | 383 | 500 | 100% | | |
| #35-MAT/SUP/MTN-2004 STERLING PLO | 5,220 | 6,827 | 6,169 | 4,500 | 10,992 | 4,500 | 100% | | |
| #36-WAGES-2003 CASE BACKHOE | 1,268 | 1,025 | 1,756 | 2,000 | 954 | 2,080 | 104% | | |
| #36-BENEFITS-2003 CASE BACKHOE | 349 | 299 | 505 | 600 | 236 | 600 | 100% | | |
| #36-MAT/SUP/MTN-2003 CASE BACKHO | 13,078 | 2,672 | 2,885 | 5,000 | 478 | 2,500 | 50% | | |
| #37-WAGES-2003 FORD F150 | 74 | - | - | - | - | - | | | |
| #37-BENEFITS-2003 FORD F150 | 19 | - | - | - | - | - | | | |
| #37-MAT/SUP/MTN-2003 FORD F150 | 138 | - | - | - | - | - | | | |
| #39-WAGES-2004 KUBOTA LOADER TRAC | 502 | 370 | 603 | 1,000 | 594 | 1,040 | 104% | | |
| #39-BENEFITS-2004 KUBOTA LOADER TR | 139 | 103 | 166 | 300 | 161 | 300 | 100% | | |
| #39-MAT/SUP/MTN-2004 KUBOTA LOAD | 19,115 | 4,246 | 4,750 | 7,500 | 1,495 | 7,500 | 100% | | |
| #40-WAGES-1991 FORD BUCKET TRUCK | 156 | 271 | 343 | 1,000 | 137 | 1,040 | 104% | | |
| #40-BENEFITS-1991 FORD BUCKET TRUC | 47 | 78 | 113 | 300 | 44 | 300 | 100% | | |
| #40-MAT/SUP/MTN-1991 FORD BUCKET | 3,207 | 1,410 | 1,338 | 2,000 | 1,424 | 2,000 | 100% | | |
| #41-WAGES-2004 VAN EYL TRAILER | 229 | 51 | | 700 | - | 700 | 100% | | |
| #41-BENEFITS-2004 VAN EYL TRAILER | 70 | 14 | | 200 | - | 200 | 100% | | |
| #41-MAT/SUP/MTN-2004 VAN EYL TRAIL | 591 | 193 | 436 | 600 | 1,122 | 600 | 100% | | |
| #42-WAGES-2005 INT'L TANDEM TRUCK | 1,355 | 2,664 | 1,626 | 1,800 | 2,073 | 1,872 | 104% | | |
| #42-BENEFITS-2005 INT'L TANDEM TRUC | 379 | 541 | 315 | 600 | 327 | 500 | 83% | | |
| #42-MAT/SUP/MTN-2005 INT'L TANDEM | 16,545 | 17,109 | 13,115 | 12,000 | 11,342 | 10,000 | 83% | | |
| #43-WAGES-1985 WTR PUMP TRAILER | | 51 | | 1,000 | 57 | 1,000 | 100% | | |
| #43-BENEFITS-1985 WTR PUMP TRAILER | | 16 | | 300 | 15 | 300 | 100% | | |
| #43-MAT/SUP/MTN-1985 WTR PUMP TRAILER | | - | 79 | 500 | - | 500 | 100% | | |
| #49-WAGES-2007 VOLVO RUBBER TIRE L | 1,392 | 795 | 914 | 1,200 | 1,436 | 1,290 | 108% | | |
| #49-BENEFITS-2007 VOLVO RUBBER TIRI | 364 | 203 | 241 | 360 | 414 | 360 | 100% | | |
| #49-MAT/SUP/MTN-2007 VOLVO RUBBE | 9,929 | 14,927 | 7,005 | 7,500 | 3,708 | 7,500 | 100% | | |
| #50-WAGES-2007 VOLVO TANDEM TRUC | 4,435 | 4,934 | 3,174 | 3,500 | 4,147 | 3,640 | 104% | | |
| #50-BENEFITS-2007 VOLVO TANDEM TR | 1,150 | 1,177 | 969 | 900 | 1,074 | 900 | 100% | | |
| #50-MAT/SUP/MTN-2007 VOLVO TANDI | 16,893 | 8,922 | 12,054 | 10,000 | 12,790 | 10,000 | 100% | | |
| #51-MAT/SUP/MTN-2008 UTILITY TRAILI | 305 | | 202 | 250 | - | 250 | 100% | | |
| #52-WAGES-2009 KUBOTA MOWER | 1,930 | 1,998 | 1,873 | 1,500 | 1,613 | 1,563 | 104% | | |
| #52-BENEFITS-KUBOTA MOWER | 558 | 544 | 543 | 450 | 454 | 450 | 100% | | |
| #52-MAT/SUP/MTN-2009 KUBOTA MOV | 3,254 | 1,455 | 6,658 | 3,000 | 1,292 | 1,000 | 33% | | |
| #16C-MAT/SUP/MTN-2009 DISC MOWEI | 423 | - | | | | | | | |
| #39B-WAGES-2004 SNOWBLOWER | 133 | | 140 | 100 | - | | 0% | | |
| #39B-BENEFITS-2004 SNOWBLOWER | 36 | | 33 | 100 | - | | 0% | | |
| #39B-MAT/SUP/MAINT-2004 SNOWBLOWER | | | | | 287 | | | | |
| #06-01-WAGES-2005 DODGE TRUCK | 214 | 26 | | | | | | | |
| #06-01-BENEFITS-2005 DODGE TRUCK | 44 | 7 | | | | | | | |
| #06-01-MAT/SUP/MTN-2005 DODGE TRI | 169 | | | | | | | | |
| #06-02-WAGES-2007 VOLVO TANDEM TI | 3,288 | 4,436 | 3,087 | 4,000 | 4,019 | 4,160 | 104% | | |
| #06-02-BENEFITS-2007 VOLVO TANDEM | 927 | 1,250 | 721 | 900 | 804 | 900 | 100% | | |
| #06-02-MAT/SUP/MTN-2007 VOLVO TA | 11,107 | 11,038 | 3,980 | 6,500 | 13,265 | 5,000 | 77% | | |
| #09-03-WAGES-2010 FORD TRUCK | 188 | 228 | 379 | 500 | 167 | | 0% | | |
| #09-03-BENEFITS-2010 FORD TRUCK | 47 | 63 | 110 | 150 | 43 | | 0% | | |
| #09-03-MAT/SUP/MTN-2010 FORD TRUC | 2,340 | 2,887 | 4,975 | 5,000 | 2,022 | | 0% | | |
| #10-01-WAGES-2010 FREIGHTLINER TAN | 1,121 | 894 | 710 | 1,500 | 941 | 1,560 | 104% | | |
| #10-01-BENEFITS-2010 FREIGHTLINER TA | 281 | 241 | 198 | 450 | 230 | 450 | 100% | | |
| #10-01-MAT/SUP/MTN-2010 FREIGHTLIN | 10,158 | 6,470 | 8,137 | 9,000 | 15,085 | 5,000 | 56% | | |
| #11-01-WAGES-2011 GMC SIERRA | 191 | 205 | 106 | 1,000 | 251 | 1,040 | 104% | | |
| #11-01-BENEFITS-2011 GMC SIERRA | 52 | 59 | 28 | 300 | 48 | 300 | 100% | | |
| #11-01-MAT/SUP/MTN-2011 GMC SIERR | 353 | 526 | 2,008 | 1,600 | 2,789 | 1,632 | 102% | | |

3000 Transportation Services

| ROADS/BRIDGES/TREES | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|---|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|------------|
| #11-04-WAGES-2011 CUB CADET RIDING | 76 | 51 | 26 | 700 | 80 | 728 | 104% |
| #11-04-BENEFITS-2011 CUB CADET RIDING | 23 | 16 | 10 | 200 | 23 | 200 | 100% |
| #11-04-MAT/SUP/MTN-2011 CUB CADET RIDING | 218 | 1,333 | 628 | 900 | 61 | 500 | 56% |
| #12-01-WAGES-2012 RIDING LAWN MOWER | 366 | 830 | 207 | 700 | 557 | 728 | 104% |
| #12-01-BENEFITS-2012 RIDING LAWN MOWER | 112 | 229 | 78 | 210 | 164 | 210 | 100% |
| #12-01-MAT/SUP/MTN-2012 RIDING LAWN MOWER | 369 | 1,107 | 126 | 500 | 96 | 400 | 80% |
| #12-02-WAGES-2012 BOMAG PACKER | 125 | 51 | 79 | 1,000 | 110 | 1,040 | 104% |
| #12-02-BENEFITS-2012 BOMAG PACKER | 39 | 15 | 20 | 300 | 22 | 300 | 100% |
| #12-02-MAT/SUP/MTN-2012 BOMAG PACKER | 14 | 1,502 | 8 | 750 | 427 | 550 | 73% |
| #12-03-WAGES-2012 KUBOTA FRONT MOWER | 457 | 1,092 | 1,742 | 1,900 | 1,832 | 1,976 | 104% |
| #12-03-BENEFITS-2012 KUBOTA FRONT MOWER | 106 | 313 | 477 | 500 | 485 | 600 | 120% |
| #12-03-MAT/SUP/MTN-2012 FRONT MOWER | 1,046 | 1,116 | 6,136 | 2,500 | 5,323 | 2,500 | 100% |
| #12-04-WAGES-2012 FORD F350 | 795 | 713 | 1,280 | 1,400 | 755 | 1,456 | 104% |
| #12-04-BENEFITS-2012 FORD F350 | 228 | 191 | 393 | 500 | 209 | 500 | 100% |
| #12-04-MAT/SUP/MTN-2012 FORD F350 | 648 | 4,832 | 2,349 | 2,500 | 3,734 | 2,500 | 100% |
| #05-02-WAGES-2006 FORD F150 TRUCK | 218 | 239 | 360 | 2,000 | 583 | 2,080 | 104% |
| #05-02-BENEFITS-2006 FORD F150 TRUCK | 54 | 66 | 107 | 600 | 118 | 500 | 83% |
| #05-02-MAT/SUP/MTN-2006 FORD F150 TRUCK | 1,849 | 3,514 | 2,988 | 200 | 816 | 220 | 110% |
| #13-01-MAT/SUP/MTN-2013 KUHN OFFROAD | 1,340 | - | - | - | - | - | - |
| #14-01-WAGES-2014 FORD F150 TRUCK | 804 | 706 | 638 | 1,000 | 215 | 1,040 | 104% |
| #14-01-BENEFITS-2014 FORD F150 TRUCK | 218 | 163 | 208 | 300 | 60 | 300 | 100% |
| #14-01-MAT/SUP/MTN-2014 FORD F150 TRUCK | 1,922 | 1,043 | 2,750 | 3,000 | 878 | 1,500 | 50% |
| #14-02-WAGES-2014 KUBOTA ZERO TURBO | 86 | 252 | 539 | 1,000 | 33 | 1,040 | 104% |
| #14-02-BENEFITS-2014 KUBOTA ZERO TURBO | 16 | 68 | 126 | 300 | 4 | 300 | 100% |
| #14-02-MAT/SUP/MTN-2014 KUBOTA ZERO TURBO | 916 | 478 | 319 | 700 | 36 | 700 | 100% |
| #14-03-WAGES-2014 MACHIO ROADSIDE | 827 | 100 | 308 | 600 | 83 | 624 | 104% |
| #14-03-BENEFITS-2014 MACHIO ROADSIDE | 255 | 30 | 102 | 200 | 19 | 200 | 100% |
| #14-03-MAT/SUP/MTN-2014 MACHIO ROADSIDE | 1,278 | 997 | 859 | 1,500 | 5,918 | 1,000 | 67% |
| #15-01 Wages-Kubota Tractor | 939 | 1,335 | 788 | 1,000 | 1,029 | 1,040 | 104% |
| #15-01 Benefits-Kubota Tractor | 254 | 357 | 235 | 300 | 362 | 300 | 100% |
| #15-01 Mat/Sup/Mtn-Kubota Tractor | 1,402 | 1,895 | 1,234 | 1,500 | 2,032 | 1,500 | 100% |
| #15-04 Wages - Grader | 1,566 | 2,730 | 2,152 | 3,000 | 1,453 | 3,120 | 104% |
| #15-04 Benefits - Grader | 333 | 673 | 657 | 600 | 283 | 600 | 100% |
| #15-04 Mat/Sup/Mtn - Grader | 5,384 | 8,405 | 2,489 | 5,000 | (1,228) | 3,000 | 60% |
| #15-02 Wages - MC Sweeper | 337 | 513 | 57 | 1,000 | 374 | 1,040 | 104% |
| #15-02 Benefits - MC Sweeper | 87 | 151 | 23 | 300 | 108 | 300 | 100% |
| #15-02 Mat/Sup/Mtn - MC Sweeper | 53 | 95 | 1 | 500 | 145 | 350 | 70% |
| #15-03 Wages - MC Snow Blower | 741 | 688 | 632 | 1,000 | 347 | 1,040 | 104% |
| #15-03 Benefits - MC Snow Blower | 192 | 176 | 192 | 300 | 104 | 300 | 100% |
| #15-03 Mat/Sup/Mtn - MC Snow Blower | 420 | 113 | 842 | 800 | 793 | 816 | 102% |
| #39A Wages - Sweeper Attachment | 138 | 410 | - | 1,000 | - | 1,040 | 104% |
| #39A Benefits - Sweeper Attachment | 40 | 122 | - | 300 | - | 300 | 100% |
| #39A Mat/Sup/Mtn - Sweeper Attachment | - | - | 133 | 500 | - | 500 | 100% |
| #14-04 Wages - TC Snow Blower | - | - | - | 1,000 | - | 1,040 | 104% |
| #14-04 Benefits - TC Snow Blower | - | - | - | 300 | - | 300 | 100% |
| #14-04 Mat/Sup/Mtn - TC Snow Blower | 165 | - | - | 500 | - | 500 | 100% |
| #16-01 Wages - Plow Truck | - | 2,662 | 1,963 | 2,000 | 1,754 | 2,080 | 104% |
| #16-01 Benefits - Plow Truck | - | 703 | 540 | 600 | 511 | 600 | 100% |
| #16-01 Mat/Sup/Mtn - Plow Truck | - | 6,379 | 2,610 | 3,000 | 2,542 | 3,000 | 100% |
| #17-01 Wages - Plow Truck | - | 412 | 2,693 | 2,000 | 351 | 2,080 | 104% |
| #17-01 Benefits - Plow Truck | - | 112 | 685 | 600 | 87 | 600 | 100% |
| #17-01 Mat/Sup/Mtn - Plow Truck | - | 2,273 | 8,608 | 5,000 | 3,749 | 5,000 | 100% |
| #17-02 Wages - 2017 Ford F150 | - | 77 | 80 | 500 | 275 | 520 | 104% |
| #17-02 Benefits - 2017 Ford F150 | - | 23 | 16 | 150 | 103 | 150 | 100% |
| #17-02 Mat/Sup/Mtn - 2017 Ford F150 | - | 1,624 | 331 | 500 | 2,149 | 500 | 100% |
| #17-03 Mat/Sup/Mtn - Slope Mower | - | 946 | 518 | 600 | 1,219 | 1,000 | 167% |
| #17-03 Mat/Sup/Mtn - Slope Mower | - | - | 158 | 180 | 364 | 200 | 111% |
| #17-03 Mat/Sup/Mtn - Slope Mower | - | - | 1,195 | 1,500 | 3,454 | 1,500 | 100% |
| ROADS - MACHINERY Op Expenses | 238,354 | 200,122 | 185,440 | 196,520 | 169,709 | 180,612 | 92% |

3000 Transportation Services

► RESERVE TRANSFERS

| ROADS/BRIDGES/TREES | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|--|------------------|------------------|------------------|------------------|-------------------------|------------------|---------------|
| Roads/Equipment Capital Transfer | 950,000 | 950,000 | 950,000 | 985,000 | 985,000 | 1,000,000 | 101.5% |
| Roads Operating Reserve Transfer | | | | | | | |
| Bridges/Culverts Reserve Transfer | 55,110 | 115,500 | 165,330 | 234,230 | 234,230 | 303,230 | 129.5% |
| Operating Reserve Transfers - ROADS | 1,005,110 | 1,065,500 | 1,115,330 | 1,219,230 | 1,219,230 | 1,303,230 | 107% |
| NET COST - ROADS/BRIDGES | 2,561,375 | 2,680,331 | 2,656,311 | 2,856,448 | 2,791,750 | 2,987,981 | 104.6% |

► TREES

| ROADS/BRIDGES/TREES | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|-----------------------------------|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|--------------|
| TREES-Ont Grants | | | | | | | |
| TREES - Sales | 27 | | | | | | |
| TREES-Donations | 4,935 | 600 | 437 | 500 | 1,000 | 500 | 100% |
| TREES- Operating Revenue | 4,962 | 600 | 437 | 500 | 1,000 | 500 | 100% |
| SB PARKS/TREES - Wages | 178 | 26 | 204 | 200 | - | | 0% |
| SB PARKS/TREES - Benefits | 33 | 11 | 57 | 50 | - | | 0% |
| SB PARKS/Trees - Maint & Supplies | 2,724 | 3,126 | 2,996 | 3,000 | 3,410 | 3,000 | 100% |
| SB PARKS/TREES - Gen Admin | 76 | | 142 | | | | |
| Parks/Trees - Contracted Services | 1,221 | | | | | | |
| SB PARKS/TREES-Prog Cost Trfr | 2,100 | 2,100 | 2,150 | 2,200 | 2,200 | 2,200 | 100% |
| TREES- Operating Expense | 6,331 | 5,262 | 5,548 | 5,450 | 5,610 | 5,200 | 95% |
| Tree Reserve Transfer | 350 | 350 | (400) | | | | |
| NET COST - TREES | 1,719 | 5,012 | 4,711 | 4,950 | 4,610 | 4,700 | 94.9% |

3000 Transportation Services

▶ STREETLIGHTING

| STREET LIGHTING | 2018 | | | 2019 Actual to | | | B-B % |
|----------------------------------|---------------|---------------|---------------|----------------|---------------|---------------|-------------|
| | 2016 Actuals | 2017 Actuals | Actuals | 2019 Budget | Dec31 | 2020 Budget | |
| USER FEES Streetlights | 75,800 | 76,497 | 76,600 | 76,600 | 76,725 | 76,700 | 100% |
| Streetlight - Interest Incom | (820) | (911) | (1,225) | (300) | (513) | 150 | -50% |
| STREET LIGHTING- Op Rev | 74,980 | 75,586 | 75,375 | 76,300 | 76,212 | 76,850 | 101% |
| TR - STREETLIGHTS - Wages | 517 | 939 | 949 | 1,100 | 116 | 1,100 | 100% |
| Benefits | 159 | 266 | 236 | 300 | 31 | 300 | 100% |
| Materials/Supplies/Maint. | 2,462 | | 525 | 1,000 | - | 1,000 | 100% |
| Hydro | 67,797 | 52,468 | 45,935 | 50,000 | 52,599 | 50,000 | 100% |
| Other | | | | | | | |
| ST LITES Major Repair/Exp | | | | | | | |
| Rents & Financial Services | | | | | | | |
| Contracted Services | 8,305 | 3,808 | 5,878 | 6,000 | 2,908 | 5,000 | 83% |
| Interfunctional - Machine Charge | 511 | 781 | 817 | 800 | 266 | 500 | 63% |
| STREET LIGHTING- OpExp | 79,750 | 58,261 | 54,341 | 59,200 | 55,920 | 57,900 | 98% |
| STREET LIGHTING Reserves Trfrs | 18,541 | 38,000 | 36,500 | 36,500 | 36,500 | 38,350 | 105% |
| NET COST -STREET LIGHTING | 23,311 | 20,676 | 15,466 | 19,400 | 16,209 | 19,400 | 0.0% |

3000 Transportation Services - Capital

CAPITAL BUDGET - The 2020 Capital Budget for Transportation Services totals \$1,513,296. These costs include:

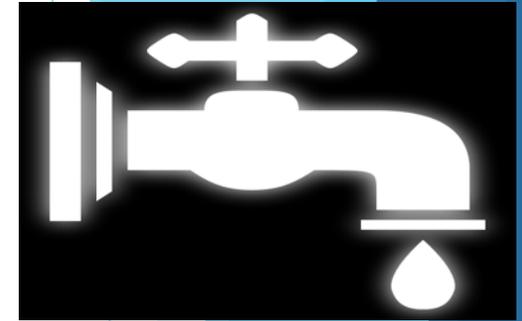
- ▶ restoration work to two plow trucks,
- ▶ a bridge inspection report that is required to be completed every two years,
- ▶ Engineering and studies for the Adam Street Culvert project expected to be under construction in 2021,
- ▶ Engineering and studies for the Mildmay Connecting Link improvement project that will be completed in 2021 if the grant funding is approved by the Ministry of Transportation,
- ▶ Replace two Bridge/Culvert Structures on Concession 10, that are in poor condition, with Multi=plate culvert structures.
- ▶ Resurfacing some Mildmay streets with cold-in-place material and 8 kms of rural tar and chip roads.
- ▶ Other projects include the roads share of municipal drain projects to be completed in 2020, a Roads Needs study to meet legislative requirements, some rehabilitation activities at the Municipal Gravel pit, and the purchase of a computerized work order software solution.
- ▶ These projects will be funded by NWMO Resource funding contributions of \$55,000, Government Grant Funding Programs in the amount of \$1,141,501 and Reserve Transfers of \$316,795. The Government Funding programs include an application to the Connecting Link Grant Program which is not yet approved, the Federal Gas Tax grant program, the Ontario Community Infrastructure Formula Funding program, the One-Time modernization funding program, the Rural Infrastructure Investment Initiative program, and the Investing in Canada Infrastructure program - Rural and Northern Funding program.

3000 Transportation Services - Capital

| CAPITAL EXPENSES | | REVENUE SOURCES | | | | | | |
|--|------------------|-------------------|-------------------------------|------------------|------------------------|----------------------|-------|------------------|
| CAPITAL BUDGET - TRANSPORTATION | BUDGETD EXPENSES | RESERVE TRANSFERS | REVENUE EXPLANATION | GRANTS | FUNDRAISING & DONATION | OTHER MUNICIPALITIES | SALES | TOTAL REVENUE |
| Restore Plow truck #42 | 60,000 | 60,000 | Rds/Equip't Reserve | | | | | |
| Restore Plow truck #35 | 20,000 | 20,000 | Rds/Equip't Reserve | | | | | |
| VEHICLES & EQUIPMENT | 80,000 | 80,000 | | - | - | - | - | 80,000 |
| Cap Exp Building | | | | | | | | - |
| PW BUILDING UPGRADES | - | - | | - | - | - | - | - |
| SB Bridges - Bridge Inspection Report OSIM | 29,000 | | NWMO Resource Fund | | 29,000 | | | |
| Adam Street Culvert Project - bridge works 2020 eng | 81,506 | 13,587 | Bridge Res & ICIPR/N83.33% | 67,919 | | | | |
| Adam Stree Culvert Project - EA | 100,000 | 10,000 | Bridge Res - 90% RIII funding | 90,000 | | | | |
| Structure #1013 - Con 10 Carrick Lot 15 | 125,000 | | Federal Gas Tax 100% Funding | 125,000 | | | | |
| Structure 0025 replacement - Con 10 Culross | 160,000 | 16,000 | Bridge Res/OCIF 90% Formula | 144,000 | | | | |
| BRIDGES & CULVERTS - CAPITAL | 495,506 | 39,587 | | 426,919 | 29,000 | - | - | 495,506 |
| Adam Street Culvert Project - Road works 2020 eng | 42,700 | 7,118 | Rds/Equip & ICIPR/N83.33% | 35,582 | | | | |
| *CL Road/Water/ Upgrades -Eng/Design | 240,000 | 24,000 | Rds/Equip Res-C LinkFund90% | 216,000 | | | | |
| ROAD RECONSTRUCTION | 282,700 | 31,118 | | 251,582 | - | - | - | 282,700 |
| Resurface asphalt roads with cold in place Mildmay Str | 288,000 | | OCIF Formula Funding | 288,000 | | | | 288,000 |
| Rural Single Tar Chip Resurfacing on 8 km of roads | 160,000 | | Federal Gas Tax 100% Funds | 160,000 | | | | |
| RESURFACING | 448,000 | - | | 448,000 | - | - | - | 448,000 |
| STREETLIGHT | - | - | | | | | | - |
| Municipal Drain - Roads share of Costs | 150,000 | 150,000 | Rd Drainage Reserve | | | | | |
| Adam Street Culvert Project - Storm eng 2020 | 11,090 | 11,090 | Rd Drainage Reserve | | | | | |
| DRAINAGE | 161,090 | 161,090 | | - | - | - | - | 161,090 |
| SB Roads Needs Study | 26,000 | | NWMO Resource Funding | | 26,000 | | | |
| Mesh Work Order Operations Software | 15,000 | | Modernization Fund | 15,000 | | | | |
| Gravel Pit Rehabilitation | 5,000 | 5,000 | Rds/Equip Reserve | | | | | |
| OTHER - CAPITAL | 46,000 | 5,000 | | 15,000 | 26,000 | - | - | 46,000 |
| *Item subject to CL grant project approval | | | | | | | | |
| TOTAL TRANSPORTATION CAPITAL | 1,513,296 | 316,795 | | 1,141,501 | 55,000 | - | - | 1,513,296 |

4000 Environmental Services

- ▶ Operations Manager Josh Fuller also oversees the Environmental Operations for the Municipality. This includes the Water and Sewer Systems, Source Water Protection activities, and the Solid Waste collection and disposal services which are fully funded through local improvement charges and user fees. Storm Water Management is funded through taxation.
- ▶ WATER/SANITARY: Veolia Canada Inc. is contracted to provide the role of Operator in Charge of the water and sewer systems and is responsible for maintenance and operations of the systems. Base rates for the users of the Sanitary sewer systems have increased by \$13 and the Water rates have increased by \$10. This is in keeping with the recommendations in the 2016 Water and Sanitary Financial Plan to work toward full life-cycle financing of the water and sewer infrastructure. Source Water Protection activities are funded by the users of the Water systems.
- ▶ SOLID WASTE: This service area includes the maintenance and operations of the Municipal Landfill Sites, Garbage Collection & Recycling Services which are fully funded through landfill and recycling fees and charges and garbage collection fees.
- ▶ STORM WATER MANAGEMENT: \$187,360 - up 10% Rural and Urban storm water maintenance activities are included in the storm water management budget, including the roads portion of maintenance on municipal drains. The increase for this service area is due to the increase in transfer to reserves for Capital projects. The municipality is seeing a significant increase in municipal drain improvement projects in recent years and more funds are being set aside to help fund the roads share of the drainage projects and address storm water collection needs.



4200 Environmental - Wastewater

| WASTEWATER - SANITARY SEWERS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|---|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|-------------|
| USER FEES M Sewers F&C 1977 | 6,726 | 6,726 | | | | | |
| USER FEES M Sewers - Residential | 328,215 | 339,591 | 350,123 | 358,000 | 357,273 | 364,500 | 102% |
| USER FEES M Sewers Non Res | 43,200 | 44,496 | 45,360 | 45,800 | 46,224 | 47,200 | 103% |
| USER FEES MC Rural Septage | 46,200 | 45,950 | 46,050 | | | | |
| M Sewers - Fees & Service Chgs | 404 | 1,992 | 210 | 1,000 | 2,414 | 2,500 | 250% |
| M Sewers - Interest Income | 7,814 | 10,057 | 17,563 | 15,000 | 20,488 | 20,000 | 133% |
| MILDMAY SEWERS- Operating Rev | 432,558 | 448,812 | 459,305 | 419,800 | 426,399 | 434,200 | 103% |
| ENV - MSTP- Wages | 14,195 | 14,157 | 15,741 | 15,500 | 11,926 | 16,120 | 104% |
| Wages-Winter Maint | 676 | 823 | 815 | 1,550 | 785 | 1,600 | 103% |
| Benefits | 4,655 | 4,265 | 4,545 | 4,900 | 3,524 | 5,100 | 104% |
| Benefits-Winter Maint. | 154 | 194 | 186 | 500 | 281 | 520 | 104% |
| Materials/Supplies/Maint. | 487 | 1,425 | - | 3,000 | 851 | 4,000 | 133% |
| Seminars & Training | - | - | - | 1,000 | - | - | 0% |
| General Administrative | 1,655 | 1,688 | 1,471 | 1,700 | 1,497 | 1,700 | 100% |
| Hydro | 49,922 | 49,671 | 44,393 | 46,000 | 62,433 | 52,800 | 115% |
| Insurance | 6,512 | 5,319 | 5,487 | 6,500 | 5,705 | 6,500 | 100% |
| Contracted Services | 150,151 | 148,317 | 156,633 | 154,000 | 159,862 | 157,100 | 102% |
| Interfunctional - Machine Charge | 5,681 | 1,566 | 2,831 | 3,200 | 2,543 | 3,250 | 102% |
| Interfun. Machine Chgs-Winter Maint | 1,544 | 1,837 | 1,630 | 1,600 | 1,704 | 1,600 | 100% |
| Interfunctional Trf SWB | 9,000 | 9,200 | 9,350 | 9,550 | 9,550 | 9,750 | 102% |
| Taxes | 1,687 | 1,718 | 1,268 | 1,800 | 1,754 | 1,850 | 103% |
| ENV - MC SAN SEWER COLLECT. WAGE | 2,681 | 1,345 | 3,541 | 3,200 | 2,285 | 3,328 | 104% |
| Wages-Winter Maint | 538 | 488 | 534 | 1,000 | 379 | 1,000 | 100% |
| Benefits | 813 | 383 | 1,054 | 960 | 644 | 1,000 | 104% |
| Benefits-Winter Maint | 126 | 122 | 141 | 250 | 128 | 250 | 100% |
| Materials/Supplies/Maint. | 1,983 | 535 | 988 | 800 | - | 800 | 100% |
| Hydro | 10,932 | 8,677 | 7,513 | 8,000 | 8,430 | 8,200 | 103% |
| Contracted Services Veolia | 25,777 | 16,138 | 20,397 | 20,800 | 16,270 | 21,200 | 102% |
| Interfunctional - Machine Charge | 1,820 | 998 | 4,359 | 3,500 | 2,866 | 3,500 | 100% |
| Interfun. Machine Chgs-Winter Maint | 810 | 654 | 850 | 1,000 | 626 | 1,000 | 100% |
| MILDMAY SEWERS- Operating Expen: | 291,800 | 269,517 | 283,729 | 290,310 | 294,042 | 302,168 | 104% |
| MILDMAY SEWERS RESERVE TRFR | 140,758 | 179,295 | 158,824 | 129,490 | 132,356.85 | 132,032 | 102% |
| NET COST MILDMAY SEWERS | - | - | (16,753) | - | - | - | |

4200 Environmental - Wastewater

| WASTEWATER - SANITARY SEWERS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|--|------------------|------------------|------------------|------------------|-------------------------|------------------|-------------|
| TFSS CAP CONTRIBUTION -5YR | 306,029 | 310,482 | 306,160 | 23,350 | 20,090 | | 0% |
| TFSS CAP CONTRIBUTION 15 YR | 236,357 | 216,615 | 199,115 | 199,115 | 196,030 | 199,115 | 100% |
| TFSS CAP CONTRIBUTION 25 YR | 68,119 | 49,989 | 50,778 | 50,778 | 49,989 | 50,778 | 100% |
| TFSS CAP BREWERY | 66,000 | 49,500 | 66,000 | 66,000 | 66,000 | 66,000 | 100% |
| TFSS CAP GAYLEA | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100% |
| TFSS User Fees - Residential | 240,403 | 249,664 | 257,280 | 262,500 | 265,776 | 271,100 | 103% |
| TFSS User Fees Non Res | 34,219 | 36,378 | 36,288 | 37,100 | 37,338 | 38,000 | 102% |
| TFSS - Prepaid Cap Contributions/other | | | 36,501 | | | | |
| TFSS Interest Revenue | (1,234) | (1,134) | 1,556 | | 3,779 | 3,000 | |
| TFSS Fees & Charges | 358,791 | 391,882 | 313,259 | 325,000 | 489,302 | 450,000 | 138% |
| T/F SEWERS- Operating Revenue | 1,408,683 | 1,403,376 | 1,366,937 | 1,063,843 | 1,228,304 | 1,177,993 | 111% |
| TFTP- Wages | 16,393 | 13,830 | 14,074 | 17,000 | 12,067 | 17,700 | 104% |
| TFTP Benefits | 4,798 | 4,178 | 4,080 | 5,100 | 3,429 | 5,300 | 104% |
| Debenture Principal -Industry | 99,450 | 101,555 | 103,705 | 26,267 | 26,267 | - | 0% |
| Debenture Principal - 5 Yr Residents | 288,284 | 294,386 | 300,617 | 76,143 | 76,143 | - | 0% |
| Debenture Principal -Industry-2 | 60,371 | 62,270 | 64,230 | 66,251 | 66,251 | 68,335 | 103% |
| Debenture Principal - 15 Yr Residents | 125,795 | 130,385 | 135,142 | 140,074 | 140,074 | 145,185 | 104% |
| Debenture Principal - 25 Yr Residents | 19,974 | 20,805 | 21,671 | 22,574 | 22,574 | 23,514 | 104% |
| Debenture Interest -Industry | 6,171 | 4,066 | 1,916 | 138 | 138 | | 0% |
| Debenture Interest - 5 Yr Resident | 17,888 | 11,786 | 5,555 | 400 | 400 | | 0% |
| Debenture Interest -Industry 2 | 16,678 | 14,778 | 12,819 | 10,798 | 10,798 | 8,713 | 81% |
| Debenture Interest - 15 Yr Residents | 73,748 | 69,158 | 64,400 | 59,469 | 59,469 | 54,358 | 91% |
| Debenture Interest - 25 Yr Residents | 30,804 | 29,972 | 29,106 | 28,203 | 28,203 | 27,264 | 97% |
| TFTP- Maint/Supplies | 34,972 | 39,830 | 27,788 | 40,000 | 29,339 | 40,800 | 102% |
| TFTP - Seminars & Training | - | - | - | 500 | - | | 0% |
| TFTP - Professional Fees | 1,900 | 9,521 | - | 10,000 | 37,749 | 30,000 | 300% |
| TFTP - General Administration | 614 | 985 | 759 | 1,000 | 448 | 1,000 | 100% |
| TFTP - hydro | 141,614 | 143,895 | 118,754 | 125,000 | 151,887 | 145,000 | 116% |
| TFTP - Sewer fee | 355 | - | - | 400 | 327 | 400 | 100% |
| TFTP - Insurance | 21,617 | 15,809 | 16,321 | 20,000 | 16,965 | 18,000 | 90% |
| TFTP - Contracted Services (Veolia) | 173,682 | 262,814 | 233,608 | 265,000 | 423,765 | 400,000 | 151% |
| TFTP machine charges | 21 | 5 | 610 | 600 | - | 600 | 100% |
| TFTP Admin Cost Transfer | 9,000 | 9,200 | 9,200 | 9,400 | 9,400 | 9,600 | 102% |
| TFTP - Taxes | - | | | | 3,936 | 4,500 | |
| TFSS Wages | 2,135 | 3,600 | 1,384 | 2,000 | 2,367 | 2,500 | 125% |

4500 Environmental - Water

| WATERWORKS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|--|-------------------------|-------------------------|-------------------------|------------------------|---------------------------------|--------------------|--------------|
| USER FEES M Water - Residential | 252,870 | 262,177 | 273,075 | 282,000 | 282,020 | 290,500 | 103% |
| USER FEES M Water - Non Res | 39,825 | 39,124 | 40,307 | 41,500 | 41,574 | 42,800 | 103% |
| M WATER - Fees & Serv Chgs | 615 | 1,595 | 159 | 1,500 | 2,364 | 2,000 | 133% |
| M WATER-Investment Income | 8,197 | 10,452 | 16,423 | 15,000 | 15,379 | 15,000 | 100% |
| MILDMAY WATER- Operating Revenu | 301,507 | 313,347 | 329,964 | 340,000 | 341,337 | 350,300 | 103% |
| ENV - MC WATER DISTR. - Wages | 18,546 | 16,808 | 18,775 | 18,000 | 17,509 | 18,700 | 104% |
| Wages-Winter Maint | 674 | 513 | 520 | 1,500 | 434 | 600 | 40% |
| Benefits | 5,137 | 4,759 | 5,132 | 5,400 | 4,714 | 5,400 | 100% |
| Benefits-Winter Maint. | 155 | 126 | 144 | 500 | 140 | 200 | 40% |
| Materials/Supplies/Maint. | 1,425 | 4,542 | 904 | 4,000 | 3,891 | 4,000 | 100% |
| Seminars & Training | - | - | - | 500 | 31 | - | 0% |
| Professional Costs | 1,530 | 1,287 | - | 2,000 | - | - | 0% |
| General Administrative | 664 | 391 | 150 | 500 | 150 | 200 | 40% |
| Hydro | 11,317 | 13,546 | 11,217 | 12,000 | 14,670 | 16,000 | 133% |
| Telephone | 115 | 120 | 78 | - | - | - | - |
| Insurance | 3,087 | 2,167 | 2,211 | 2,500 | 2,287 | 2,500 | 100% |
| Other | 28 | 28 | 28 | - | - | - | - |
| Contracted Services Veolia | 160,472 | 164,940 | 172,335 | 171,800 | 178,463 | 175,000 | 102% |
| Interfunctional - Machine Charge | 6,374 | 2,448 | 4,995 | 5,500 | 7,907 | 8,000 | 145% |
| Interfun. Machine Chgs-Winter Maint | 1,070 | 805 | 827 | - | 736 | 600 | - |
| Interfunctional Trf SWb | 15,500 | 15,800 | 15,800 | 16,150 | 16,150 | 16,500 | 102% |
| Taxes | 196 | 204 | 204 | 200 | 206 | 200 | 100% |
| MILDMAY WATER- Operating Expens | 226,289 | 228,486 | 233,320 | 240,550 | 247,288 | 247,900 | 103% |
| Other Transfers - Capital | - | - | - | - | - | - | - |
| Other Transfers to Reserves | 75,218.35 | 84,862 | 89,000 | 99,450 | 94,049 | 102,400 | - |
| MILDMAY WATER RESERVE TRFR | 75,218 | 84,862 | 89,000 | 99,450 | 94,049 | 102,400 | 103% |
| NET COST MILDMAY WATER | - | - | (7,644) | - | - | - | - |

4500 Environmental - Water

| WATERWORKS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|-------------------------------------|-------------------------|-------------------------|-------------------------|------------------------|---------------------------------|--------------------|--------------|
| USER FEES T Water - Residential | 233,127 | 241,936 | 250,865 | 260,000 | 262,725 | 276,000 | 106% |
| USER FEES T Water - Non Res | 40,494 | 42,910 | 43,092 | 47,000 | 44,850 | 46,200 | 98% |
| T WATER - Fees & Serv Chgs | 605 | 1,295 | 927 | 1,000 | 1,346 | 1,500 | 150% |
| T WATER -Investment Income | 329 | 165 | 980 | 500 | 1,144 | 1,000 | 200% |
| TEESWATER WATER-Revenue | 274,554 | 286,305 | 295,864 | 308,500 | 310,065 | 324,700 | 105% |
| Debenture Principal - Water | 59,634 | 60,896 | 62,185 | 15,000 | 15,751 | | 0% |
| Debenture Interest - Water | 3,700 | 2,438 | 1,149 | 100 | 83 | | 0% |
| ENV - TC WATER DISTR. - Wages | 16,739 | 15,828 | 17,846 | 18,500 | 13,217 | 19,240 | 104% |
| Wages-Winter Maint. | 324 | 209 | 289 | | 80 | | |
| Benefits | 5,285 | 4,507 | 4,931 | 5,600 | 3,661 | 5,400 | 96% |
| Benefits-Winter Maint. | 78 | 48 | 80 | | 28 | | |
| Materials/Supplies/Maint. | 373 | 3,404 | 9,614 | 4,000 | 3,504 | 4,000 | 100% |
| Professional Costs | 4,749 | 1,416 | - | 2,000 | - | - | 0% |
| General Administrative | 664 | 419 | 177 | 1,000 | 150 | 200 | 20% |
| Hydro | 16,060 | 12,639 | 9,397 | 10,000 | 9,505 | 10,200 | 102% |
| Telephone | 359 | 364 | 322 | 250 | 244 | 250 | 100% |
| Insurance | 882 | 711 | 728 | 900 | 760 | 900 | 100% |
| Contracted Services Veolia | 143,929 | 144,114 | 146,897 | 150,000 | 149,997 | 155,000 | 103% |
| Interfunctional - Machine Charge | 6,119 | 1,341 | 3,210 | 3,500 | 320 | 1,500 | 43% |
| Interfun. Machine Chgs-Winter Maint | 289 | 259 | 273 | | 101 | 200 | |
| Interfunctional Trf SWB | 15,500 | 15,800 | 15,800 | 16,150 | 16,150 | 16,500 | 102% |
| Taxes | 236 | 237 | 236 | 250 | 238 | 300 | 120% |
| TEESWATER WATER-Expenses | 274,920 | 264,630 | 273,135 | 227,250 | 213,788 | 213,690 | 94% |
| Other Transfers - Capital | | | | | | | |
| Other Transfers to Reserves | (366.09) | 21,674 | 21,116 | 81,250 | 96,277 | 111,010 | |
| TEESWATER WATER RESERVE TRFR | (366) | 21,674 | 21,116 | 81,250 | 96,277 | 111,010 | 137% |
| NET COST TEESWATER WATER | - | - | (1,612.65) | - | - | - | |

4400 Environmental - Solid Waste Mgmt

| | 2016 | 2017 | 2018 | 2019 | 2019 Actual | 2020 | |
|-------------------------------------|----------------|----------------|----------------|----------------|-----------------|----------------|-------------|
| SOLID WASTE MGMT | Actuals | Actuals | Actuals | Budget | to Dec31 | Budget | B-B% |
| USER FEES Garbage Coll | 89,656 | 90,643 | 91,039 | 92,000 | 91,525 | 92,000 | 100% |
| Bag Tag Revenue | 111,612 | 125,454 | 121,049 | 119,000 | 121,845 | 121,000 | 102% |
| Sales-Recycling Materials | 300 | 290 | 180 | 300 | 270 | 300 | 100% |
| RECYCLING/WASTE COLL Rev | 201,568 | 216,386 | 212,268 | 211,300 | 213,640 | 213,300 | 101% |
| MCLF - Fees & Service Chgs | 520 | 810 | 751 | 750 | 988 | 1,000 | 133% |
| MCLF - Tire Revenue | 428 | 855 | 1,316 | 750 | 300 | 500 | 67% |
| MCLF Revenue - WEE | 1,398 | 1,634 | 1,067 | 1,500 | 467 | 500 | 33% |
| MCLF- Machine Charge Revenue | 17,151 | 14,652 | 22,555 | 22,000 | 22,083 | 22,000 | 100% |
| MCLF - land rent | 1,980 | 2,070 | 2,160 | 2,100 | 2,160 | 2,160 | 103% |
| MCLF- Sale of Goods-metal | 6,191 | 7,888 | 8,538 | 6,000 | 3,717 | 4,000 | 67% |
| CARRICK LANDFILL- Revenue | 27,668 | 27,909 | 36,387 | 33,100 | 29,716 | 30,160 | 91% |
| TCLF - Fees & Service Chgs | 77,693 | 106,521 | 121,916 | 105,000 | 140,701 | 136,000 | 130% |
| TCLF - TIRE REVENUE | 1,522 | 2,334 | 2,540 | 1,500 | 649 | 700 | 47% |
| TCLF Revenue - WEE | 1,636 | 2,183 | 1,935 | 2,000 | 943 | 1,000 | 50% |
| TCLF Machine Charges | 26,191 | 25,339 | 31,452 | 30,000 | 32,030 | 30,000 | 100% |
| TCLF - Sale of Goods | 11,032 | 16,710 | 13,216 | 13,000 | 7,229 | 8,000 | 62% |
| CULROSS LANDFILL- Revenue | 118,075 | 153,088 | 171,059 | 151,500 | 181,553 | 175,700 | 116% |
| TOTAL SOLID WASTE MGMT REV | 347,311 | 397,382 | 419,713 | 395,900 | 424,909 | 419,160 | 106% |
| Blue boxes | 323 | 756 | | 500 | 566 | 500 | 100% |
| #17-WAGES-1993 JD DOZER | 2,836 | 1,913 | 1,226 | 2,500 | 2,841 | 3,000 | 120% |
| #17-BENEFITS-1993 JD DOZER | 808 | 525 | 428 | 750 | 854 | 900 | 120% |
| #17-MAT/SUP/MTN-1993 JD DOZE | 3,721 | 6,461 | 1,961 | 5,000 | 4,029 | 5,000 | 100% |
| # 31 Float Repairs/Service | 4,423 | - | 713 | 2,500 | | 2,500 | 100% |
| Recycling Contract | 38,323 | 50,692 | 45,588 | 51,000 | 47,081 | 52,000 | 102% |
| Garb.Collect. - Contract | 43,776 | 41,875 | 43,483 | 45,500 | 45,155 | 49,200 | 108% |
| Admin-Bag Tags | 1,314 | 1,551 | - | 1,400 | 254 | 1,400 | 100% |
| Post Closure Liability Transfer | 11,497 | 5,785 | 25,921 | 12,000 | 37,749 | 12,000 | 100% |
| RECYCLE/WASTE COLL- Expenses | 107,020 | 109,558 | 119,321 | 121,150 | 138,530 | 126,500 | 104% |

4400 Environmental - Solid Waste Mgmt

| SOLID WASTE MGMT | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B% |
|-------------------------------------|-------------------------|-------------------------|-------------------------|------------------------|---------------------------------|------------------------|-------------|
| ENV - MC LANDFILL - Wages | 31,734 | 29,390 | 32,620 | 34,000 | 33,866 | 35,400 | 104% |
| Wages-Winter Maint | 740 | 780 | 764 | | 180 | 200 | |
| Benefits | 7,931 | 6,671 | 7,850 | 7,400 | 7,726 | 8,200.00 | 111% |
| Benefits-Winter Maint. | 167 | 182 | 174 | | 82 | 50 | |
| Materials/Supplies/Maint. | 437 | 2,088 | 778 | 1,000 | 721 | 1,000 | 100% |
| Equipment Fuel | 153 | 36 | 41 | 200 | 259 | 200 | 100% |
| Equipment Maintenance | - | - | 438 | 500 | - | 500 | 100% |
| Seminars & Training | - | - | - | 800 | - | 800 | 100% |
| Professional Costs | 8,210 | 8,161 | 15,923 | 10,000 | 10,112 | 10,200 | 102% |
| General Administrative | 1,125 | 109 | 80 | 200 | 20 | 200 | 100% |
| Telephone | 163 | 168 | 183 | 200 | 198 | 250 | 125% |
| Insurance | 449 | 348 | 282 | 400 | 295 | 400 | 100% |
| Other | 300 | 225 | 300 | 100 | 300 | 300 | 300% |
| Rents & Financial Services | 570 | 784 | 855 | 1,000 | 448 | 1,000 | 100% |
| Contracted Services | 2,927 | 3,023 | 4,733 | 4,400 | 4,022 | 4,500 | 102% |
| Interfunctional - Machine Charge | 19,408 | 16,430 | 24,393 | 23,000 | 22,543 | 23,500 | 102% |
| MCLF Admin Cost Trfr | 12,250 | 12,500 | 12,500 | 12,800 | 12,800 | 13,100 | 102% |
| Taxes | 1,416 | 1,577 | 2,146 | 2,200 | 1,809 | 2,200 | 100% |
| CARRICK LANDFILL- Expenses | 87,980 | 82,472 | 104,061 | 98,200 | 95,381 | 102,000 | 104% |
| ENV - TC LANDFILL - Wages | 44,027 | 43,931 | 47,768 | 48,000 | 48,926 | 50,000 | 104% |
| Wages-Winter Maint | 1,096 | 315 | 536 | | 372 | 500 | |
| Benefits | 8,180 | 7,929 | 9,538 | 9,600 | 9,629 | 10,000 | 104% |
| Benefits-Winter Maint. | 282 | 77 | 139 | | 96 | 100 | |
| Materials/Supplies/Maint. | 1,489 | 5,302 | 1,201 | 2,000 | 1,397 | 2,000 | 100% |
| Equipment Fuel | 156 | 302 | 213 | 500 | 249 | 500 | 100% |
| Equipment Maintenance | - | - | 22 | 500 | - | 500 | 100% |
| Professional Costs | 11,620 | 11,848 | 8,032 | 12,000 | 9,733 | 12,300 | 103% |
| General Administrative | 2,167 | 1,327 | 1,996 | 2,000 | 20 | 2,000 | 100% |
| Telephone | 245 | 244 | 15 | 200 | 61 | 250 | 125% |
| Insurance | 449 | 276 | 282 | 300 | 295 | 300 | 100% |
| Other | 350 | 275 | 350 | 400 | 300 | 400 | 100% |
| Rents & Financial Services | 570 | 855 | 855 | 1,000 | 448 | 1,000 | 100% |
| Contracted Services | 33,642 | 24,561 | 23,942 | 25,000 | 32,630 | 25,900 | 104% |
| Interfunctional - Machine Charge | 26,191 | 25,339 | 31,452 | 30,000 | 32,030 | 29,400 | 98% |
| Interfun. Machine Chgs-Winter M | 1,679 | 456 | 1,344 | | 670 | 600 | |
| TCLF Admin Cost Transfer | 12,250 | 12,500 | 12,500 | 12,800 | 12,800 | 13,100 | 102% |
| Taxes | 2,887 | 3,147 | 3,298 | 3,400 | 3,480 | 3,600 | 106% |
| CULROSS LANDFILL Expenses | 147,279 | 138,685 | 143,481 | 147,700 | 153,136 | 152,450 | 103% |
| Carlsruhe LF- Professional Costs | - | - | - | 1,000 | 2,864 | 3,000 | 300% |
| CARLSRUHE LANDFILL-Expenses | - | - | - | 1,000 | 2,864 | 3,000 | 300% |
| TOTAL LANDFILL/RECYCLE/WASTE | 342,279 | 330,715 | 366,863 | 368,050 | 389,912 | 383,950 | 104% |
| LANDFILL - Reserves Trfr | 11,332 | 1,789 | 5,545 | 27,850 | 34,997 | 35,210 | |
| NET COST -SOLID WASTE MGMT | 6,300 | (64,878) | (47,305) | - | 0 | - | |

4600 Environmental - Storm Water Mgmt

| STORMWATER MANAGEMENT | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|---|---------------------|---------------------|---------------------|--------------------|-----------------------------|--------------------|--------------|
| Urban Storm Water Mgmt- wages | 2,260 | 302 | 656 | 2,500 | 2,143 | 2,600 | 104% |
| Urban StormWater Mgmt - Benefits | 702 | 86 | 183 | 750 | 540 | 750 | 100% |
| UrbanStormWaterMgmt-Maint/Supplie | 341 | 4 | 2,381 | 2,600 | 12,729 | 6,000 | 231% |
| Urban StormWaterMgmt - Prof Fees | 1,755 | | | | | | |
| UrbanStormWaterMgmt-Rentals | 3,511 | | | | | | |
| UrbanStormWaterMgmt-Contracted Ser | - | 5,697 | 499 | 5,000 | 11,339 | 12,000 | 240% |
| Urban Storm Water - Machine chges | - | 303 | 904 | 3,500 | 2,652 | 3,500 | 100% |
| Rural Storm Water - wages | 4,346 | 3,284 | 7,827 | 15,000 | 3,342 | 6,000 | 40% |
| Rural Storm Water - Benefits | 1,328 | 973 | 2,010 | 4,000 | 972 | 2,000 | 50% |
| Rural Storm Water - Materieals/Supplie | 8,078 | 1,323 | 5,011 | 6,500 | - | 8,000 | 123% |
| Rural Storm Water - Contracted Services | 5,438 | 8,239 | 7,159 | 15,000 | - | 15,300 | 102% |
| Rural Storm Water-Machine Charges | 8,349 | 7,087 | 12,455 | 10,000 | 6,069 | 10,200 | 102% |
| RDS DRAINAGE - Maintenance | 3,665 | 654 | 574 | 12,000 | 696 | 5,000 | 42% |
| STORMWATER MGMT- Expenses | 39,773 | 27,950 | 39,659 | 76,850 | 40,482 | 71,350 | 93% |
| Rds Drainage - Transfer to Reserve | 33,370 | 53,500 | 70,110 | 93,010 | 93,010 | 116,010 | |
| NET COST STORMWATER MGMT | 73,143 | 81,450 | 109,769 | 169,860 | 133,492 | 187,360 | 110% |

4000 Environmental - Capital Budget

LANDFILL - Costs have been estimated to complete an Environmental Assessment amendment and possible hydrogeological assessment at the Teeswater Culross Landfill site. The cost will be funded from the Landfill Reserve.

SANITARY SEWERS - The capital budget for the Mildmay sewer system includes the replacement of an effluent pump that was installed in 1980, and repair the concrete in the inlet structure to avoid further deterioration.

The Municipality plans to proceed with an Environmental Assessment to look at options for the expansion of the Teeswater Formosa Wastewater Treatment plant to accommodate waste from a local industry expansion. An engineer will be hired to complete a 5 year review of the rates and the rate structure for the Teeswater Formosa Sanitary Sewer system users.

WATER - Some Costs have been estimated for engineering and design of the water main extension that is planned to be completed in conjunction with the Adam Street Culvert project in Mildmay.

An application has been submitted under the Investing in Canada Infrastructure Program - Green Infrastructure program to construct a 2nd well and associated piping and pump house for the Teeswater Water system. If approved, the 73.33% will be funded through the program and the balance will be funded from the Teeswater Water Reserve. NWMO have previously approved the funds for an EA to investigate the need and feasibility of a 2nd well under the resource program.

4000 Environmental - Capital Budget

| ENVIRONMENTAL SERVICES | | | | | | | |
|---|-------------------|-------------------|-----------------------|-------------------|------------------------|----------|-------------------|
| CAPITAL EXPENSES | | REVENUE SOURCES | | | | | |
| | Budget EXPENSES | RESERVE TRANSFERS | REVENUE EXPL | GRANTS | FUNDRAISING & DONATION | SALES | TOTAL REVENUE |
| Amend TCLF EA/hydro assessment- defer to 2020 | 25,000.00 | 25,000.00 | Landfill Reserve | | | | |
| LANDFILL | 25,000.00 | 25,000.00 | | | | - | 25,000.00 |
| M Treatment Plant - concrete repairs & new door | 5,000.00 | 5,000.00 | M Sewers Reserve | | | | |
| M Treatment Plant -replace effluent pump | 14,000.00 | 14,000.00 | M Sewers Reserve | | | | |
| *MSanitary Collection - Conn Link sewermain replacement | | | | | | | |
| MILDMAY SANITARY SEWER SYSTEM | 19,000.00 | 19,000.00 | | - | - | - | 19,000.00 |
| TFSS Engineer Rate Study/Peer Review | 20,000.00 | 20,000.00 | T/F Sanitary Reserve | | | | 20,000.00 |
| TFSS Odor Investigation/Solution TBD | | | | | | | |
| TFSS Treatment Plant upgrades EA | 100,000.00 | | NWMO Resource Funding | | 50,000.00 | | |
| TFSS Treatment Plant upgrades EA | | | Industry contribution | | 50,000.00 | | |
| T/F SANITARY SEWER SYSTEM | 120,000.00 | 20,000.00 | | - | 100,000.00 | - | 120,000.00 |
| M Water -water main Adam Street 2020 Cost | 13,800.00 | 13,800.00 | M Water Reserve | | | | |
| MILDMAY WATER SYSTEM | 13,800.00 | 13,800.00 | M Water Reserve | - | - | - | 13,800.00 |
| T Water - Engineer & Design -drill 2nd wells/pipin | 200,000.00 | 53,340.00 | ICIP - Green 73.33% | 146,660.00 | | | |
| T Water - 2nd well /EA | 50,000.00 | | NWMO Resource Funding | | 50,000.00 | | |
| TEESWATER WATER SYSTEM | 250,000.00 | 53,340.00 | T Water Reserve | 146,660.00 | 50,000.00 | - | 250,000.00 |
| *Items subject to Connecting Link Funding approval | | | | | | | - |
| TOTAL ENVIRONMENTAL CAPITAL | 427,800.00 | 131,140.00 | - | 146,660.00 | 150,000.00 | - | 427,800.00 |

5000 – Public Health and Cemeteries

This service area includes operations and maintenance of Cemeteries, Mortuary and Cenotaphs, Doctor Recruitment and the Mildmay Health Clinic.

The Culross and Teeswater Cemetery Board operations are overseen by a volunteer committee with operations 100% funded through fees and charges, investment interest and community donations.

Cenotaph & Mortuary - \$1,420 is used to maintain the Cenotaph and Mildmay Mortuary Building. Abandoned cemeteries in South Bruce are maintained on an as-needed basis.

The Mildmay Community Health Foundation continues to oversee operations of the Mildmay Health Clinic and costs are funded 100% through rental income.

Doctor Recruitment - \$14,328 - up 4% - Volunteer committee oversee the Doctor Recruitment activities in South Bruce. The Brockton and Area Physician Recruitment Committee and the Wingham and Area Health Professionals Recruitment Committee provide for the recruitment of Doctors and health professionals for South Bruce. In the past 2 years Council has allocated \$84,000 from the NWMO Community Well Being funds to help fund Doctor incentive packages and/or other recruitment costs. Another \$12,500 is being allocated from the Community Well Being fund in 2020.



5000 - Public Health and Cemeteries

| PUBLIC HEALTH/CEMETERIES | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|---|---------------------|---------------------|---------------------|--------------------|-----------------------------|--------------------|--------------|
| MC Mortuary - fees | 502 | 402 | 700 | 500 | - | 500 | 100% |
| MORTUARY/CENOTAPH- Operating Revenue | 502 | 402 | 700 | 500 | - | 500 | 100% |
| DOCTOR RECRUITMENT/HEALTH DONATIONS | | | 40,000 | 44,000 | 44,000 | 11,250 | 26% |
| M MED CLINIC - Rental Income | 34,083 | 33,054 | 30,996 | 38,400 | 37,334 | 38,400 | 100% |
| Med Clinic Sale of Hydro | 5,116 | 4,973 | 5,451 | 5,700 | 5,033 | 5,000 | 88% |
| M MED CLINIC - Other | 2,250 | 2,250 | 188 | 2,500 | 794 | 1,000 | 40% |
| MEDICAL CLINIC - Operating Revenue | 41,449 | 40,277 | 36,634 | 46,600 | 43,161 | 44,400 | 95% |
| TC Cemetery Board | 16,636.24 | 26,683 | 23,249 | 23,950 | 17,895 | 16,650 | 70% |
| SH Cemetery | 3,434.64 | 2,862 | 3,887 | 3,700 | 3,691 | 4,150 | 112% |
| CEMETERY BOARDS- Revenue | 20,071 | 29,545 | 27,136 | 27,650 | 21,586 | 20,800 | 75% |
| PH - CENOTAPH/Mortuary - Wages | 666 | 365 | 417 | 500 | 550 | 600 | 120% |
| Benefits | 166 | 78 | 95 | 100 | 142 | 140 | 140% |
| Hydro | 338 | 291 | 301 | 320 | 310 | 300 | 94% |
| Water/Sewer | 500 | 513 | 602 | 500 | 542 | 580 | 116% |
| M Mortuary Machine Charges | 575 | 268 | 376 | 550 | 245 | 300 | 55% |
| MORTUARY/CENOTAPH- Expense | 2,244 | 1,515 | 1,790 | 1,970 | 1,790 | 1,920 | 97% |
| PH - TC CEMETERY - Wages | 7,484 | 9,245 | 7,978 | 9,200 | 7,339 | 7,400 | 80% |
| Benefits | 1,073 | 1,477 | 1,075 | 1,500 | 954 | 1,000 | 67% |
| Materials/Supplies/Maint. | 1,577 | 1,826 | 6,848 | 6,000 | 1,058 | 1,100 | 18% |
| Equipment Fuel | 310 | 111 | 83 | 300 | 36 | 100 | 33% |
| Seminars & Training | 116 | - | 80 | 100 | 672 | 200 | 200% |
| Professional Costs | 600 | 600 | 600 | 650 | 600 | 650 | 100% |
| General Administrative | 1,090 | 1,093 | 1,086 | 1,500 | 1,310 | 1,500 | 100% |
| Telephone | 100 | 200 | 250 | 100 | - | - | 0% |
| Insurance | 1,013 | 842 | 866 | 900 | 901 | 900 | 100% |
| Other | - | 2,037 | 1,401 | | 2,395 | | |
| Rents & Financial Services | 1,709 | 1,970 | 2,483 | 2,000 | 2,020 | 2,000 | 100% |
| Contracted Services | 1,452 | 4,935 | - | 1,500 | 353 | 1,500 | 100% |
| Interfunctional - Machine Charge | 113 | 2,347 | 499 | 200 | 257 | 300 | 150% |
| PH - SH CEMETERY - Wages | 1,861 | 1,842 | 2,152 | 2,500 | 2,111 | 2,500 | 100% |
| Benefits | 254 | 251 | 293 | 350 | 320 | 350 | 100% |
| Other | 150 | 150 | 150 | 150 | 150 | 150 | 100% |
| Contracted Services | 1,169 | 545 | 1,292 | 700 | 870 | 900 | 129% |
| Interfunctional - Machine Charge | - | 75 | | | 240 | 250 | |
| CEMETERY BOARDS- Expenses | 20,071 | 29,545 | 27,136 | 27,650 | 21,586 | 20,800 | 75% |

5000 - Public Health and Cemeteries

| PUBLIC HEALTH/CEMETERIES | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|--|---------------------|---------------------|---------------------|--------------------|-----------------------------|--------------------|--------------|
| DrRecruit't/Hosp Donations Brockton & Ar | 5,750 | 5,750 | 46,250 | 5,750 | 5,750 | 4,500 | 78% |
| DrRecruit't/Hosp Donations Wingham & Ar | 7,887 | 7,802 | 7,802 | 8,000 | 7,802 | 9,328 | 117% |
| Doctor Incentive Funding - B&A | | | | | 11,250 | 22,500 | |
| HEALTH/DOCTOR RECRUITMENT Operating | 13,637 | 13,552 | 54,052 | 13,750 | 24,802 | 36,328 | 264% |
| M HEALTH CLINIC - Wages | 5,321 | 5,030 | 6,224 | 6,500 | 8,003 | 8,000 | 123% |
| Wages-Winter Maint. | 1,013 | 1,062 | 1,240 | 1,250 | 1,172 | 1,200 | 96% |
| M Health Clinic - Benefits | 610 | 521 | 675 | 700 | 900 | 1,000 | 143% |
| Benefits-Winter Maint. | 236 | 260 | 315 | 350 | 397 | 500 | 143% |
| M Health Clinic -Mat/Supplies/Maint | 2,404 | 709 | 998 | 1,000 | 3,716 | 2,500 | 250% |
| M Health Clinic - Professional Fees | - | - | 318 | - | - | | |
| M Health Clinic - Hydro | 4,344 | 3,642 | 3,597 | 4,200 | 4,052 | 4,000 | 95% |
| M Health Clinic - Heat | 805 | 1,025 | 1,009 | 1,100 | 992 | 1,000 | 91% |
| M Health Clinic - Telephone | 4,679 | 4,901 | 3,272 | 4,800 | 3,141 | 3,500 | 73% |
| M Health Clinic - Water Sewer Fees | 1,284 | 1,315 | 1,341 | 1,400 | 1,251 | 1,400 | 100% |
| M Health Clinic - Insurance | 947 | 771 | 788 | 1,000 | 822 | 1,000 | 100% |
| M Health Clinic - Other | 50 | 50 | 50 | | 50 | 50 | |
| M Health Clinic - Contracted Services | - | 356 | 204 | 200 | 171 | 200 | 100% |
| M Health Clinic - Machine Chgs | 688 | - | - | 700 | 63 | | 0% |
| Interfun. Machine Chgs-Winter Maint | 1,602 | 1,873 | 2,167 | 2,000 | 2,436 | 2,000 | 100% |
| Excess funds to Medical Clinic | 15,910 | 13,060.88 | 8,737 | 18,766 | 13,360 | 18,050 | 96% |
| MEDICAL CLINIC- Operating Expenses | 39,892 | 34,577 | 30,934 | 43,966 | 40,527 | 44,400 | 101% |
| Public Health - Transfer from Reserves | (14,393) | | | | | | |
| Public Health - Transfer to Reserves | 10,250 | 10,250 | (20,500) | 22,000 | 10,750 | (10,750) | |
| Public Health - Transfer to/fr Reserves | | | 20,000 | 22,000 | 22,000 | | |
| M Health Clinic - Trfr to Reserve | 5,700 | 5,700 | 5,700 | 2,634 | 2,634 | - | |
| HEALTH/CEMETER RESERVE TRFRS | 1,557 | 15,950 | 5,200 | 46,634 | 35,384 | (10,750) | 76% |
| NET COST PUBLIC HEALTH/CEMETERIES | 15,379 | 24,915 | 14,642 | 15,220 | 15,342 | 15,748 | 103% |

Public Health & Cemeteries - Capital

- ▶ The Culross and Teeswater Cemetery Board are investigating the possibility of purchasing more land to expand the cemetery. The investigations will be funded from Cemetery funds.

| HEALTH/CEMETERIES | | | | | | | | |
|--|--------------|-------------------|----------------------------------|--------|------------------------|----------------------|-------|---------------|
| CAPITAL EXPENSES | | REVENUE SOURCES | | | | | | |
| PARTICULARS | BUDGET | RESERVE TRANSFERS | REVENUE EXPLANATION | GRANTS | FUNDRAISING & DONATION | OTHER MUNICIPALITIES | SALES | TOTAL REVENUE |
| Cemetery -Land purchase investigations | 6,000 | | Culross Teeswater Cemetery Funds | | 6,000 | | | |
| HEALTH/CEMETERIES CAPITAL | 6,000 | - | | - | 6,000 | - | - | 6,000 |

7000 – Parks, Recreation and Facilities

The Recreation & Facilities Manager oversees the management of municipal facilities, parks, Recreation programs, pools and Community Centres and Halls.

Libraries are fully funded through rental fees paid by the County of Bruce. The Municipality provides caretaking and maintenance activities at the Libraries.

Parks - \$70,000 - up 3% - Taxes and rental fees help fund the operations and maintenance of municipal parks, ball diamonds and soccer fields. There are agreements with local service clubs to provide for the maintenance and upkeep of some of the municipal playgrounds and parks in South Bruce.

Recreation Programs & Administration - \$100,550 - up 5% - This budget includes the wages for the Recreation and Facilities Manager and costs to provide a variety of programs. Programs are largely funded through user charges and include gymnastics, seniors activities, pickleball, the Mildmay Wellness centre and fitness program, and other initiatives that are provided from time to time.

Pools - \$98,754 - up 2% - This budget area funds the Pool programs and activities in Mildmay and Teeswater. Summer staff oversee the Learn to Swim program and outdoor pool activities all summer long.

Sports, Fitness & Recreation



7000 – Recreational Facilities

- ▶ There are a number of facilities in South Bruce that are available for a variety of recreational, community and cultural events and programs for the ratepayers and residents of South Bruce. The cost to maintain these facilities are funded through user fees and charges, community donations and taxation. The 2020 tax dollars needed for these facilities is \$333,591 – UP 3.1%.
- ▶ The following facilities are included in the 2020 Budget:
 - ▶ Mildmay Carrick Recreation Complex
 - ▶ Teeswater Culross Community Centre
 - ▶ Formosa Community Hall
 - ▶ Formosa Recreation Centre
 - ▶ Belmore Community Hall
 - ▶ Teeswater Town Hall



7100 - Libraries

| LIBRARIES | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|-------------------------------------|----------------|----------------|----------------|---------------|----------------------|---------------|-------------|
| Rental Fees - Mildmay Library | 10,067 | 10,324 | 10,533 | 10,741 | 10,743 | 10,955 | 102% |
| Rental Fees - T Library | 20,792 | 21,312 | 21,753 | 22,173 | 22,188 | 22,616 | 102% |
| LIBRARIES- Revenue | 30,859 | 31,636 | 32,285 | 32,914 | 32,931 | 33,571 | 102% |
| REC - MC LIBRARY - Wages | 2,717 | 2,781 | 3,470 | 3,200 | 2,986 | 3,330 | 104% |
| Wages-Winter Maint | 830 | 563 | 694 | 850 | 472 | 885 | 104% |
| Benefits | 185 | 152 | 239 | 300 | 201 | 230 | 77% |
| Benefits-Winter Maint. | 198 | 136 | 177 | 200 | 155 | 240 | 120% |
| Materials/Supplies/Maint. | 471 | 162 | 895 | 1,000 | 459 | 1,000 | 100% |
| Hydro | 1,658 | 1,337 | 1,296 | 1,500 | 1,363 | 1,530 | 102% |
| Heat | 977 | 403 | 534 | 490 | 555 | 500 | 102% |
| MLIB-Water/Sewer | 1,217 | 1,198 | 1,224 | 1,300 | 1,251 | 1,330 | 102% |
| Other | - | 50 | 50 | 50 | 50 | 50 | 100% |
| Major Repairs/Expense | | | | | | 1,500 | |
| Interfun. Machine Chgs- | 1,257 | 997 | 883 | 1,250 | 959 | 1,275 | 102% |
| M LIBRARY- Expense | 9,509 | 7,778 | 9,462 | 10,140 | 8,451 | 11,870 | 117% |
| REC - TC LIBRARY - Wages | 1,813 | 2,008 | 2,070 | 2,040 | 1,842 | 2,125 | 104% |
| Wages-Winter Maint | 362 | 180 | 329 | 500 | 141 | 520 | 104% |
| Benefits | 229 | 199 | 162 | 200 | 153 | 212 | 106% |
| Benefits-Winter Maint. | 87 | 42 | 89 | 100 | 47 | 150 | 150% |
| Materials/Supplies/Maint. | 898 | 302 | 478 | 950 | 670 | 950 | 100% |
| General Administrative | 25 | 25 | 25 | 100 | - | 75 | 75% |
| Hydro | 2,521 | 2,043 | 1,724 | 2,000 | 1,715 | 2,040 | 102% |
| Heat | 945 | 1,266 | 1,410 | 1,325 | 1,308 | 1,350 | 102% |
| Telephone | 672 | 672 | 672 | 712 | 673 | 726 | 102% |
| T Library - water/sewer , tags | 957 | 982 | 1,005 | 1,100 | 1,054 | 1,122 | 102% |
| Major Repairs/Expense | | | | | | 1,500 | |
| Contracted Services | 3,522 | 3,073 | 3,235 | 4,000 | 3,284 | 4,000 | 100% |
| Interfunctional - Machine Cha | 155 | 120 | 180 | 200 | 312 | 200 | 100% |
| Interfun. Machine Chgs-Winte | 440 | 241 | 318 | 500 | 156 | 500 | 100% |
| T LIBRARY- Operating Expense | 12,626 | 11,153 | 11,699 | 13,727 | 11,356 | 15,470 | 113% |
| M Library Reserve Transfer | 1,000 | (1,150) | 350 | 601 | 601 | (915) | |
| T Library Reserve Transfer | 2,580 | 6,950 | 7,576 | 8,446 | 8,446 | 7,146 | |
| LIBRARIES RESERVE TRFRS | 3,580 | 5,800 | 7,926 | 9,047 | 9,047 | 6,231 | 69% |
| NET COST LIBRARIES | (5,143) | (6,905) | (3,198) | - | (4,077) | - | |

7200 - Parks & Ball Diamonds

| PARKS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|-----------------------------------|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|-------------|
| MC BALL PARK - Rentals | 5,474 | 5,115 | 4,902 | 5,000 | 4,241 | 4,500 | 90% |
| MPARKS - Revenue - Fees | 4,171 | 3,665 | 3,078 | 4,100 | 3,419 | 3,400 | 83% |
| M PARKS - Rentals (Burger Box) | 3,300 | 3,299 | 3,300 | 3,450 | 3,450 | 3,450 | 100% |
| TC Ball Park - Rentals | 2,117 | 1,621 | 1,649 | 1,600 | 1,320 | 1,600 | 100% |
| PARKS - Donations | 20 | 27,367 | 110 | | | | |
| F BALL PARKS - Rentals | 714 | 1,097 | 1,191 | 1,100 | 1,355 | 1,350 | 123% |
| PARKS- Operating Revenue | 23,796 | 42,164 | 14,230 | 15,250 | 13,785 | 14,300 | 94% |
| REC - MC BALL DIAMONDS - Wages | 3,436 | 4,185 | 2,666 | 3,500 | 3,771 | 3,640 | 104% |
| Benefits | 939 | 978 | 532 | 800 | 868 | 840 | 105% |
| Materials/Supplies/Maint. | 1,314 | 1,434 | 1,805 | 1,600 | 1,464 | 1,632 | 102% |
| Hydro | 724 | 663 | 562 | 700 | 526 | 714 | 102% |
| Interfunctional - Machine Charge | 3,149 | 3,082 | 1,353 | 3,000 | 2,312 | 3,000 | 100% |
| M BALL DIAMONDS- Expense | 9,562 | 10,342 | 6,918 | 9,600 | 8,941 | 9,826 | 102% |
| REC - MC PARKS - Wages | 10,312 | 9,295 | 11,836 | 11,000 | 10,924 | 11,450 | 104% |
| Benefits | 2,706 | 1,993 | 2,743 | 2,500 | 2,573 | 2,680 | 107% |
| Materials/Supplies/Maint. | 2,285 | 1,186 | 4,582 | 2,000 | 2,401 | 2,040 | 102% |
| Hydro | 7,225 | 5,637 | 4,898 | 6,000 | 5,233 | 5,800 | 97% |
| Water/Sewer/St Lites/Garb/BagTags | 3,136 | 2,803 | 2,883 | 3,250 | 2,800 | 3,315 | 102% |
| Insurance | 3,086 | 2,844 | 2,920 | 3,000 | 3,041 | 3,060 | 102% |
| Contracted Services | 153 | 458 | 977 | 800 | 488 | 800 | 100% |
| Interfunctional - Machine Charge | 4,879 | 6,014 | 5,418 | 6,000 | 3,701 | 6,000 | 100% |
| M PARKS- Operating Expense | 33,781 | 30,229 | 36,256 | 34,550 | 31,162 | 35,145 | 102% |
| REC - TC BALL DIAMONDS - Wages | 2,277 | 1,980 | 2,471 | 2,475 | 1,849 | 2,575 | 104% |
| Benefits | 477 | 347 | 381 | 500 | 276 | 385 | 77% |
| Materials/Supplies/Maint. | 767 | 666 | 1,581 | 1,000 | 1,309 | 1,020 | 102% |
| Interfunctional - Machine Charge | 2,356 | 1,809 | 2,364 | 2,500 | 1,189 | 2,550 | 102% |
| T BALL DIAMONDS - Expense | 5,878 | 4,802 | 6,797 | 6,475 | 4,623 | 6,530 | 101% |

7200 - Parks & Ball Diamonds cont.

| PARKS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|--------------------------------------|-------------------------|-------------------------|-------------------------|------------------------|---------------------------------|------------------------|--------------|
| REC - TC PARKS - Wages | 5,599 | 4,839 | 7,330 | 7,140 | 6,650 | 7,425 | 104% |
| Benefits | 1,179 | 1,032 | 1,305 | 1,500 | 1,248 | 1,320 | 88% |
| Materials/Supplies/Maint. | 408 | 2,219 | 1,805 | 650 | 1,283 | 663 | 102% |
| General Administrative | 507 | 50 | 50 | 100 | 25 | 50 | 50% |
| Hydro | 1,962 | 1,592 | 1,482 | 1,500 | 1,911 | 1,530 | 102% |
| T Parks - water/sewer/stlites/bagtag | 1,482 | 1,521 | 1,559 | 1,600 | 1,624 | 1,660 | 104% |
| Insurance | 2,234 | 2,060 | 2,114 | 2,250 | 2,202 | 2,295 | 102% |
| Interfunctional - Machine Charge | 5,440 | 4,579 | 7,748 | 6,300 | 5,088 | 6,300 | 100% |
| T PARKS - Operating Expense | 18,812 | 17,892 | 23,393 | 21,040 | 20,031 | 21,243 | 101% |
| FORMOSA BALL DIAMONDS - Wages | 930 | 861 | 789 | 900 | 1,175 | 940 | 104% |
| Benefits | 210 | 221 | 139 | 250 | 213 | 170 | 68% |
| Materials/Supplies/Maintenance | 7 | 848 | 37 | 500 | 211 | 500 | 100% |
| Hydro | 610 | 555 | 442 | 600 | 568 | 800 | 133% |
| F Ball Park - Machine Charges | 995 | 1,077 | 892 | 1,000 | 1,411 | 1,000 | 100% |
| F BALL DIAMONDS - Expense | 2,753 | 3,561 | 2,298 | 3,250 | 3,578 | 3,410 | 105% |
| FORMOSA PARKS - Wages | 954 | 1,331 | 991 | 1,500 | 1,106 | 1,560 | 104% |
| Benefits | 195 | 325 | 217 | 366 | 212 | 320 | 87% |
| Materials/Supplies/Maint | 522 | 486 | 134 | 500 | 60 | 500 | 100% |
| Formosa Park - hydro | 692 | 738 | 798 | 850 | 815 | 852 | 100% |
| F Parks - Water/Sewer | 649 | 660 | 668 | 700 | 626 | 714 | 102% |
| Interfunctional Mach Chgs | 863 | 1,437 | 818 | 1,000 | 998 | 1,000 | 100% |
| F PARKS- Operating Expense | 3,875 | 4,976 | 3,626 | 4,916 | 3,818 | 4,946 | 101% |
| M Parks Transfer to Reserve | 1,900 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | |
| T Parks Transfer to Reserve | 575 | 27,775 | 810 | 700 | 700 | 700 | |
| F BALL PARK Transfer to Reserves | 350 | 500 | 500 | 500 | 500 | 500 | |
| PARKS RESERVE TRFRS | 10,825 | 30,275 | 3,310 | 3,200 | 3,200 | 3,200 | 100% |
| NET COST PARKS | 61,689 | 59,914 | 68,370 | 67,781 | 61,569 | 70,000 | 103% |

7300 - Recreation Admin & Programs

| RECREATION PROGRAMS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|---------------------------------------|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|-------------|
| SB Rec - Ont Grants | | 5,168 | 599 | | | 1,000 | |
| SB Rec - Kickboxing-Fitness | 17,570 | 16,557 | 12,602 | 12,500 | 13,646 | 12,700 | 102% |
| SB Rec - Hockey Skills Clinic | | | | | 1,530 | 1,600 | |
| SB Rec - Youth Kickboxing | | | | | 880 | 900 | |
| SB REC - Pckleball fees | | 1,216 | 6,236 | 6,000 | 6,360 | 6,000 | 100% |
| SB Rec -Seniors Fees | | 284 | 1,754 | 1,500 | 1,126 | 1,500 | 100% |
| SB Rec - Donations | 485 | 1,206 | 1,573 | | 50 | | |
| MC REC-Tennis Fees | 40 | 209 | 193 | 100 | 115 | 100 | 100% |
| MC REC - Wellness Program Fees | 9,647 | 6,030 | 8,550 | 8,500 | 7,067 | 6,700 | 79% |
| MC REC Gymnastics Fees | 8,887 | 9,100 | 8,540 | 9,000 | 9,638 | 9,500 | 106% |
| MC REC - Donations | | 380 | 6,030 | - | 1,306 | | |
| TC Rec - Donations | 1,100 | 700 | 625 | 700 | 600 | 600 | 86% |
| RECREATION REVENUE - TOTAL | 37,729 | 40,850 | 46,701 | 38,300 | 42,318 | 40,600 | 106% |
| REC-SB RECREATION WAGES | 64,382 | 67,207 | 70,810 | 72,000 | 67,549 | 75,000 | 104% |
| Benefits - SB Recreation | 18,641 | 20,318 | 20,659 | 21,500 | 18,656 | 20,400 | 95% |
| SB Rec Materials/Supplies/Maint. | 138 | 773 | 12 | 300 | 446 | 300 | 100% |
| Hockey Skills - expense | | | | | 2,137 | 2,000 | |
| Youth Kickboxing - expense | | | | | 1,800 | 900 | |
| Seminars & Training | 700 | 3,074 | 101 | 1,500 | 630 | 1,500 | 100% |
| General Administration | 1,784 | 541 | 473 | 600 | 1,422 | 612 | 102% |
| SB Rec - Canada Day Exp | | 247 | 66 | 250 | - | 1,000 | 400% |
| SB Rec - Pickle Ball | | 3,765 | 6,274 | 5,500 | 5,450 | 5,610 | 102% |
| SB Rec - Seniors Program Exp | | 2,968 | 1,573 | 700 | 687 | 714 | 102% |
| SB Rec - Telephone | 804 | 784 | 440 | 600 | 362 | 612 | 102% |
| Mileage | 1,093 | 1,103 | 1,212 | 1,200 | 1,101 | 1,200 | 100% |
| Other | 2,290 | 1,256 | 214 | 50 | 378 | 50 | 100% |
| REC - Gymnastics Wages | 6,222 | 6,364 | 7,526 | 6,200 | 6,426 | 6,450 | 104% |
| Kickboxing/Fitness wages | 10,894 | 11,027 | 9,926 | 8,800 | 8,803 | 9,150 | 104% |
| Exercise/Wellness Program Wages | 8,800 | 7,330 | 7,468 | 6,700 | 7,419 | 6,970 | 104% |
| Gymnastics Benefits | 166 | 185 | 234 | 200 | 194 | 200 | 100% |
| Kickboxing Fitness Benefits | 290 | 311 | 306 | 250 | 259 | 275 | 110% |
| Exercise Wellness Benefits | 231 | 203 | 229 | 200 | 220 | 210 | 105% |
| Gymnastics Expenses | 2,376 | 2,164 | 2,196 | 2,600 | 2,000 | 2,678 | 103% |
| Kickboxing/Fitness Expenses | 3,582 | 3,743 | 3,376 | 3,450 | 3,039 | 3,519 | 102% |
| Exercise/Wellness Centre Expenses | 3,449 | 3,378 | 3,885 | 1,600 | 1,372 | 1,500 | 94% |
| Other | 140 | 100 | 6,100 | 50 | 100 | 100 | |
| T REC Materials/Supplies/Maint | 378 | 287 | 366 | - | 190 | 200 | |
| RECREATION - Operating Expense | 126,376 | 137,129 | 143,444 | 134,250 | 130,640 | 141,150 | 105% |
| SB Recreation - Reserve Trfr | - | (2,000) | | | | | |
| MC Recreation Reserve Transfer | | | | | 1,306 | | |
| T/C Recreation - RESERVE TRFR | - | - | - | - | (42) | | |
| RECREATION RESERVE TRFRS | - | (2,000) | - | - | 1,264 | - | |
| NET COST RECREATION | 88,647 | 94,279 | 96,742 | 95,950 | 89,586 | 100,550 | 105% |

7500 - Pools - Mildmay Pool

| SWIMMING POOLS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|-----------------------------------|-------------------------|-------------------------|-------------------------|------------------------|---------------------------------|------------------------|--------------|
| MCPool - Federal Grants | 1,577 | 1,368 | 3,360 | 3,000 | 1,829 | 1,800 | 60% |
| MCPool - Fees & SC | 250 | 1,043 | 3,538 | 2,500 | 2,530 | 2,500 | 100% |
| MPool-Fees-Swim Team | 1,026 | 1,045 | 1,115 | 1,100 | 1,713 | 1,200 | 109% |
| MCPool - Admissions | 4,241 | 3,672 | 3,831 | 4,000 | 4,339 | 4,100 | 103% |
| MCPool - Lessons | 18,946 | 17,697 | 16,505 | 17,000 | 19,670 | 19,000 | 112% |
| MC Pool - Seasons Passes | 8,591 | 7,018 | 7,192 | 7,300 | 5,748 | 6,000 | 82% |
| MC Pool - Rentals | 536 | 626 | 966 | 700 | 271 | 500 | 71% |
| MC Pool - Donations | 1,897 | 2,246 | 4,195 | 2,000 | 3,620 | 3,000 | 150% |
| M POOL - Operating Revenue | 37,063 | 34,715 | 40,702 | 37,600 | 39,720 | 38,100 | 101% |
| REC - MC POOL - Wages | 37,476 | 38,718 | 46,696 | 47,537 | 49,615 | 48,500 | 102% |
| Benefits | 4,321 | 4,204 | 4,779 | 4,900 | 5,010 | 4,850 | 99% |
| Materials/Supplies/Maint. | 5,831 | 3,956 | 5,691 | 4,600 | 3,890 | 4,600 | 100% |
| MC Pool - RLSS & Red Cross | 956 | 523 | 637 | 600 | 731 | 600 | 100% |
| MC Pool Open/Close/Chemica | 6,104 | 3,307 | 6,731 | 6,000 | 9,181 | 6,000 | 100% |
| Seminars & Training | 138 | 66 | 23 | 100 | 52 | 100 | 100% |
| General Administrative | 242 | 67 | 471 | 305 | 326 | 311 | 102% |
| Hydro | 6,355 | 5,479 | 4,142 | 4,500 | 4,870 | 4,500 | 100% |
| Heat | - | - | - | 100 | - | - | 0% |
| Telephone | 328 | 264 | 208 | 250 | 353 | 255 | 102% |
| Water/Sewers | 2,067 | 2,124 | 2,178 | 2,200 | 2,235 | 2,280 | 104% |
| Insurance | 4,265 | 3,890 | 3,986 | 4,000 | 4,152 | 4,160 | 104% |
| Mileage | 231 | 8 | - | 100 | - | 100 | 100% |
| Other | 61 | 285 | 2,535 | 200 | 61 | 200 | 100% |
| Interfunctional - Machine Char | 2,470 | 1,773 | 1,249 | 1,700 | 1,231 | 1,400 | 82% |
| Interfunctional Trf SWB | 3,774 | 3,850 | 3,900 | 4,000 | 4,000 | 4,080 | 102% |
| M POOL - Operating Expense | 74,617 | 68,513 | 83,225 | 81,092 | 85,706 | 81,936 | 101% |
| Transfers to Reserves | 6,000 | 4,000 | 6,000 | 7,000 | 7,000 | 7,000 | |
| M POOL NET COST | 43,554 | 37,798 | 48,523 | 50,492 | 52,986 | 50,836 | 101% |

7500 - Pools - Teeswater Pool

| SWIMMING POOLS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|-----------------------------------|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|-------------|
| TCPool - Federal Grants | - | 1,368 | 3,360 | 3,000 | 1,829 | 1,800 | 60% |
| TCPool - Fees & SC | 3,379 | 5,739 | 5,008 | 5,500 | 4,890 | 5,000 | 91% |
| TCPool - Admissions | 4,546 | 3,267 | 5,277 | 3,750 | 4,899 | 4,500 | 120% |
| TCPool - Lessons | 13,413 | 13,196 | 13,512 | 13,000 | 13,534 | 13,000 | 100% |
| TCPool - Seasons Passes | 8,165 | 7,498 | 8,225 | 7,600 | 6,629 | 7,000 | 92% |
| TCPool - Rentals | 1,408 | 1,429 | 1,120 | 1,500 | 2,737 | 2,200 | 147% |
| TCPool Rev - Donations | 1,935 | 3,515 | 2,412 | 1,500 | 3,109 | 2,750 | 183% |
| T POOL - Operating Revenue | 32,846 | 36,012 | 38,913 | 35,850 | 37,627 | 36,250 | 101% |
| REC - TC POOL - Wages | 35,006 | 36,569 | 43,187 | 44,000 | 45,650 | 45,760 | 104% |
| Benefits | 4,109 | 4,015 | 4,842 | 4,600 | 5,168 | 5,180 | 113% |
| Materials/Supplies/Maint. | 5,287 | 4,396 | 5,870 | 4,500 | 4,346 | 4,500 | 100% |
| TCPool - RLSS/RedCross | 1,028 | 523 | 637 | 525 | 552 | 535 | 102% |
| TCPool-Open/Close/Chemicals | 4,792 | 5,458 | 3,054 | 4,800 | 6,218 | 4,800 | 100% |
| Seminars & Training | 138 | 110 | 63 | 100 | 40 | 100 | 100% |
| General Administrative | 302 | 67 | 371 | 300 | 193 | 100 | 33% |
| Hydro | 6,100 | 5,324 | 4,208 | 4,500 | 5,265 | 4,590 | 102% |
| Heat | (385) | | | | | | |
| Telephone | 334 | 265 | 208 | 250 | 352 | 255 | 102% |
| Water/Sewers | 1,907 | 1,960 | 2,013 | 2,000 | 2,069 | 2,110 | 106% |
| Insurance | 4,265 | 3,890 | 3,986 | 4,000 | 4,152 | 4,170 | 104% |
| Other | - | 2,064 | - | 100 | - | - | 0% |
| Interfunctional - Machine Char | 4,416 | 2,112 | 436 | 1,800 | 889 | 1,000 | 56% |
| Interfunctional Trf SWB | 3,774 | 3,850 | 3,900 | 4,000 | 4,000 | 4,068 | 102% |
| T POOL - Operating Expense | 71,074 | 70,933 | 72,775 | 75,475 | 78,894 | 77,168 | 102% |
| Transfers to Reserves | 6,000 | 3,500 | 6,000 | 7,000 | 7,000 | 7,000 | |
| T POOL NET COST | 44,228 | 38,421 | 39,862 | 46,625 | 48,267 | 47,918 | 103% |

7600 Facilities - MCRC

| ARENAS & COMMUNITY HALLS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|-------------------------------------|---------------------|---------------------|---------------------|--------------------|-----------------------------|--------------------|--------------|
| MCRC - Fees & SC | 2,804 | 2,702 | 3,795 | 2,700 | 3,768 | 3,700 | 137% |
| MCRC - Bar Corkage | 8,155 | 6,522 | 4,553 | 5,000 | 7,352 | 7,000 | 140% |
| MCRC - Public Skating | 2,096 | 3,223 | 3,358 | 3,000 | 3,933 | 3,500 | 117% |
| MCRC - Vending Machines | 2,735 | 2,822 | 2,295 | 2,000 | 1,906 | 2,000 | 100% |
| MCRC - Rentals | 2,400 | 2,425 | 2,450 | 2,400 | 1,250 | 1,000 | 42% |
| MCRC - Hall Rentals | 27,409 | 23,582 | 22,786 | 25,000 | 25,433 | 25,000 | 100% |
| MCRC - Seniors/Meeting Room Rent | 2,584 | 2,623 | 3,094 | 2,500 | 2,817 | 2,600 | 104% |
| MCRC - Minor Hockey | 46,955 | 49,743 | 52,564 | 52,500 | 45,366 | 52,500 | 100% |
| MCRC - Rec & Intermed Hockey | 30,780 | 30,466 | 27,626 | 28,500 | 23,162 | 28,500 | 100% |
| MCRC - Broomball | 19,275 | 17,844 | 20,260 | 19,000 | 20,735 | 19,000 | 100% |
| MCRC - Other Ice Rentals | 3,566 | 6,192 | 5,077 | 5,000 | 7,515 | 7,500 | 150% |
| MCRC - Arena Floor Rental | 2,854 | 1,517 | 2,770 | 2,000 | 3,300 | 3,300 | 165% |
| MCRC -Sale goods & supplies | - | 50 | 639 | | | | |
| MCRC - Sale of Hydro | 6,048 | 1,270 | 4,869 | 6,000 | 3,712 | 4,000 | 67% |
| MCRC - Donations | 1,411 | - | 2,191 | 1,500 | 1,250 | 1,250 | 83% |
| MCRC - Operating Revenue | 159,073 | 150,980 | 158,328 | 157,100 | 151,501 | 160,850 | 102% |
| REC - MCRC - Wages | 82,003 | 93,358 | 97,138 | 91,800 | 99,770 | 95,475 | 104% |
| Wages- Winter Maint | 1,949 | 2,196 | 2,547 | 2,100 | 1,703 | 1,700 | 81% |
| Benefits | 21,000 | 22,028 | 22,801 | 22,500 | 23,104 | 23,000 | 102% |
| Benefits-Winter Maint. | 411 | 526 | 589 | 450 | 565 | 600 | 133% |
| Materials/Supplies/Maint. | 22,012 | 25,500 | 25,585 | 25,000 | 27,589 | 25,500 | 102% |
| Bar | 1,743 | 2,039 | 1,732 | 1,500 | 2,245 | 2,200 | 147% |
| Vending Machine | 1,564 | 1,370 | 1,505 | 1,500 | 1,749 | 1,750 | 117% |
| Equipment Fuel | 689 | 912 | 1,089 | 1,000 | 930 | 1,000 | 100% |
| Seminars & Training | 2,206 | 392 | 2,310 | 2,000 | 2,544 | 2,000 | 100% |
| General Administrative | 455 | 103 | 578 | 200 | 269 | 300 | 150% |
| Hydro | 67,100 | 62,135 | 61,450 | 64,000 | 52,470 | 60,000 | 94% |
| Heat | 5,305 | 7,533 | 8,268 | 8,400 | 8,137 | 8,400 | 100% |
| Telephone | 3,068 | 3,153 | 3,591 | 4,000 | 3,787 | 4,000 | 100% |
| Water/Sewer /Bag tags | 10,617 | 10,925 | 11,205 | 11,250 | 11,499 | 11,730 | 104% |
| Insurance | 7,498 | 5,743 | 6,172 | 7,200 | 7,249 | 7,344 | 102% |
| Mileage | 285 | 89 | 191 | 300 | 165 | 200 | 67% |
| Other | 399 | 537 | 537 | 500 | 425 | 500 | 100% |
| Contracted Services | 1,749 | 5,502 | 8,429 | 8,600 | 19,034 | 18,000 | 209% |
| Interfunctional - Machine Charge | 1,753 | 2,522 | 2,342 | 2,200 | 2,384 | 2,400 | 109% |
| Interfun. Machine Chgs-Winter Main | 3,755 | 4,707 | 4,484 | 4,400 | 3,436 | 3,500 | 80% |
| Interfunctional Trf WSB | 9,700 | 9,700 | 9,850 | 10,000 | 10,000 | 10,200 | 102% |
| MCRC - Operating Expense | 236,117 | 260,970 | 272,394 | 268,900 | 279,052 | 279,799 | 104% |
| MCRC RESERVE Transfers | 30,000 | 33,000 | 33,000 | 33,000 | 33,000 | 33,660 | |
| MCRC NET COST | 107,044 | 142,990 | 147,066 | 144,800 | 160,551 | 152,609 | 105% |

7600 Facilities - TCCC

| ARENAS & COMMUNITY HALLS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|------------------------------------|----------------|----------------|----------------|----------------|----------------------|----------------|-------------|
| TCCC - Fees & SC | 330 | 177 | 284 | 300 | 424 | 350 | 117% |
| TCCC - Bar Corkage | 5,217 | 4,768 | 4,925 | 4,500 | 4,959 | 4,500 | 100% |
| TCCC - Public Skating | 1,588 | 2,236 | 2,956 | 1,800 | 4,067 | 4,000 | 222% |
| TCCC - Vending Machines | 1,864 | 983 | 724 | 1,000 | 1,789 | 2,000 | 200% |
| TCCC - Other Revenue | 1,800 | 1,861 | 2,682 | 1,900 | 2,400 | 2,400 | 126% |
| TCCC - Other Revenue | | 60,874 | 639 | | | | |
| TCCC - Rentals | 2,400 | 2,425 | 2,450 | 2,400 | 1,250 | 1,000 | 42% |
| TCCC - Hall Rentals | 14,105.00 | 15,186 | 15,221 | 15,000 | 16,522 | 15,000 | 100% |
| TCCC - Meeting Room Rentals | - | 911 | 112 | 250 | 512 | 300 | 120% |
| TCCC - Minor Hockey | 56,480 | 45,691 | 45,985 | 50,000 | 53,745 | 51,000 | 102% |
| TCCC - Figure Skating | 624 | - | - | - | 648 | 500 | |
| TCCC - Rec & Intermed Hockey | 38,487 | 31,344 | 33,957 | 38,000 | 41,709 | 38,800 | 102% |
| TCCC - Broomball | 572 | 106 | 121 | 100 | 334 | 100 | 100% |
| TCCC - Other Ice Rentals | 2,488 | 2,290 | 1,007 | 2,500 | 1,562 | 2,500 | 100% |
| TCCC - Arena Floor Rental | 1,094 | 1,094 | 1,116 | 1,100 | 1,882 | 1,250 | 114% |
| TCCC - Sale of Hydro | 5,791 | 4,100 | 3,740 | 5,500 | 3,313 | 3,500 | 64% |
| TCCC - Donations | 1,315 | 400 | 2,079 | 500 | 700 | | 0% |
| TCCC - Operating Revenue | 134,154 | 174,446 | 117,998 | 124,850 | 135,815 | 127,200 | 102% |
| REC - TCCC - Wages | 71,063 | 66,653 | 79,794 | 78,000 | 85,563 | 81,120 | 104% |
| Wages-Winter Maint. | 1,252 | 483 | 834 | 1,000 | 310 | 800 | 80% |
| Benefits | 16,501 | 14,854 | 16,472 | 17,000 | 17,436 | 17,000 | 100% |
| Benefits-Winter Maint. | 328 | 112 | 211 | 300 | 92 | 100 | 33% |
| Materials/Supplies/Maint. | 27,815 | 15,994 | 23,324 | 23,000 | 22,832 | 23,460 | 102% |
| Bar | 1,200 | 1,121 | 1,149 | 750 | 1,240 | 765 | 102% |
| TCCC-Vending Machine Expenses | 1,388 | 421 | 741 | 750 | 1,447 | 1,500 | 200% |
| Equipment Fuel | 799 | 787 | 1,518 | 1,500 | 991 | 1,000 | 67% |
| Seminars & Training | 2,137 | 343 | 1,255 | 1,250 | 1,672 | 1,250 | 100% |
| Professional Costs | - | - | 154 | 2,500 | - | 2,500 | 100% |
| General Administrative | 455 | 103 | 447 | 500 | 269 | 500 | 100% |
| Hydro | 60,891 | 47,504 | 43,568 | 56,000 | 50,189 | 56,000 | 100% |
| Heat | 4,998 | 4,948 | 5,402 | 6,180 | 5,633 | 6,000 | 97% |
| Telephone | 1,807 | 1,849 | 2,015 | 2,000 | 1,604 | 2,000 | 100% |
| Water/Sewers | 9,322 | 9,595 | 9,861 | 10,000 | 10,141 | 10,300 | 103% |
| Insurance | 7,442 | 5,686 | 6,016 | 6,000 | 6,765 | 7,000 | 117% |
| Mileage | 167 | 256 | 302 | 300 | 247 | 200 | 67% |
| Other | 299 | 387 | 387 | 300 | 275 | 300 | 100% |
| TCCC Major Repairs/Expense | - | 57,400 | - | - | - | - | |
| Rents & Financial Services | 231 | - | - | - | - | - | |
| Contracted Services | 2,954 | 4,794 | 3,099 | 4,800 | 6,711 | 4,800 | 100% |
| Interfunctional - Machine Charge | 342 | 641 | 1,731 | 1,500 | 915 | 1,200 | 80% |
| Interfun. Machine Chgs-Winter Main | 1,798 | 634 | 1,126 | 1,200 | 421 | 1,000 | 83% |
| Interfunctional Trf SWB | 8,400 | 8,800 | 8,950 | 9,150 | 9,150 | 9,333 | 102% |
| TCCC - Operating Expense | 221,592 | 243,364 | 208,355 | 223,980 | 223,903 | 228,128 | 102% |
| TCCC RESERVE Transfers | 30,000 | 33,000 | 33,000 | 33,000 | 33,000 | 33,660 | |
| TCCC NET COST | 117,438 | 101,918 | 123,357 | 132,130 | 121,089 | 134,588 | 102% |

7600 Facilities – Formosa Hall

| ARENAS & COMMUNITY HALLS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|-----------------------------------|---------------|---------------|---------------|---------------|----------------------|---------------|-------------|
| FCH - Fees & SC | 44 | - | 70 | - | - | | |
| FCH - Bar Corkage | 667 | 1,101 | 381 | 700 | 961 | 750 | 107% |
| FCH - Hall Rent | 6,398 | 9,426 | 9,214 | 8,000 | 12,343 | 9,500 | 119% |
| FCH - Kitchen Fees | 1,734 | 2,680 | 2,976 | 2,000 | 2,079 | 2,000 | 100% |
| FCH - Donations | 3,874 | 500 | - | | | | |
| F HALL - Operating Revenue | 12,717 | 13,707 | 12,641 | 10,700 | 15,383 | 12,250 | 114% |
| FORMOSA HALL - Wages | 4,202 | 4,672 | 5,757 | 5,600 | 7,036 | 6,500 | 116% |
| Wages-Winter Maint. | 429 | 346 | 356 | 400 | 1,951 | 1,000 | 250% |
| Benefits | 893 | 967 | 1,280 | 1,300 | 1,680 | 1,460 | 112% |
| Materials/Supplies/Maintenance | 4,413 | 3,320 | 2,314 | 3,500 | 8,070 | 3,570 | 102% |
| Bar | 119 | 549 | 350 | 500 | 94 | 500 | 100% |
| Hydro | 6,264 | 7,212 | 8,213 | 8,500 | 7,611 | 8,670 | 102% |
| Heat & Propane | 1,611 | 2,121 | 2,149 | 2,300 | 2,051 | 2,200 | 96% |
| Telephone | 1,835 | 1,836 | 1,630 | 2,000 | 1,630 | 1,700 | 85% |
| F Hall - water/sewer | 482 | 493 | 501 | 500 | 509 | 520 | 104% |
| Insurance | 2,506 | 2,068 | 2,202 | 2,500 | 2,535 | 2,550 | 102% |
| Other | 50 | 50 | 50 | 50 | 100 | 100 | 200% |
| Contracted Services | 2,524 | 2,725 | 3,541 | 4,800 | 3,411 | 4,000 | 83% |
| Interfunctional Machine Chgs | - | - | - | | 131 | 200 | |
| F HALL - Operating Expense | 25,329 | 26,359 | 28,344 | 31,950 | 36,809 | 32,970 | 103% |
| F HALL RESERVE Transfers | 5,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,100 | |
| F HALL NET COST | 17,612 | 18,651 | 21,703 | 27,250 | 27,426 | 26,820 | 98% |

7600 Facilities – Teeswater Town Hall

| ARENAS & COMMUNITY HALLS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|--------------------------------------|---------------------|---------------------|---------------------|--------------------|-----------------------------|--------------------|--------------|
| Town Hall - Rentals | 10,405 | 8,597 | 5,395 | 7,500 | 9,693 | 9,000 | 120% |
| Town Hall - Donations | 1,177 | 1,080 | 100 | | | | |
| Town Hall - Fundraising Proceeds | 1,589 | - | | | | | |
| TOWN HALL - Operating Revenue | 13,171 | 9,677 | 5,495 | 7,500 | 9,693 | 9,000 | 120% |
| REC - TOWN HALL - Wages | 4,200 | 1,822 | 2,772 | 3,400 | 3,004 | 3,200 | 94% |
| Benefits | 438 | 234 | 260 | 250 | 291 | 350 | 140% |
| Materials/Supplies/Maint. | 4,109 | 1,149 | 2,206 | 1,720 | 1,299 | 1,500 | 87% |
| General Administrative | 50 | 265 | 139 | - | 56 | 100 | |
| Hydro | 2,031 | 1,408 | 1,283 | 1,500 | 1,493 | 1,500 | 100% |
| Heat | 1,562 | 1,467 | 2,351 | 2,150 | 2,136 | 2,150 | 100% |
| Town Hall - Telephone | 479 | 188 | 1,174 | 1,175 | 1,728 | 1,800 | 153% |
| Town Hall - Water/Sewer | 957 | 982 | 1,005 | 1,000 | 1,029 | 1,050 | 105% |
| Town Hall - Insurance | | 2,106 | 2,501 | 2,600 | 2,852 | 2,860 | 110% |
| Major Repairs /Expense | | | 3,811 | | | 1,500 | |
| Contracted Services | 1,724 | 2,580 | 1,905 | 2,000 | 2,996 | 3,000 | 150% |
| Interfunctional-Machine Charge | 386 | 220 | 237 | 400 | 316 | 400 | 100% |
| Interfun. Machine Chgs-Winter Main | 287 | 143 | 130 | 100 | 58 | 100 | 100% |
| TOWN HALL - Operating Expense | 18,954 | 12,564 | 19,775 | 16,295 | 17,258 | 19,510 | 120% |
| TOWN HALL RESERVE Transfers | - | | | | | (1,500) | |
| TOWN Hall NET Cost | 5,783 | 2,887 | 14,280 | 8,795 | 7,565 | 9,010 | 102% |

7600 Facilities – Formosa Rec Centre & Belmore Community Hall

| ARENAS & COMMUNITY HALLS | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|--|---------------|--------------|--------------|--------------|----------------------|--------------|-------------|
| F RECREATION Donations | 1,681 | - | - | - | 868 | | |
| F REC CENTER - Operating Revenue | 1,681 | - | - | - | 868 | - | |
| FORMOSA RECREATION - Wages | 22 | 9 | - | - | 29 | | |
| FORMOSA REC BENEFITS | 4 | 2 | - | - | 6 | | |
| F REC Materials/Supplies/Maint | 1,982 | 173 | 19 | 500 | 1,051 | 600 | 120% |
| Hydro | 5,522 | 4,733 | 4,502 | 5,000 | 4,376 | 5,000 | 100% |
| F Rec Centre - sewers | 482 | 493 | 501 | 520 | 509 | 530 | 102% |
| Insurance | 2,530 | 2,360 | 2,381 | 2,600 | 2,444 | 2,700 | 104% |
| Contracted Services | - | - | | | | | |
| F REC CENTER - Operating Expense | 10,543 | 7,769 | 7,403 | 8,620 | 8,414 | 8,830 | 102% |
| OTHER REC FACILITIES -Insurance | 2,760 | 796 | 1,593 | 1,700 | 1,712 | 1,734 | 102% |
| OTHER FACILITIES - Operating Expens | 2,760 | 796 | 1,593 | 1,700 | 1,712 | 1,734 | 102% |
| F REC CENTRE NET COST | 8,862 | 7,769 | 7,403 | 8,620 | 7,546 | 8,830 | 102% |
| BELMORE | 2,760 | 796 | 1,593 | 1,700 | 1,712 | 1,734 | 102% |

7600 - Recreation, Parks & Facilities - Capital

- ▶ The 2020 Capital Budget for Recreation, Parks and Facilities includes total expenses of \$774,570 for various capital projects.
- ▶ PARKS - The Parks Equipment Budget includes the purchase of a roto-tiller, weed-eater, and a blower that will be funded from Reserves. Playground structures will be replaced in Mildmay and Formosa. Council has allocated \$15,000 each from the NWMO Community Well Being fund to help fund these costs. The Mildmay Optimist Club is fundraising to replace the structure behind the arena in Mildmay.
- ▶ POOLS - The Mildmay Pool budget includes the replacement of the pool liner and some eaves-trough. Council has allocated \$35,000 from the Community Well being funds to replace the liner and the eaves-trough project will be funded from the reserve.
- ▶ RECREATION FACILITIES - Upgrades to the Mildmay Carrick Recreation Complex (MCRC) and the Teeswater Culross Community Centre (TCCC) facilities are dependent upon grant approval under the Investing in Canada Infrastructure Program for Recreation. A decision concerning these applications is expected in the Spring. Resurfacing of the concrete pad in Formosa is dependent on fundraising efforts of the Formosa Lions Club. Other projects include replacement of 2 sewage grinder pumps and an edger at the MCRC, installation of a roof catwalk and rails and a fire suppression system at the TCCC, a heating system at the Formosa Rec Centre, and washroom renovations and the stage extension at the Teeswater Town Hall. The South Bruce Minor Hockey Association has raised funds to purchase half-boards for both arenas and a water filling station.
- ▶ Council has allocated \$177,928 of the Community Well Being funds donated by NWMO to help fund these projects and provide for a donation to the Belmore Community Hall renovations. The Teeswater Culross Old Boys Reunion Committee has confirmed two donations of \$10,000 each to the TCCC upgrades and the Town Hall Washroom renovation project. The balance of the funds needed to complete the Recreation Capital projects will be funded by Reserves.

7600 - Recreation, Parks & Facilities - Capital

| RECREATION & CULTURE | | | | | | | | |
|--|-------------------|-------------------|---------------------------------|-------------------|------------------------|------------|----------|-------------------|
| AMENDED CAPITAL BUDGET | | REVENUE SOURCES | | | | | | |
| CAPITAL BUDGET | Budget EXPENSES | RESERVE TRANSFERS | REVENUE EXPLANATION | GRANTS | FUNDRAISING & DONATION | OTHER MUNS | SALES | TOTAL REVENUE |
| SB Parks - Weed Eater, Blower, Rototiller | 3,200.00 | 3,200.00 | Other Parks/Facilities | | | | | |
| F Parks - Storage Shed | 2,200.00 | 2,200.00 | F Park Reserve | | | | | |
| M Parks - Replace Playground Structure | 60,000.00 | 9,190.00 | Optimist Fundraising Committee | | 35,810.00 | | | |
| M Parks - Replace Playground Structure | | | Well Being Fund | | 15,000.00 | | | |
| F Park - playground equip upgrades | 15,000.00 | | Well Being Fund | | 15,000.00 | | | |
| PARKS - CAPITAL | 80,400.00 | 14,590.00 | | - | 65,810.00 | - | - | 80,400.00 |
| M Pool - Remove/Replace Liner/Membrane | 35,000.00 | | Well Being Fund | | 35,000.00 | | | |
| M Pool - Eavestroughing | 2,000.00 | 2,000.00 | M Pool Reserve | | | | | |
| POOLS CAPITAL | 37,000.00 | 2,000.00 | | - | 35,000.00 | - | - | 37,000.00 |
| MCRC - Replace 2 Sewage Grinder Pumps | 3,000.00 | 3,000.00 | MCRC reserve | | | | | |
| MCRC - Replace Edger (battery operated) | 5,500.00 | 5,500.00 | MCRC reserve | | | | | |
| MCRC - Replace Condensor/Compressor & Paint/Seal Beams-subject to grant approval | 156,000.00 | | ICIP Grant, Well Being Fund | 112,272.00 | 43,728.00 | | | |
| MCRC - Minor Hockey Half Ice Boards | 7,000.00 | | Minor Hockey Fundraising | | 7,000.00 | | | |
| TCCC - install roof catwalk and rails | 25,000.00 | 25,000.00 | TCCC Reserve | | | | | |
| TCCC - fire suppression system in kitchen | 6,000.00 | 6,000.00 | TCCC Reserve | | | | | |
| TCCC - Minor Hockey Half Ice Boards | 7,000.00 | | Minor Hockey Fundraising | | 7,000.00 | | | |
| TCCC - Minor Hockey Water Fill Station | 3,170.00 | | Minor Hockey Fundraising | | 3,170.00 | | | |
| *TCCC - ez ceiling, Paint/Seal Beams, Dehumidifier, Washroom Renovations | 173,000.00 | | ICIP Grant, Well Being Fund | 128,800.00 | 34,200.00 | | | |
| *TCCC - project above | | | Old Boys Reunion donation | | 10,000.00 | | | |
| F Rec Centre - Resurface concrete pad - subject to confirmation of donation | 75,000.00 | | Formosa Lions Fundraising | | 75,000.00 | | | |
| F Rec Centre Heating System to Gas | 35,000.00 | | Well Being Fund | | 35,000.00 | | | |
| T Hall - Washroom renovations | 150,000.00 | | Trillium Grant/Teewater Reunion | 75,000.00 | 10,000.00 | | | |
| T Hall - Washroom renovations | | 10,000.00 | T Hall Reserve/Well Being Fund | | 55,000.00 | | | |
| T Hall Stage Extension- defer to 2020 | 1,500.00 | 1,500.00 | T Hall Reserve | | | | | |
| Belmore Community Centre Upgrades | 10,000.00 | | Well Being Fund | | 10,000.00 | | | |
| RECREATION FACILITIES CAPITAL | 657,170.00 | 51,000.00 | | 316,072.00 | 290,098.00 | - | - | 657,170.00 |
| RECREATION & CULTURE CAPITAL | 774,570.00 | 67,590.00 | | 316,072.00 | 390,908.00 | - | - | 774,570.00 |

8000 – Planning & Development

The Planning and Development Budget includes planning and zoning activities, tourism activities and economic development initiatives.

PLANNING & ZONING - \$19,000 - down \$1400 - The County of Bruce provides planning reports and advice to Council regarding minor variances, severances, zoning and official plan changes and local subdivision initiatives in accordance with the Planning Act. The Chief Building Official is responsible for ensuring building matters comply with the Official Plan and Zoning Bylaw.

TOURISM - \$50,900 - up 2% - Activities in this budget include maintaining, installing, and removing Flower baskets, Christmas Lights, Flags, Banners and signage.

ECONOMIC DEVELOPMENT - \$1,500 - Economic Development initiatives in 2020 include further business attraction and networking activities, main street funding initiatives and an update to the Community Improvement Plan. Spruce the Bruce and provincial funding are expected to fund the majority of the costs involved in these initiatives.



8000 - Planning & Development

| | 2016 Actuals | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actual to Dec31 | 2020 Budget | B-B % |
|---|-----------------|-----------------|-----------------|----------------|-------------------------|----------------|-------------|
| PLANNING & DEVELOPMENT | | | | | | | |
| Planning - fees/charges | 1,289 | 120 | 1,000 | 1,200 | 5,198 | 3,000 | 250% |
| Donations - planning | | 4,317 | 3,137 | | 10,744 | 3,000 | |
| PLANNING - Operating Revenue | 1,289 | 4,437 | 4,137 | 1,200 | 15,942 | 6,000 | 500% |
| Other Tourism -Fees & Service Char. | 3,233 | 3,410 | 2,910 | 3,200 | 3,867 | 3,600 | 113% |
| SB Tourism Committee Revenue | 3,161 | 3,600 | 3,004 | 3,500 | 3,842 | 3,500 | 100% |
| TOURISM - Operating Revenue | 6,394 | 7,009 | 5,914 | 6,700 | 7,709 | 7,100 | 106% |
| ECON DEV Ontario Grant | | | | 8,500 | 7,185 | 1,615 | 19% |
| ECON DEV Fees & Charges - recoverable | | | 1,030 | | | | |
| ECON DEV Fees & Charges - Business Networking | | | 570 | 500 | | | 0% |
| ECON DEV - Donations | | 8,629 | 8,403 | 5,000 | 2,024 | | 0% |
| ECON DEV - Donations | | | 500 | | 1,526 | | |
| ECON DEVT - Operating Revenue | - | 8,629 | 10,503 | 14,000 | 10,735 | 1,615 | 12% |
| Professional Costs | 6,889 | 4,514 | 3,146 | 5,000 | 8,465 | 5,000 | 100% |
| General Administrative | - | 2,254 | 2,756 | | 7,976 | 3,000 | |
| Contracted Services | - | 2,251 | 1,522 | | | | |
| Planning - Admin Cost Trfr | 15,650 | 16,000 | 16,300 | 16,600 | 16,600 | 17,000 | 102% |
| PLANNING - Operating Expense | 22,539 | 25,020 | 23,724 | 21,600 | 33,042 | 25,000 | 116% |
| PLAN & DEV - TOURISM - Wages | 10,973 | 7,564 | 12,962 | 13,200 | 17,640 | 14,000 | 106% |
| Wages-Winter Maint | 668 | 615 | 709 | 750 | 525 | 500 | 67% |
| Benefits | 2,247 | 1,675 | 2,465 | 2,500 | 3,535 | 2,500 | 100% |
| Benefits-Winter Maint. | 155 | 153 | 304 | 300 | 164 | 200 | 67% |
| Materials/Supplies/Maint. | 6,094 | 1,058 | 1,859 | 2,000 | 766 | 2,000 | 100% |
| Tourism - signs | 1,233 | 1,410 | 910 | 1,200 | 917 | 1,200 | 100% |
| Hydro | 1,463 | 1,202 | 1,229 | 1,500 | 1,155 | 1,500 | 100% |
| Grants/Donations/Bereavement | 2,800 | 3,550 | 3,550 | 3,600 | 3,550 | 3,600 | 100% |
| Other-So. Br. Tourism Group | 2,510 | 5,717 | 4,608 | 3,500 | 6,694 | 3,500 | 100% |
| Interfunctional - Machine Charge | 18,416 | 15,427 | 25,116 | 25,100 | 32,166 | 26,000 | 104% |
| Interfun. Machine Chgs-Winter Mai | 911 | 1,270 | 1,141 | 1,000 | 1,008 | 1,000 | 100% |
| TOURISM - Operating Expense | 47,469 | 39,642 | 54,853 | 54,650 | 68,119 | 56,000 | 102% |
| Econ Dev - Materials/Supplies/Main | - | 8,629 | 7,747 | 3,500 | 3,550 | 1,000 | 29% |
| Econ Dev - Gen Administrative | 81 | | 368 | 500 | 612 | 500 | 100% |
| Econ Dev - Other | | | | 5,000 | | 1,615 | 32% |
| Econ Dev - Other | | | 400 | | | | |
| Econ Dev - Other | | | 1,030 | | | | |
| Econ Dev - Other | | | | 6,500 | 7,534 | | 0% |
| ECONOMIC DEV - Operating Expens | 81 | 8,629 | 9,545 | 15,500 | 11,696 | 3,115 | 20% |
| PLANNING Reserve Transfer | (4,000) | (7,000) | (5,000) | | | | |
| TOURISM Reserve Transfer | 2,000 | 2,000 | 2,000 | 2,000 | (852) | 2,000 | |
| SB TOURISM Reserve Transfer | 651 | | (1,722) | | | | |
| PLANNING & DEV RESERVE TRFRS | (1,349) | (5,000) | (4,722) | 2,000 | (852) | 2,000 | |
| NET COST PLANNING & DEV | 61,057 | 48,216 | 62,845 | 71,850 | 77,619 | 71,400 | 99% |

Planning & Development - Capital

Planning and Development Capital Projects for 2020 include an update to the South Bruce Zoning Bylaw, preparation of a Master Servicing plan, an update to the Municipality's Strategic Plan and Economic Development Strategic Plan, Wayfinding Signs, a Community Façade improvement program and other Main Street enhancement initiatives that will be presented to Council at a later date. The first three projects will be funded through the NWMO resource program and the other projects will be funded by Provincial grants.

| PLANNING & DEVELOPMENT | | | | | | | | |
|--|----------------|-------------------|----------------------------|---------------|------------------------|----------------------|-------|----------------|
| CAPITAL EXPENSES | | REVENUE SOURCES | | | | | | |
| PARTICULARS | BUDGET | RESERVE TRANSFERS | REVENUE EXPLANATION | GRANTS | FUNDRAISING & DONATION | OTHER MUNICIPALITIES | SALES | TOTAL REVENUE |
| Zoning Bylaw Update | 70,000 | | NWMO Resource Program | | 70,000 | | | |
| Master Servicing Plan - deferred from 2019 | 150,000 | | NWMO Resource Program | | 150,000 | | | |
| Strategic Plan & ED Strat Plan update | 85,000 | | NWMO Resource Program | | 85,000 | | | |
| Wayfinding Signs - deferred from 2019 | 25,000 | | Main Street Revit Funding | 25,000 | | | | |
| Community Façade Improvement Plan | 10,000 | | Maint Street Revit Funding | 10,000 | | | | |
| Main Street Enhancement Initiatives | 9,000 | | Main Street Revit Funding | 9,000 | | | | |
| G & DEVELOPMENT CAPITAL | 349,000 | - | | 44,000 | 305,000 | - | - | 349,000 |

Asset Management Planning

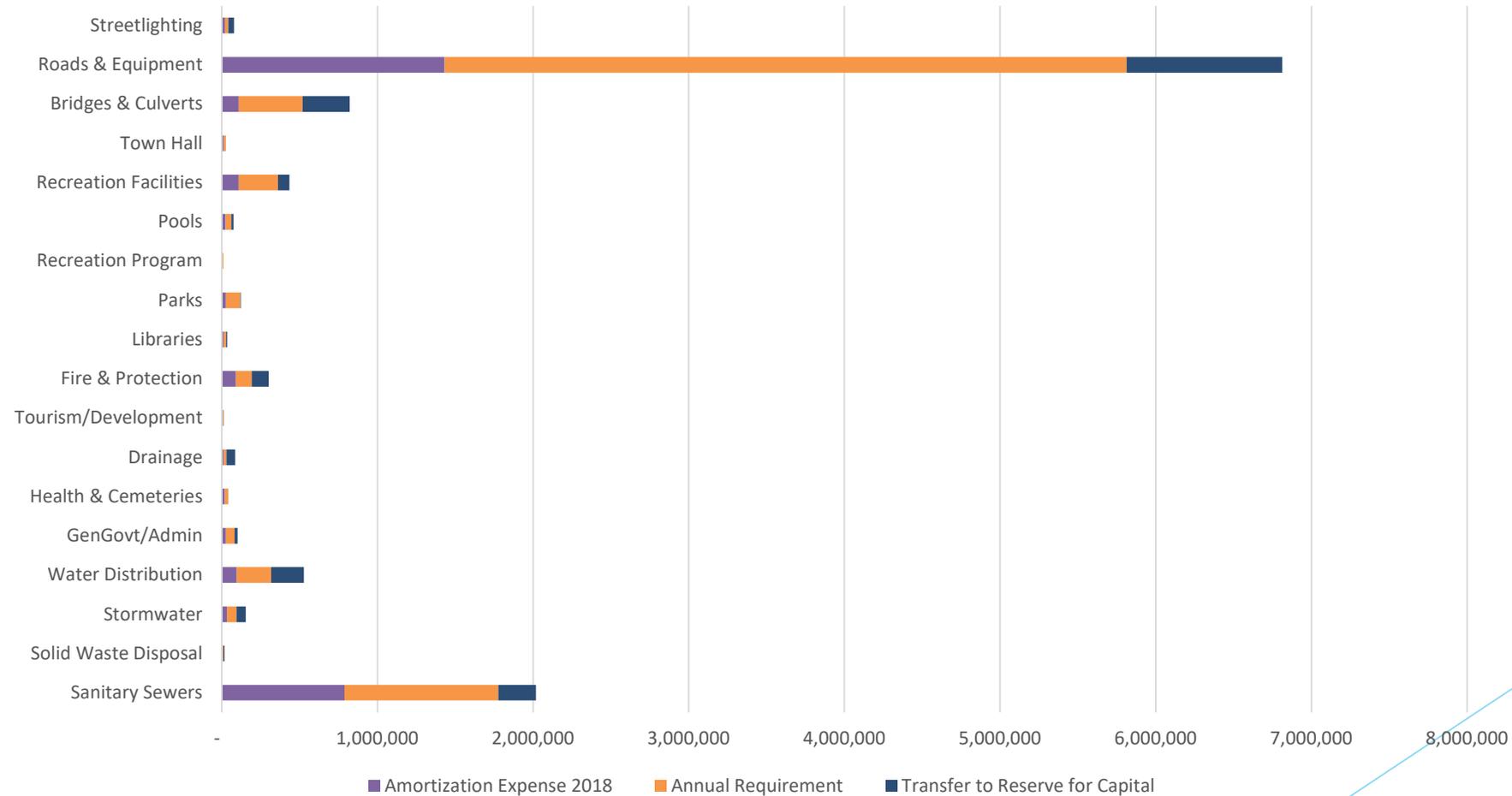
The Asset Management Plan adopted by Council in 2015 provides an explanation of the challenge Council faces when determining where and how the limited resources are spent. A copy of the plan can be found on the municipality's website.

The Municipality has purchased software to keep track of the many assets we own. Staff will be working with the Public Sector Digest consulting firm to provide for an update to the Asset Management plan to meet legislative requirements of Regulation 588/17 and to provide for better long term planning. This will include updating our data with regard to useful life, replacement costs, identifying the levels of service, componentizing single assets where appropriate, lifecycle strategies, etc, that will culminate into a 10 year financial plan and strategy for the municipality's assets.

The 2020 Budget has set aside \$2.17M for capital purposes to Reserves. The annual requirement for asset replacement, based on the 2018 Asset Data, is \$6.7M. The infrastructure gap or shortfall for South Bruce is estimated to be \$4.5M annually. Updated and more accurate data is needed to provide for financing strategies and to establish desired levels of service.

Asset Management Planning

Compare Amortization, Annual Requirement & Transfer to Reserves for Capital



Other

- ▶ Budget Reconciliation Report for PSAB Adjustments under OReg 284/09: Separate report prepared by Treasurer in accordance with regulation to be adopted by Council
- ▶ A copy of the Budget presentation will be available on the Municipality's website. Hard copies will be provided to members of Council and others upon request.
- ▶ Thank you!