



2021 Budget Presentation

Submitted by Kendra Reinhart, Treasurer

March 23, 2021



Budget Summary

- ▶ In Accordance with Municipality of South Bruce Council policy and decisions and the Municipal Act, 2001, as amended
- ▶ Reflects Municipality of South Bruce Mission Statement
 - ▶ To provide appropriate and efficient services and programs to residents and ratepayers of South Bruce that will enhance the quality of life, provide a safe and desirable environment to work and raise families.
 - ▶ Supports the South Bruce Strategic Plan goals and objectives providing fiscal responsibility while facing challenges of a small rural municipality and reduced support under the Ontario Municipal Partnership Fund.
- ▶ Maintains existing levels of service, recognizes assessment growth, includes inflationary allowance, reflects Municipal User Fees and Charges, addresses approved wage grid adjustments, increases Capital Reserve contributions to support efforts to increase long-term sustainability of infrastructure.



Budget Summary - Operating

	2021 BUDGET			2021	2020		
OPERATING BUDGET SUMMARY	REVENUE	EXPENDITURES	RESERVE TRANSFERS	NET BUDGET	NET BUDGET	B-B \$ CHANGE	B-B % CHANGE
TAXATION	(\$12,655)			\$12,655	\$3,055	\$9,600	314%
OMPF FUNDING	\$821,100			(\$821,100)	(\$817,700)	(\$3,400)	0%
COUNCIL		\$109,050		\$109,050	\$111,200	(\$2,150)	-2%
GEN GOV'T & ADMIN	\$326,400	\$550,698	\$58,400	\$282,698	\$251,870	\$30,828	12%
NWMO RESOURCE PROGRAM	\$2,182,200	\$2,182,200		\$0	\$0	\$0	
FIRE	\$44,400	\$584,320	\$107,700	\$647,620	\$606,752	\$40,868	7%
EMERGENCY MANAGEMENT	\$0	\$14,696	\$0	\$14,696	\$14,550	\$146	1%
HEALTH/SAFETY		\$13,720	\$0	\$13,720	\$13,720	\$0	0%
OPP & BYLAW ENFORCEMENT	\$3,500	\$893,670	(\$5,000)	\$885,170	\$915,236	(\$30,066)	-3%
CONSERVATION AUTHORITY		\$84,800		\$84,800	\$83,400	\$1,400	2%
BUILDING INSPECTION	\$155,200	\$165,050	(\$9,850)	\$0	\$0	\$0	
PROTECTIVE INSPECTION-Animal	\$23,500	\$24,350	\$2,000	\$2,850	(\$300)	\$3,150	-1050%
DRAINAGE	\$51,000	\$72,250	\$0	\$21,250	\$21,150	\$100	0%
ROADS/STREETS	\$1,093,950	\$2,851,901	\$1,404,600	\$3,162,551	\$2,987,981	\$174,570	6%
TREES	\$500	\$5,200	\$0	\$4,700	\$4,700	\$0	0%
STREET LIGHTS	\$78,950	\$57,900	\$38,350	\$17,300	\$19,400	(\$2,100)	-11%
SEWER/WATER	\$2,250,893	\$1,811,875	\$439,018	\$0	\$0	\$0	
RECYCLING/LANDFILL	\$419,160	\$388,470	\$30,690	\$0	\$0	\$0	
STORMWATER MANAGEMENT		\$71,350	\$116,010	\$187,360	\$187,360	\$0	0%
MORTUARY/CENOTAPH	\$500	\$1,950	\$0	\$1,450	\$1,420	\$30	2%
PHYS RECRUITMENT/CLINIC	\$45,400	\$58,578	\$0	\$13,178	\$14,328	(\$1,150)	-8%
CEMETERIES	\$26,810	\$26,810	\$0	\$0	\$0	\$0	
LIBRARIES	\$34,242	\$24,444	\$9,798	\$0	\$0	\$0	
RECREATION-PARKS	\$14,300	\$83,437	\$3,200	\$72,337	\$70,000	\$2,337	3%
RECREATION ADMIN & PROGRAM	\$36,752	\$142,822	\$0	\$106,070	\$100,550	\$5,520	5%
RECREATION-POOL	\$74,350	\$159,964	\$14,000	\$99,614	\$98,754	\$860	1%
RECREATION - FACILITIES	\$296,250	\$564,965	\$73,420	\$342,135	\$324,581	\$17,554	5%
TOWN HALL	\$9,000	\$18,341	\$0	\$9,341	\$9,010	\$331	4%
PLANNING & DEVELOPMENT	\$6,000	\$25,200	\$0	\$19,200	\$19,000	\$200	1%
TOURISM	\$7,100	\$55,950	\$2,000	\$50,850	\$50,900	(\$50)	0%
ECONOMIC DEVELOPMENT	\$0	\$1,500	\$0	\$1,500	\$1,500	\$0	0%
Operating Fund	\$7,988,802	\$11,045,461	\$2,284,336	\$5,340,995	\$5,092,417	\$248,579	4.88%
Capital Fund	\$4,462,802	\$7,177,995	(\$2,715,193)	\$0	\$0		
Total	\$12,451,604	\$18,223,457	(\$430,857)	\$5,340,995	\$5,092,417	248,579	4.88%

Budget Summary - Capital

2021 SOUTH BRUCE CAPITAL FUND -SUMMARY

EXPENSES		REVENUE SOURCES -AMENDED BUDGET						
CAPITAL BUDGET	TOTAL EXPENSES BUDGET	RESERVE TRANSFERS	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	NEW DEBT	TOTAL REVENUE
GENERAL GOVERNMENT	227,500	182,500	45,000	-	-	-		227,500
PLAN & DEVELOPMENT	152,000	6,750	5,250	140,000	-	-		152,000
HEALTH/CEMETERY	492,521	(73,979)	-	566,500	-	-	-	492,521
PROTECTION SERVICES	387,424	246,722	68,000	72,702	-	-		387,424
TRANSPORTATION	4,053,650	1,576,432	2,464,218	-	-	13,000		4,053,650
ENVIRONMENT	1,042,500	453,750	-	588,750	-	-	-	1,042,500
RECREATION	822,400	323,018	359,072	140,310	-	-		822,400
TOTAL CAPITAL	7,177,995	2,715,193	2,941,540	1,508,262	-	13,000	-	7,177,995

Reserves

- ▶ Reserves are typically part of an overall strategy for funding operating programs and projects.
- ▶ These funds help offset unexpected expenses or revenue shortfalls.
- ▶ Money in reserves can come from budget surpluses, property tax levies or other sources of revenue.
- ▶ Funds can be set aside for uncontrollable, but often predictable events like floods, weather events and pandemics
- ▶ They can provide onetime or short-term funding for special purposes
- ▶ They give municipalities the flexibility to deal with fluctuating cash flows
- ▶ Money can be saved for major capital projects that benefit communities as a whole.
- ▶ Reserves help Municipalities can continue to practice long-term financial sustainability, and better plan and budget for the future.
- ▶ The 2021 Budget is projecting a balance of \$8,203,101 in Reserves, which is \$399,057 less than the 2020 projected balance due to higher capital spending in 2021.

Budget Summary - Reserves

RESERVES/RESERVE FUNDS	PROJECTED Balance Jan 1 2021	YR 2020 Surplus Transfers	YR 2021 OPERATING TRANSFERS	YR 2021 CAPITAL TRANSFERS	PROJECTED Balance Dec 31 2021
2021 BUDGET					
WORKING FUNDS	209,966	not			209,966
ELECTION	12,000	yet	6,000		18,000
COUNCIL TRAINING/SWAG	15,343	available			15,343
MODERNIZATION FUND RESE	475,029		(23,200)	(158,700)	293,129
GG SURPLUS RESERVE	328,489			-	328,489
OFFICE EQUIPMENT/ADMIN	106,733		20,000	(16,100)	110,633
OFFICE RENOVATION RESERV	23,400		32,400	(60,000)	(4,200)
T TOWN HALL	62,068			(68,000)	(5,932)
T HALL PIANO TUNING RES	3,000				3,000
WSIB / INSUR DED	120,049				120,049
BRIDGES/CULVERTS	367,561		379,600	(233,380)	513,781
ROADS & EQUIPMENT	1,229,816		1,025,000	(1,103,052)	1,151,764
Rds/Drainage Karlsruhe/Dee	52,510				52,510
ROADS - DRAINAGE	270,221		116,010	(240,000)	146,231
STREETLIGHTS	16,499		38,350		55,046
ANIMAL CONTROL	5,000		2,000		7,000
SAN SEWERS - T/F prepd deb	150,210				152,004
SAN SEWERS - MILD MAY	814,765		119,232	(110,000)	833,732
SAN SEWERS - T/F	220,749		115,976	(131,250)	208,112
MC BALL PARK	28,539		2,000		30,539
TC BALL PARK	19,006		700	(10,000)	9,706
MILD MAY TENNIS	2,048				2,048
WATER - MILD MAY	930,068		97,000	(175,000)	863,180
WATER - TEESWATER	261,174		106,810	-	371,105
WESTARIO - MILD MAY	443,939				449,244
WESTARIO -MCRC Lobby born	(47,023)				(47,585)
WESTARIO - TEESWATER	163,534				165,488
LANDFILLS	228,979		30,690	(25,000)	234,669
MCFD	600,972		53,850	(135,897)	518,924
MFFA	11,025			(11,025)	-
TCFD	51,196		53,850	(22,000)	83,046
DOCTOR RECRUIT'T TC	85,121				85,121
DOCTOR RECRUIT'T BROCKTC	198				198
HEALTH/CENOTAPH/CEM.	12,271				12,271
T HEALTH CENTRE	40,000			78,479	118,479
JANE ST MED BLDG	5,448		1,800	(4,500)	2,748
POLICING/PROTECTION	234,363		38,350		272,713
BUILDING PERMIT STABILIZAT	42,199				42,199
CANNIBIS ENFORCEMENT	9,000				9,000
MC POOL	92,178		7,000	(95,000)	4,178
TC POOL	2,805		7,000		9,805
M LIBRARY	10,022		644	(3,000)	7,666
PLANNING & DEVELOPMENT	97,623		-	(6,750)	90,873
SB TOURISM COMM	1,807				1,807
TOURISM - T Fundraising	7,433				7,433
M Rotary Sign Reserve	12,000		2,000		14,000
TREES	3,159		-		3,159
REC PROGRAM gymnastics	8,596				8,596
PARKLAND	1,200				1,200
T LIBRARY	105,697		9,154	(3,700)	111,151
MCRC	177,736		33,660	(43,728)	167,668
TCCC	161,296		33,660	(52,700)	142,256
T SENIORS CARD PARTY	422				422
F HALL	82,831		6,100	-	88,931
F RECREATION/BALL PK	20,753		500		21,253
OTHER REC FACILITIES /PARK	41,527			(3,200)	38,327
REC PROGRAM fitness/welln	890				890
M PARK - optimist fundraisin	36,190			(36,690)	(500)
MC HISTORY BOOK	6,788				6,788
ACCESSIBILITY RENOS	7,925			(7,000)	925
EMERGENCY MANAGEMENT	56,431			(38,000)	18,431
T PARK REVITALIZATION	5,709				5,709
DRAINAGE	20,385				20,385
TOTAL RESERVES	8,566,865	-	2,316,136	(2,715,193)	8,203,101



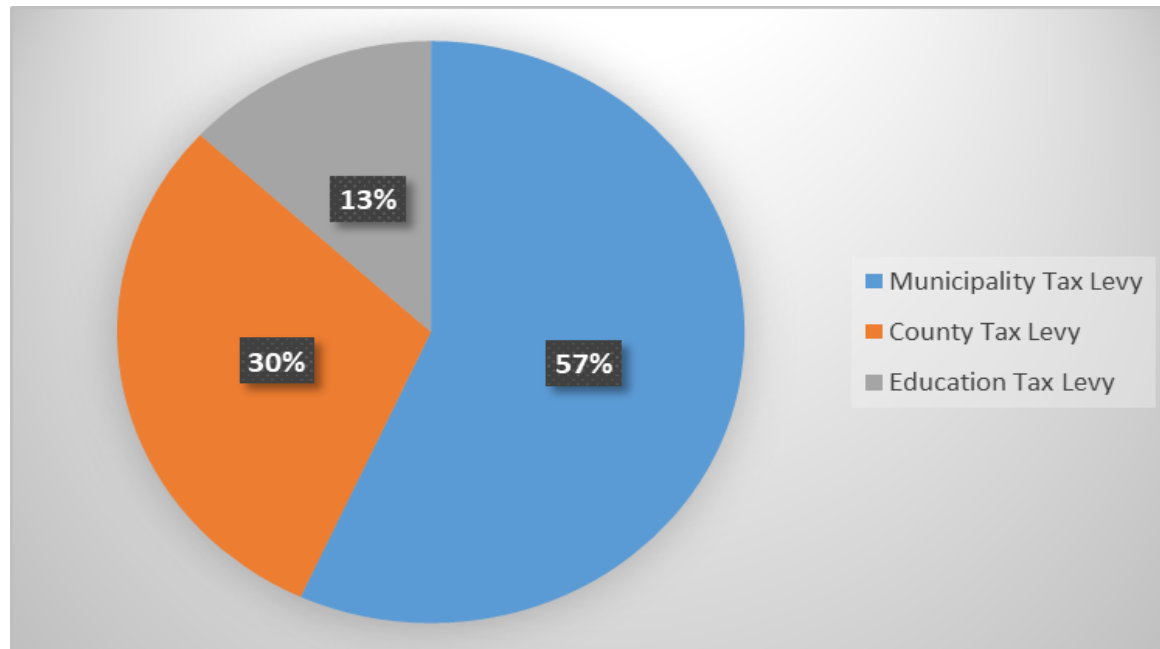
Property Assessments



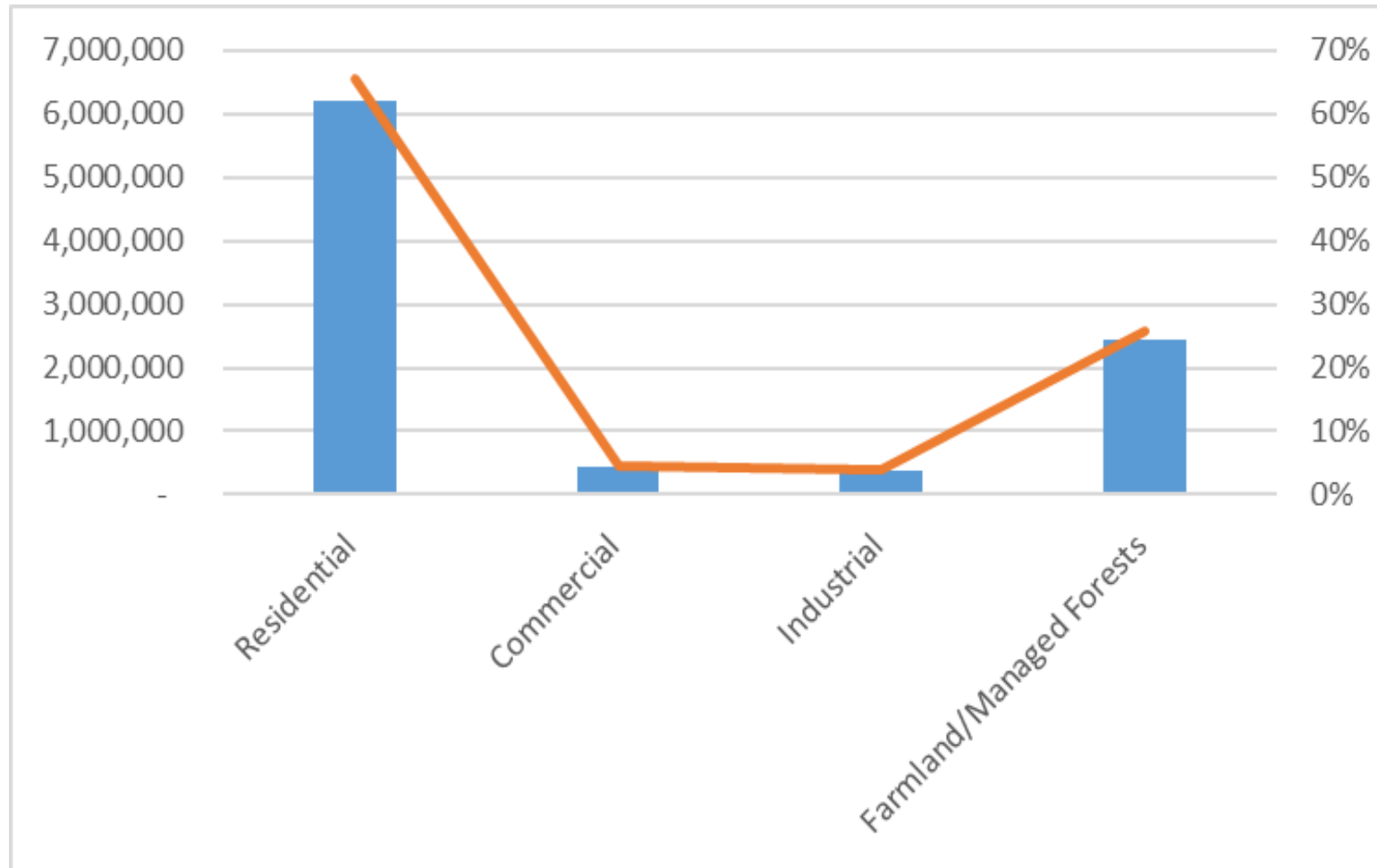
- ▶ Municipal Property Assessment Corporation (MPAC) is responsible for assessing and classifying properties in Ontario in accordance with the Assessment Act and associated regulations.
- ▶ MPAC Assessors are trained in the field of valuation and apply industry appraisal standards and best practices, comparing sales of similar properties.
- ▶ Accurate assessments are vital to fair and equitable property taxes.
- ▶ Reassessment was to be completed in 2020 but has been deferred. When completed. Market values continue to be assessed on 2016 values.
- ▶ 2021 Total South Bruce Taxable Assessment is \$1.22 billion - up \$7.3M
- ▶ Growth accounts for 0.6% of the increase in Assessment

2021 Tax Levies

- ▶ Municipal Tax Levy - \$5,340,995 - up \$248,578 - 4.88%
- ▶ County of Bruce Tax Levy for South Bruce - \$2,822,830 - up \$124,907 - 4.6%
- ▶ Education Levies - \$1,236,252 - down \$34,604 - 2.7%
- ▶ Total Tax Levies - \$9,400,077 - up 338,882 - 3.7%



2021 Total Taxation per Class

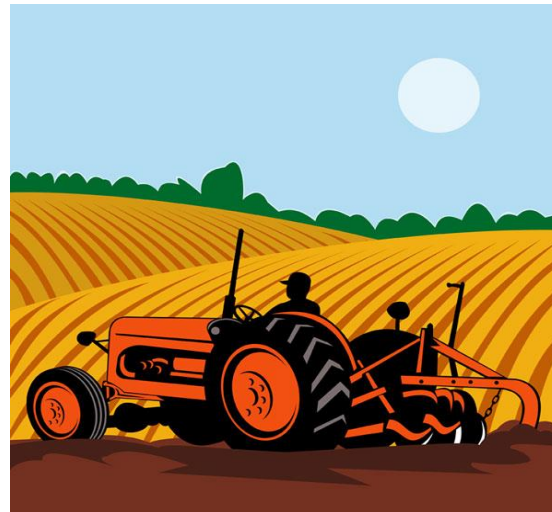


Average Total Tax \$ increase per \$100,000 of Assessment

- ▶ Average Residential Taxes
 - ▶ - up 3.35%
 - ▶ - \$43.76 per \$100,000 assessment



- ▶ Average Farmland Taxes
 - ▶ - up 3.36%
 - ▶ - \$10.94 per \$100,000 assessment

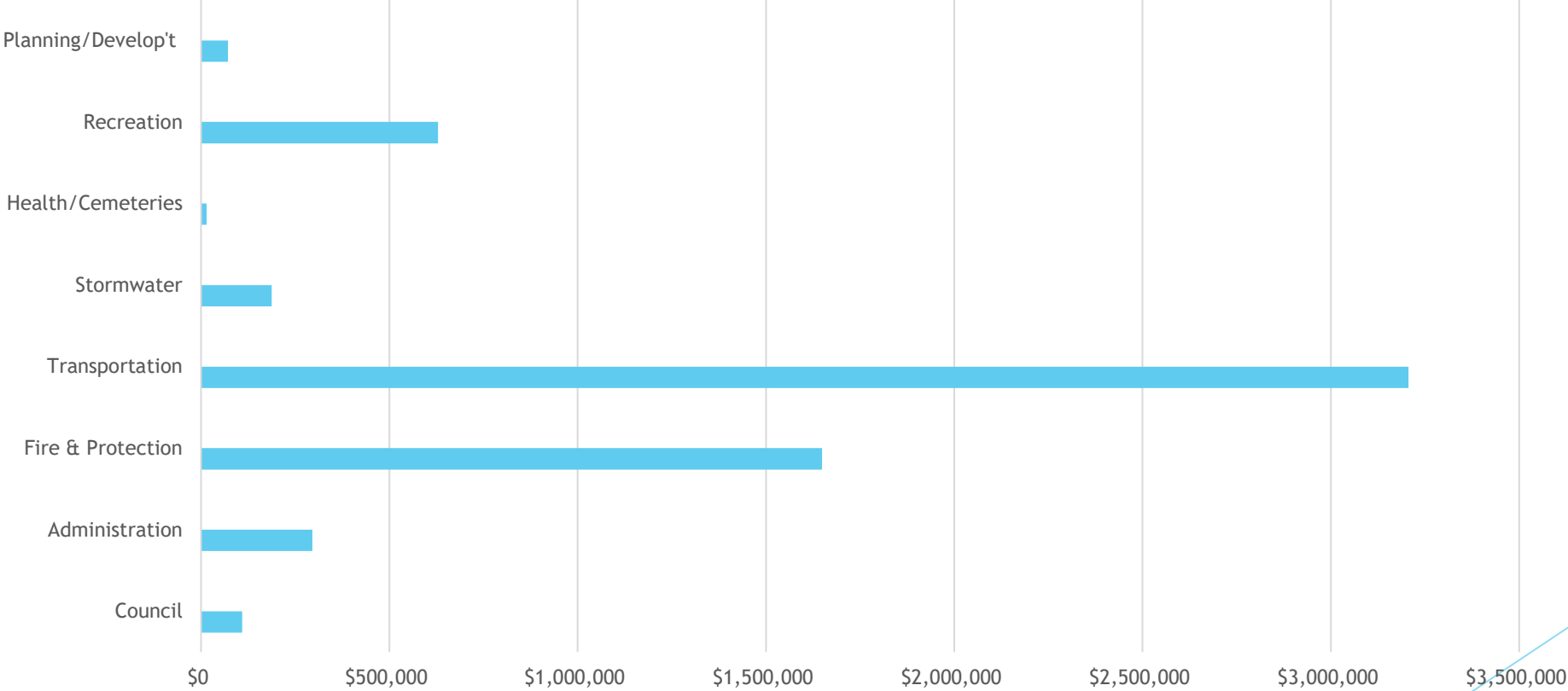


Major Impacts to 2021 Municipal Tax Levy

- ▶ The Major impacts resulting in the Municipal Tax Levy Increase of \$248,578 are:
 - ▶ \$9,600 - 0.19% - Tax write offs increasing due to residential assessments reverting back to farmland classification
 - ▶ \$114,890 - 2.3% - additional reserve contributions for capital purposes to further long-term sustainability and reduce infrastructure gap
 - ▶ \$124,088 - 2.4% - to address CPI and other changes to departmental Operating Budgets

Departmental Operating Budgets

Where your 2021 Municipal Tax \$ are Spent



1000 General Government/Administration

1001 TAXATION:

Throughout the year, property assessments change as new structures and building occurs. Although we expect supplemental taxes from new building, we have budgeted for higher Tax write-offs due to procedures causing farmland to revert to residential when a farm changes ownership.

South Bruce continues to depend on Unconditional funding from the Province (Ontario Municipal Partnership Funding) to mitigate tax rate increases. 2021 reflects the first time in over 10 years that the funding has not decreased. There is a small increase of \$3,400 in the 2021 funding.

	2018	2019	2020	2020	2021	
GENERAL GOVT/ADMINISTRATION	Actuals	Actual	Budget	Actual	Budget	B-B %
OPERATING REVENUE						
Vacancy - Comm & Ind - Municipal	(95)	(572)	(500)	(581)	(600)	120%
Sup - Res & Farm - Municipal	59,864	33,511	40,000	25,964	40,000	100%
Sup - Comm & Ind - Municipal	3,675	851	1,000	57,055	2,000	200%
Writeoffs - Res & Farm - Municip	(38,378)	(65,449)	(70,000)	(83,594)	(80,000)	114%
Writeoffs - Comm & Ind - Municip	(878)	(98)		(561)	(500)	
Uncollectible Taxes						
Mun & Canada Post PILs - Mun Share	2,320	2,234	2,350	2,175	2,200	94%
MTO PIL - Mun/School Bd	162	62	150	62	100	67%
Ontario Hydro PIL - Mun Share	21,545	21,545	21,545	21,545	21,545	100%
County of Bruce Forests - Mun Share	1,799	1,918	1,900	2,064	2,100	111%
Net School Board Taxation	-	478	500	495	500	100%
Other Municipal Taxation Revenue	50,015	(5,521)	(3,055)	24,624	(12,655)	414%
GG - CRF/OMPF Uncond Funding	920,600	871,900	817,700	817,700	821,100	100.4%
NET COST/(REVENUE) TAXATION & OMPF	(970,615)	(866,379)	(814,645)	(842,324)	(808,445)	96%

1000 General Government/Administration

1100 COUNCIL:

South Bruce Council consists of the Mayor, Deputy Mayor and five Councillors. Their role is to represent the public and consider the well-being and interests of the municipality; determine what services are needed and the level of service to be provided, ensure administrative practices and policies are in place to implement Council decisions, maintain the financial integrity of the municipality; and to carry out the duties of Council and the Municipality in accordance with the Municipal Act and any other applicable legislation.

Council Budget \$109,050 has decreased 2% due to savings expected for Training and Mileage.



	2018	2019	2020	2020	2021	
GENERAL GOVT/ADMINISTRATION	Actuals	Actual	Budget	Actual	Budget	B-B %
COUNCIL EXPENSES						
GG- Council Remun /Per Diem	80,628	86,654	88,000	89,751	90,000	102%
Deductions/Benefits	2,182	4,336	4,500	4,306	4,500	100%
Materials/Supplies/Maint.	180	180	200	268	250	125%
Seminars & Training & Conferences	1,176	5,529	6,000	385	3,000	50%
General Administrative	914	975	1,100	463	1,100	100%
Insurance	3,722	3,843	3,900	4,118	4,200	108%
Mileage	1,996	1,400	3,000	218	1,000	33%
Other	1,942	1,880	2,500	1,912	2,500	100%
Contracted Services		1,572	2,000	2,315	2,500	125%
Council Expenses	92,740	106,369	111,200	103,736	109,050	98%

1000 General Government/Administration

1200 ADMINISTRATION BUDGET -include Administration Revenue and Expenses and Corporate expenses not attributable to other Departments.

Administration Revenue: Budget \$268,900, is expected to decrease by 1% to reflect lower investment income and interest revenue. Higher overhead and rent are being charged to the Nuclear Waste Management Organization as participation and staff complement in the Deep Geological Repository site selection process grows.

Pandemic Revenue: Budget \$57,500 represents funds received from the Provincial Government to help the municipality offset extra costs and lost revenue we are experiencing due to the Pandemic activities.

GENERAL GOVT/ADMINISTRATION	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
GEN GOVT/ADMIN REVENUE						
GG - Fees & Service Chgs - Tax Certs	6,115	6,230	6,200	6,470	6,200	100%
GG - Zoning/Compliance Certs.	3,615	4,800	5,000	4,050	5,000	100%
GG - Fees & Serv Chgs Other	16,101	16,990	14,650	8,395	8,500	58%
GG - Licences & Permits	9,911	9,802	10,000	4,130	10,000	100%
GG - Rentals	3,100	2,900	46,600	46,566	51,600	111%
GG - Penalties & Interest	965	8,033	1,000	3,249	1,000	100%
GG - Current Tax Penalty	33,542	36,544	36,000	17,983	36,000	100%
GG - Tax Arrears Interest	49,307	44,825	45,000	29,852	45,000	100%
GG - Investment Income - Bank	34,318.21	61,855	50,000	22,661	22,700	45%
GG-Investment Income-LAS and Other	21,647	12,907	30,000	50,949	51,000	170%
GG-Investment Income - Dividends	16,506	29,344	25,000	29,344	30,000	120%
GG - Sale of Goods/Supplies	142	85	100	209	100	100%
GG - WSIB Trfrs	(7,411)			3,972		
GG - Transfers	1,500	1,500	1,650	1,800	1,800	109%
General Gov/Admin Revenue	189,360	235,815	271,200	229,629	268,900	99%
Grant/Donation - Covid 19 relief			100,000	95,386	57,500	58%

1000 General Government/Administration

Administration Expense: \$550,698 - This budget covers corporate management costs including payroll, licensing, records management, human resources, and other finance and Clerk's department services. Although wages and other operating expenses are up, this budget is down due to the lower pandemic expenses in the budget.

GENERAL GOVT/ADMINISTRATION	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
GG - ADMIN Wages/Salaries	364,774	378,512	405,450	397,976	420,000	104%
Wages-Winter Maint.	198	84	250	94	100	40%
Benefits	99,937	97,776	115,500	105,887	117,600	102%
Benefits - winter maintenance	59	32	70	24	30	43%
Materials/Supplies/Maint.	13,673	18,287	18,000	16,341	18,000	100%
Seminars & Training	1,258	4,989	7,000	2,936	5,000	71%
Professional Costs	22,132	21,832	25,350	24,742	25,350	100%
General Administrative	22,614	22,869	24,200	28,769	24,200	100%
Hydro	4,266	4,602	5,000	4,870	5,000	100%
Heat	2,520	2,325	2,600	1,798	2,000	77%
Telephone	6,680	6,720	7,000	8,339	8,500	121%
Mun Office - water/sewer/garb/stlites	1,005	1,164	1,200	1,434	1,500	125%
Election Expenses	18,534	-				
Insurance	20,289	24,692	25,500	24,849	25,500	100%
Grants/Donations/Bereavement	2,848	3,383	3,500	3,487	3,500	100%
Grants/Donations/Bereavement			2,000	2,000		0%
Mileage	2,076	2,119	3,000	779	1,500	50%
Other	375	425	450	375	450	100%
Rents & Financial Services	1,592	1,258	1,700	1,832	2,000	118%
Bank Services Charges	861	450	500	523	500	100%
Contracted Services	28,403	26,411	29,900	28,456	37,000	124%
Interfunctional - Machine Charge	190	90	200	486	500	250%
• Machine Charges - Winter Maintenance	224	103	500	139	200	40%
Interfunctional Trf SWB	(196,250)	(199,200)	(203,200)	(203,200)	(205,232)	101%
Pandemic Expenses - Wages			50,000	17,373	17,500	35%
Pandemic Expenses - Benefits			10,000	5,353	6,000	60%
Pandemic Expenses - Mat/Supp/Maint			30,000	23,475	24,000	80%
Pandemic Expenses - Donations			10,000	10,150	10,000	100%
Administration & GG Expenses	418,256	418,922	575,670	509,286	550,698	96%

1000 General Government/Administration

Overall Net Budget for General Government & Administration: \$391,748 - up \$28,678 or 8% - The major impacts of this budget is the \$9,000 increase to the Office Renovation Reserve, lower taxation revenue of \$9,600, a drop in other revenues of \$2,300 and increases to Administration operating wages and expenses.

Reserves - The 2021 transfers to reserves include \$20,000 to the office equipment reserve; \$32,400 to the Office Renovation reserve created by proceeds from NWMO rent/OH charges; and \$6,000 to the 2022 Election reserve.

	2018	2019	2020	2020	2021	
GENERAL GOVT/ADMINISTRATION	Actuals	Actual	Budget	Actual	Budget	B-B %
General Gov/Admin Revenue	189,360	235,815	271,200	229,629	268,900	99%
Grant/Donation - Covid 19 relief			100,000	95,386	57,500	58%
Council Expenses	92,740	106,369	111,200	103,736	109,050	98%
Administration & GG Expenses	418,256	418,922	575,670	509,286	550,698	96%
Reserve Transfer			(2,000)	(2,000)		
Reserve Transfer - Council Training/Swag	4,824					
Reserve Transfers Office Equipment	20,000	20,000	20,000	20,000	20,000	
Reserve Transfer Admin	-	-	23,400		32,400	
Reserve Transfers Admin	(15,000)	6,000	6,000	6,000	6,000	
Operating Reserve Transfers	9,824	26,000	47,400	24,000	58,400	123%
NET COST - COUNCIL & ADMINISTRATION	331,461	315,475	363,070	312,007	391,748	108%

1000 General Government/Administration

CAPITAL BUDGET: The 2021 Capital budget for the General Government and Administration department totals \$227,500, and includes the purchase of laptop computers, a Human Resource Download system, basement renovations at the Municipal Office, Asset Management Plan Activities and Budget software. These costs will be funded from Reserves, and the Municipal Asset Management Program funding, if our application to help fund the Building Condition Assessment report is approved.

GENERAL GOVERNMENT & ADMINISTRATION - CAPITAL FUND								
CAPITAL EXPENSES		REVENUE SOURCES BUDGET						
PARTICULARS	BUDGET	RESERVE TRANSFERS	REVENUE EXPL	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	TOTAL REVENUE
Council Capital Budget	-	-		-				-
Computer Replacement - 8 laptops	16,100	16,100	Office Equipment/Admin Reserve					
HR Download System	3,400	3,400	Modernization Reserve					
Municipal Innovation Council Yr 2 of 3	18,000	18,000	Modernization Reserve					
Office Renovation	60,000	60,000	Office Renovation Reserve					
AMP Complete Updates - 50%	10,000	10,000	Modernization Reserve					
AMP Building Condition Ass't/Policy 90%	45,000		MAMP Federal Grant	45,000				
Budgeting Software	75,000	75,000	ModernizationFund					
GenGov't/Administration	227,500	182,500		45,000	-	-	-	227,500
GENGOV'T/ADMIN CAPITAL	227,500	182,500	-	45,000	-	-	-	227,500

2100 Fire & Protection

Fire Operating Budget is \$647,620 - up 7%. The South Bruce Fire Department is responsible for providing Fire Protection and Emergency response services to the residents of the Municipality of South Bruce. Department operations include structure firefighting, rescue operations, medical and accident response, as well as Public Education and Fire Prevention activities. South Bruce Fire service operates out of two stations (Mildmay and Teeswater) with approximately 50 volunteer Firefighters providing their time and talents to help protect the citizens and property in the municipality. The major impact to this budget in 2021 is the hiring of Full-Time Fire Chief Gallant.

Fire Capital Budget is \$291,624 and includes the purchase of SCBA Packs and Cylinders; 8 sets of Bunker Gear; implementation of Vehicle Exhaust systems at both Stations; completion of the Washroom/Extractor renovations at the Teeswater Fire Hall; the purchase of On-line training software; and two new laptops and 6 I-pads.

The Fire Capital purchases will be funded through Fire Department Reserves, and Modernization Funding and Community Well Being Funds that were transferred to Reserves in 2020. Firefighter Associations will provide \$14,902 of their fundraising dollars and the exhaust systems will be funded through a Covid 19 Resilience Funding Program if our application is approved.



2100 Fire & Protection Services

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
FIRE REVENUE							
FIRE - Other Municipalities Rev	10,000	10,000	10,000	10,000	10,000	10,000	100%
FIRE - Fees & Service Charges	5,813	4,804	2,070	5,000	890	5,000	100%
FIRE - MTO Fire Calls	11,313	10,472	3,991	5,000	1,940	5,000	100%
FIRE - Mun Fire Calls/Burn Permits	24,495	17,381	6,038	6,000	24,620	6,000	100%
FIRE - Rental Income	2,400	2,400	2,400	2,400	2,400	2,400	100%
FIRE - Sale of Hydro	10,910	11,365	10,746	12,000	11,475	12,000	100%
FIRE - Association Donations	10,409	10,149	9,971			4,000	
SB Fire - Operating Revenue	75,340	66,570	45,215	40,400	51,325	44,400	110%
FIRE EXPENSES							
Fire - Chief/Volunteer FF wages	266,597	312,355	305,404	326,300	266,696	356,500	109%
Fire -Payroll Ded & Benefits	24,427	26,983	27,509	29,552	24,926	34,000	115%
Fire - Materials/Supplies/Maint.	27,723	32,477	31,403	30,000	37,406	35,000	117%
Fire - Truck Fuel	4,939	6,927	6,846	8,500	3,290	8,500	100%
Fire - Truck Maint	13,910	16,008	20,022	16,000	13,579	16,000	100%
Fire - Training & Seminars	10,955	23,358	7,571	26,600	3,900	26,600	100%
Fire - Clothing	381	716	1,292	1,020	3,103	1,020	100%
Fire - Admin & Office Supplies	3,960	11,269	3,768	7,000	3,205	7,000	100%
Fire - Prevention supplies			3,428	3,000	1,951	3,500	117%
Fire - Hydro	4,950	4,322	4,589	4,900	4,160	4,900	100%
Fire - Heat	2,835	3,102	3,179	3,300	3,813	3,300	100%
Fire - Telephone/Radio	4,785	4,960	7,259	7,000	6,336	7,000	100%
Fire - Water/Sewer/Bag Tags/Garb/StLite.	2,180	2,229	2,280	2,500	2,326	2,500	100%
Fire - Insurance	26,602	26,823	26,999	29,000	27,990	29,000	100%
Fire -Donations/Bereavements/Recogniti	434	25	860	600	-	600	100%
Fire - Mileage	2,539	2,521	2,630	2,700	924	2,700	100%
Fire - Other	692	50	1,899	500	261	500	100%
Fire - Defibrillator	5,046	4,720	3,270	4,200	6,716	8,200	195%
Fire - Rents & Financial Services	880	880	880	880	1,228	1,500	170%
Fire - Contracted Services	19,550	20,067	18,511	20,400	18,476	20,400	100%
PW Snow, Mowing, Hydrant, etc	7,000	7,661	7,000	7,000	7,000	7,000	100%
Fire - Admin Cost Trfr	8,000	8,200	8,350	8,500	8,500	8,600	101%
Fire - Association Expenses	10,409	10,149	8,121				
SB FIRE Operating Expenses	448,793	525,802	503,071	539,452	445,786	584,320	108%
MC FIRE Reserve trfrs	51,800	51,800	52,800	53,850	53,850	53,850	
TC FIRE Reserve trfrs	48,500	51,800	52,800	53,850	53,850	53,850	
Operating Reserve Transfers - Fire	100,300	103,600	105,600	107,700	107,700	107,700	100%
NET COST OPERATING - Fire	473,753	562,832	563,456	606,752	502,161	647,620	106.7%

2100 Fire/Rescue Capital Budget

FIRE & PROTECTION - CAPITAL FUND									
CAPITAL EXPENSES			REVENUE SOURCES - AMENDED BUDGET						
FIRE	PARTICULARS	BUDGET	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	TOTAL REVENUE
MC Fire Equipment	SCBA Packs & Cylinders	139,824	11,025	MFFA Funds /Reserve		4,902.00			
MC Fire Equipment	SCBA Packs & Cylinders		100,000	Well Being Funds in Reserve					
MC Fire Equipment	SCBA Packs & Cylinders		23,897	M Fire Reserve					
MC Fire Equipment	Replace 4 sets Bunker Gear	12,000	12,000	M Fire Reserve					
MC Fire Building	Vehicle Exhaust System	34,000		Covid 19 Resilience Grant	34,000				
ST MCFD		185,824	146,922	-	34,000	4,902	-	-	185,824
TC Fire Equipment	Replace 4 sets Bunker Gear	12,000	12,000	T Fire Reserve					
TC Fire Equipment	SCBA Facemasks	5,000	5,000	T Fire Reserve					
TC Fire Building	Bunker Gear Racking System	4,000	4,000	T Fire Reserve					
TC Fire Building	Vehicle Exhaust System	34,000		Covid 19 Resilience Grant	34,000				
TC Fire Building	Complete Washromm & Extractor Renovations	11,000	1,000	T Fire Reserve & TFFA Funds		10,000			
ST TCFD		66,000	22,000	-	34,000	10,000	-	-	66,000
SB Fire	2 laptops & 6 I-pads	8,800	8,800	Modernization Reserve					
SB Fire	On-line Training Software	31,000	31,000	Modernization Reserve					
ST SB FIRE		39,800	39,800						39,800
FIRE CAPITAL		291,624	208,722		68,000	14,902	-	-	291,624

Emergency Management Services

- ▶ South Bruce has entered into a cost-sharing agreement with the County of Bruce, and the Municipalities of Brockton and Arron Elderslie for the services of a Community Emergency Management Co-ordinator. The CEMC is responsible for ensuring the municipality's obligations under the Emergency Management Civil Protection Act are completed.
- ▶ 2021 Operating Budget - \$14,550 is up 2% from 2020.

	2016 Actuals	2017 Actuals	2018 Actuals	2019 Budget	2019 Actual to Dec31	2020 Budget	B-B%
EMERGENCY MGMT							
EM MGMT Rev - Ontario Grants							
EM MGMT - Federal Grants							
EM MGMT Transfer From Reserves							
Emergency Management - Operating Revenue		-	-	-	-	-	
PLAN & DEV - EMERGENCY - Wages	3,492	2,642	588	-	528		
Emergency - Benefits	191	257	71	-	46		
Materials/Supplies/Maint.	-	-	23	200	120	1,200	
Emergency - Seminars & Training	125	81	-	1,050	357	600	
General Administrative	-	-		1,000	20	500	
Contracted Services			7,000	7,140	7,140	7,300	
Em Mgmt - Admin Cost Trfr	5,640	5,750	5,850	4,850	4,850	4,950	
Emergency Management - Operati	9,448	8,730	13,532	14,240	13,063	14,550	102%
Operating Reserve Transfers- EM							
TOST - EMERGENCY MANAGEMENT	9,448	8,730	13,532	14,240	13,063	14,550	102%

Emergency Management - Capital Budget

- ▶ The Emergency Management Capital Budget - \$95,800 includes the purchase of a Generator and wiring for auxiliary power for the Evacuation and Warming Centre at the Mildmay Carrick Recreation Complex; and an ARES connection at the Municipal Office for the operation of Ham Radios if ever needed in an Emergency. These costs will be funded from Emergency Management reserves and the Community Well Being Fund monies donated by the Nuclear Waste Management Organization.

EMERGENCY MANAGEMENT - CAPITAL FUND									
CAPITAL EXPENSES			REVENUE SOURCES - AMENDED BUDGET						
FIRE	PARTICULARS	BUDGET	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	TOTAL REVENUE
Emergency Mgmt	Evac Centre Generator & Wiring	95,300	37,500	Em Reserve & Well Being Fund		57,800			
Emergency Mgmt	EOC ARES connection	500	500	Well Being Funds in EM Reserve					
EMERGENCY MGMT		95,800	38,000	-	-	57,800	-	-	95,800

2000 Protection and Inspection Services

2200 POLICING AND BY-LAW ENFORCEMENT: \$885,170 down 3% - A part-time enforcement officer assists with the activities of the by-law enforcement department and the OPP provides policing services to South Bruce. The savings are due to lower Policing costs in 2021.



BUILDING AND INSPECTION SERVICES	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
By-law - Fines	1,937	2,191	1,844	1,500	630	1,500	100%
Provincial Funding			15,000	-	-	-	
By-law - Recoverable Fees	6,259	-	2,025	2,000		2,000	100%
Policing & Bylaw Enforcemen't Revenue	8,195	2,191	23,869	3,500	630	3,500	100%
PPP BY LAW/OPP Wages	5,936	5,069	1,384	1,282	1,436	1,700	133%
Benefits	779	682	364	340	366	450	132%
Professional Costs	361	2,454	4,158	2,500	808	2,500	100%
Telephone	1,001	1,021	1,062	1,100	1,066	1,100	100%
Bylaw - Mileage	609	289	242	500	293	500	100%
Other			5,000			5,000	
Contracted Services	820,130	859,424	876,917	897,814	810,867	864,370	96%
Bylaw Contracted Services	5,989	-	5,000	6,000	6,656	8,750	146%
BylawEnf - Program Cost Transfer	8,700	8,850	9,050	9,200	9,200	9,300	101%
Policing & Bylaw Enforcement Expenses	843,505	877,788	903,176	918,736	830,692.20	893,670	97%
Reserve Transfer - bylaw training						(5,000.00)	
Protection Reserve Transfer	(35,000.00)		9,000.00				
NET COST - POLICING & BY-LAW	800,310	875,598	9,000	915,236	830,062	885,170	97%

Building and Inspection Services

2500 BUILDING AND INSPECTION SERVICES: \$0 - The Chief Building Official oversees the Building and Inspection Department and enforcement of the Building Code Act. Building Permit revenue and fees are expected to cover all costs allocated to this department.



BUILDING AND INSPECTION SERVICES	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
Building Permits & Septic Permit	175,203	180,494	170,722	155,000	183,685	155,000	100%
Building Administration Fees	600		200	200	214	200	100%
Building Stabilization Interest Earned			399				
Building & Septic Inspection Revenue	175,803	180,494	171,321	155,200	183,898	155,200	100%
PPP - BUILDING - Wages	85,945	92,519	93,479	97,625	104,013	98,250	101%
Wages - Summer Student scanner						5,500	
Benefits	25,221	26,782	26,245	27,600	26,518	26,700	97%
Benefits -Summer Student						500	
Materials/Supplies/Maint.	1,021	2,990	566	2,500	251	2,500	100%
Seminars & Training	3,576	2,198	1,653	6,000	-	4,000	67%
Professional Costs	5,376	1,313	4,312	7,500	24,422	7,500	100%
General Administrative	450	651	563	750	2,032	750	100%
Telephone	515	341	252	400	268	400	100%
Mileage	5,539	4,572	5,050	6,500	5,064	6,500	100%
Other	213	213	200	250	84	250	100%
Other				4,500	4,964	12,200	271%
Building & Septic Inspection Expenses	127,941	131,580	132,319	153,625	167,615.47	165,050	107%
Protection/Insp Reserve Transfer	-		1,645	6,075	6,075	8,350	
Transfer from Modernization Reserve				(4,500)	(4,500)	(12,200)	
Transfer from Modernization Reserve						(6,000)	
NET COST - BUILDING & SEPTIC INSP	(47,861)	(48,914)	(37,357)	-	(14,708)	-	

Other Protection and Inspection Service

- ▶ **2600 OTHER PROTECTION SERVICES:** \$87,650 - up 5% - This budget includes costs for the Conservation Authority levies and Animal Control services. South Bruce pays their share of the Saugeen Valley and Maitland Valley Conservation Authorities. The part-time by-law enforcement officer enforces the Dog Control By-law and South Bruce is expecting higher costs for dog control activities.

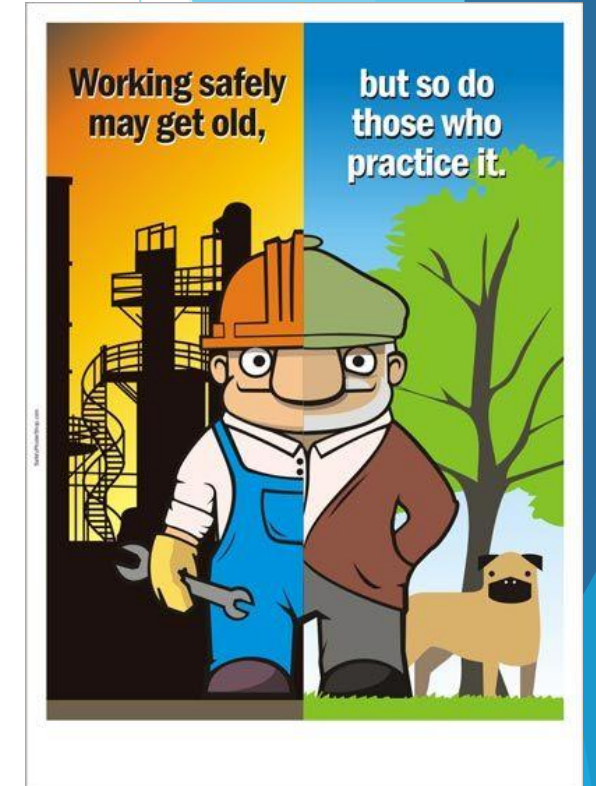
BUILDING AND INSPECTION SERVICES	2017	2018	2018	2019	2020	2020	2021	B-B %
	Actuals	Actuals	Actuals	Actuals	Budget	Actual	Budget	
Ontario Grant-Livestock Damage		-	986		1,000	-	1,000	100%
Animal Control - fees and charges			386		500	-	500	100%
Dogs - Licences & Permits	22,707	26,075	25,495	25,000	21,425	22,000	88%	
Other Protection - Revenue	22,707	26,075	26,866	26,500	21,425	23,500	89%	
Conservation Authorities Expense	75,537	78,360	79,350	83,400	83,390	84,800	102%	
PPP - DOG -Wages		11,413				99		
Benefits		1,331				29		
Materials/Supplies/Maint.	606	74	185	300	-	-	0%	
General Administrative		78	-	100	-	100	100%	
Mileage	205	249	164	500	106	250	50%	
Other-Beaver/Livestock	240	670	40	500	460	500	100%	
Other-Livestock/Bounty Claims		60	1,109	1,000	-	1,000	100%	
Contracted Services	1,219	324	688	6,500	6,656	9,000	138%	
Dogs - Program Cost Transfer	12,600	12,800	13,050	13,300	13,300	13,500	102%	
Other Protection - Expenses	90,406	105,358	94,585	105,600	104,040	109,150	103%	
Dog Control - Transfer to Reserve	3,000	(9,000)	4,000	4,000	4,000	2,000	50%	
NET COST -OTHER PROTECTION	70,700	70,283	71,719	83,100	86,615	87,650	105%	



Employee Health & Safety

Employee Health and Safety is a high priority of Council. The 2020 Budget is \$13,720 - no change - and includes costs for certification of an employee for the Joint Health and Safety committee. Appointed members of the committee meet four times per year to review any complaints or concerns and facility inspections are conducted by employees monthly.

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
HEALTH & SAFETY							
PH - HEALTH & SAFETY - Wages	-	806	970	2,200	-	2,200	100%
Benefits	-	97	94	220	-	220	100%
Materials/Supplies/Maint.	522	364	114	500	303	500	100%
Seminars & Training	-	916	1,953	1,500	297	1,500	100%
Mileage	-	-	-				
H&S Program Cost Transfer	8,800	8,950	9,100	9,300	9,300	9,300	100%
NET COST - HEALTH & SAFETY	9,322	11,134	12,231	13,720	9,899.54	13,720	100.0%



Drainage

DRAINAGE: \$21,150 - no change to Budget - The Tile and Municipal Drain programs for municipalities are legislated through the Drainage Act. South Bruce appoints a certified Drain Superintendent to carry out the duties under the legislation. In 2021, the firm of R J Burnside Engineering will carry out these duties.

DRAINAGE	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget	B-B %
USER FEES Tile Drainage	36,073	36,725	36,725	39,000	38,804	39,000	100%
Drainage - Ont Grants	7,636	7,922	8,126	12,000	8,816	12,000	100%
Other Drainage Revenue	225		100		50		
DRAINAGE - Operating Revenue	43,934	44,648	44,951	51,000	47,670	51,000	100%
PLAN & DEV - DRAINAGE - Wages	9,312	9,900	6,878	1,000	492	1,000	100%
Benefits	2,711	2,731	1,819	300	112	300	100%
Debt Charges- Tile Drainage (OMA	11,326	11,281	9,754	11,000	8,593	9,000	82%
Tile Loans Principal	24,747	25,444	26,971	28,000	30,211	30,000	107%
Materials/Supplies/Maint.	16	881	79	500	4	500	100%
Seminars & Training	857	541	1,104	1,500	-	1,500	100%
General Administrative	175	175	175	200	175	200	100%
Telephone	144	93	45	150	-	150	100%
Other	126				1,690		
Contracted Services			12,069	24,000	17,456	24,000	100%
Interfunctional - Machine Charge			425		106		
Drainage - Program Cost Trfr	5,200	5,300	5,400	5,500	5,500	5,600	102%
DRAINAGE - Operating Expenses	54,614	56,347	64,718	72,150	64,339.71	72,250	100%
Drainage Operating Reserve Trfr							
NET COST - DRAINAGE	10,679	11,700	19,768	21,150	16,670	21,250	100.5%

3000 Transportation Services

The Operations Manager is responsible for overseeing the Transportation services operations in South Bruce. This includes Roads and Bridges, Streetlights and Trees.

ROADS and BRIDGES - \$3,162,551 - up 6%. The Roads and Bridges budget represents over 59% of the total budget for the municipality. 3.4% of the budget can be attributed to setting aside more funds to help with capital replacement costs and projects. The remaining 2.6% is due to inflationary costs and implementation of the approved wage grid in 2020.

ROADS/BRIDGES	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
TR -Government Grants	19,785	30,981	42,936	35,000	47,634	45,000	129%
TR - Other Municipal Grants	12,162	20,825	12,888	11,000	9,713	11,000	100%
TR - Fees & Service Charges	15,010	11,556	10,861	12,000	5,663	12,000	100%
TR - Machine Chgs (Interfunction	942,250	977,041	1,001,705	1,000,000	1,034,807	1,000,000	100%
TR - Licences & Permits (drivewa	1,575	600	750	750	1,125	750	100%
TR - Rentals	7,281	7,507	7,268	7,200	3,243	7,200	100%
TR - Sale of Goods & Supplies	7,798	5,091	7,542	6,000	4,882	6,000	100%
TR Sale of Hydro	9,214	7,628	8,877	9,000	8,608	9,000	100%
GRAVEL PIT - Rent	3,186	3,186	2,880	3,000	3,000	3,000	100%
GRAVEL Pit - Sales	396	17,993	1,433	-	5,827	-	
ROADS- Operating Revenue	1,018,655	1,082,408	1,097,140	1,083,950	1,124,503	1,093,950	101%

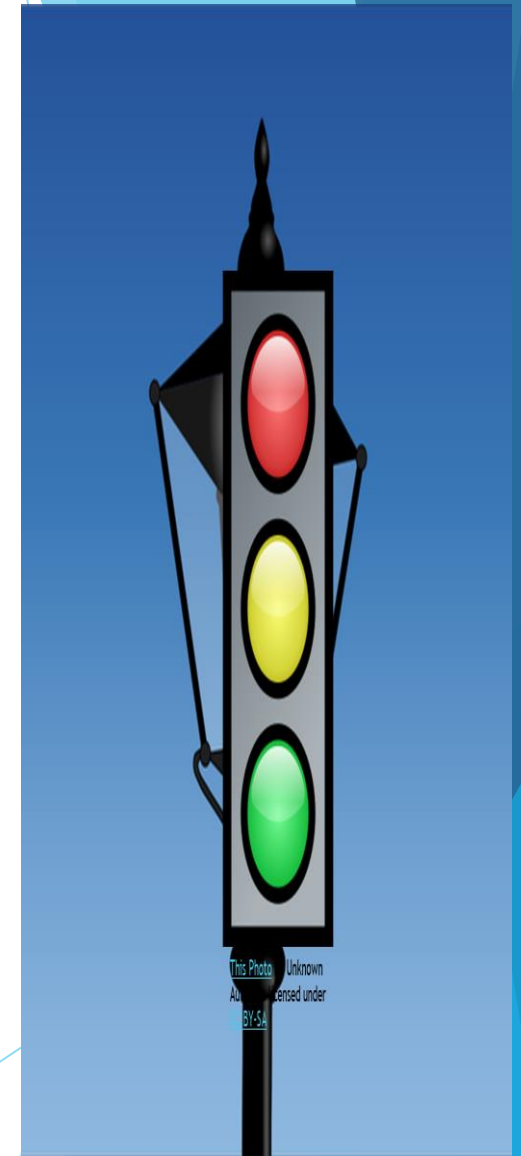
3000 Transportation Services - Roads & Bridges

ROADS/BRIDGES	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
Debenture Principal - Roads	90,071	93,636	97,341	101,194	101,193	105,198	104%
Debenture Interest - Roads	83,308	79,743	76,038	72,185	72,185	68,181	94%
ROADS - Loan Repayment	173,379	173,379	173,379	173,379	173,378.64	173,379	100%
TR - ROADSIDE -Wages	82,752	69,335	68,458	88,400	94,283	99,000	112%
Benefits	23,696	19,708	17,880	26,000	21,029	22,100.00	85%
Materials/Supplies/Maint.	3,786	1,573	7,943	5,200	5,244	5,200	100%
Contracted Services	28,164	23,984	22,102	32,100	35,885	32,100	100%
Interfunctional - Machine Charge	141,235	126,288	119,093	118,000	170,731	118,000	100%
ROADSIDES Expenses	279,633	240,888	235,477	269,700	327,172.06	276,400	102%
TR - HARDTOP - Wages	33,686	29,967	32,705	33,600	47,574	50,000	149%
Benefits	9,796	8,644	9,530	9,900	12,466	13,100	132%
Materials/Supplies/Maint.	13,268	4,394	14,251	15,700	25,973	26,000	166%
Contracted Services	22,453	18,491	18,422	31,600	30,551	31,600	100%
Interfunctional - Machine Charge	84,781	69,611	79,713	80,000	108,736	105,000	131%
ROADS HARDTOP Expenses	163,985	131,107	154,622	170,800	225,299.32	225,700	132%
TR - LOOSETOP -Wages	47,816	35,881	44,583	42,600	43,080	45,200	106%
Benefits	13,811	9,510	10,181	12,500	11,074	11,600	93%
Materials/Supplies/Maint.	53,726	1,206	104,681	108,000	130,676	108,000	100%
Contracted Services	166,251	246,213	167,605	165,000	226,553	165,000	100%
Interfunctional - Machine Charge	185,061	151,542	174,218	175,000	150,505	175,000	100%
ROADS LOOSETOP Expenses	466,666	444,352	501,267	503,100	561,887.48	504,800	100.3%
TR - WINTER CONTROL - Wages	164,944	201,499	192,674	182,000	173,277	185,000	102%
Benefits	36,621	43,817	43,339	41,600	36,663	39,100.00	94%
Materials/Supplies/Maint.	116,321	128,510	116,484	110,160	144,107	110,160	100%
Contracted Services	27,725	28,319	29,667	30,000	21,258	30,000	100%
Interfunctional - Machine Charge	386,750	425,860	423,315	425,000	395,859	425,000	100%
ROADS - WINTER CONTROL Expense	732,362	828,005	805,479	788,760	771,164.36	789,260	100.1%



3000 Transportation Services - Roads & Bridges

ROADS/BRIDGES	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
TR - SAFETY DEVICES - Wages	19,480	9,597	22,404	22,000	14,982	22,000	100%
Benefits	4,186	2,569	4,786	6,000	3,844	6,000	100%
Materials/Supplies/Maint.	13,465	10,447	7,043	10,500	4,152	10,500	100%
Hydro	4,451	3,959	3,923	4,300	4,610	4,300	100%
Other	1,350	1,350	1,350	1,350	1,350	1,350	100%
Contracted Services	2,201	4,156	10,934	4,200	-	4,200	100%
Interfunctional - Machine Charge	17,442	14,862	19,749	20,000	22,382	20,000	100%
ROADS - SAFETY DEVICES Expense	62,575	46,940	70,190	68,350	51,319.63	68,350	100%
TR - OVERHEAD -Wages	120,470	104,930	114,711	116,300	136,302	122,000	105%
Benefits	44,136	42,406	43,518	45,700	45,054	50,000	109%
Materials/Supplies/Maint.	3,542	592	3,129	2,250	2,043	2,250	100%
Seminars & Training	3,840	2,808	5,403	6,000	2,274	4,000	67%
Professional Costs	7,847	75	100	2,500		2,500	100%
General Administrative	7,847	7,054	10,305	8,850	2,538	8,850	100%
Telephone	576	373	320	750	421	500	67%
Insurance	29,596	31,780	33,762	34,450	38,621	40,000	116%
Mileage	154	28	1,903	500	493	500	100%
Other	433	683	670	700	683	700	100%
Contracted Services	972	497	605	800	636	800	100%
Interfunctional - Machine Charge	9,967	7,485	9,620	10,000	8,585	10,000	100%
Interfunctional Trf SWB	25,650	26,100	26,600	27,100	27,100	27,400	101%
ROADS - OVERHEAD Expenses	255,030	224,809	250,646	255,900	264,749	269,500	105%
TR - BLDGS - WAGES	27,530	19,570	29,703	28,600	34,039	35,500	124%
Wages-Winter Maint.	1,198	1,754	736	800	847	850	106%
Benefits	6,488	5,089	6,889	7,450	7,294	7,600	102%
Benefits-Winter Maint.	286	468	252	250	209	250	100%
Materials/Supplies/Maint.	38,935	38,787	31,588	40,800	49,012	40,800	100%
Equipment Fuel	135,117	158,243	141,341	145,900	127,074	145,900	100%
General Administrative	16,496	14,398	16,231	17,200	9,375	17,200	100%
Hydro	8,441	7,091	7,141	8,150	7,090	8,150	100%
Heat	9,867	12,122	11,722	11,200	12,340	12,400	111%
Telephone	7,774	5,899	6,439	8,000	6,571	7,000	88%
Shops - water/sewer /stlites, etc	1,199	1,222	1,146	1,300	1,169	1,300	100%
Rents & Financial Services	540	540	575	600	540	600	100%
Contracted Services	334	1,795	410	1,000	-	1,000	100%
ROADS - BUILDINGS Expenses	254,205	266,979	254,174	271,250	255,560.62	278,550	103%



3000 Transportation Services - Roads & Bridges

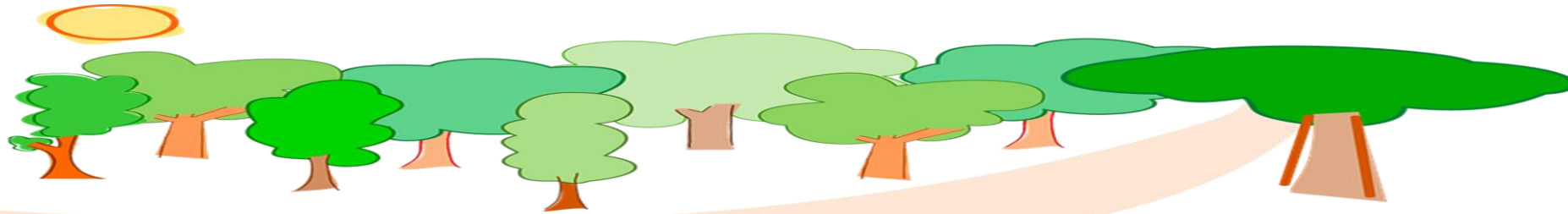
	2017	2018	2019	2020	2020	2021	
ROADS/BRIDGES	Actuals	Actuals	Actuals	Budget	Actual	Budget	B-B %
TR - BRIDGES\CULVERTS - Wages	2,283	4,806	4,333	11,500	5,693	7,000	61%
Benefits	690	1,256	1,148	3,000	1,536	2,000	67%
Materials/Supplies/Maint.	1,141	-	296	8,000	259	1,000	13%
Professional Costs	797	22,174	(2,827)		-		
Contracted Services	589	4,045	1,885	9,000	17,652	18,000	200%
Interfunctional - Machine Charge	5,142	7,735	7,015	10,000	11,272	12,000	120%
ROADS - BRIDGES & CULVERTS Exp	10,641	40,016	11,850	41,500	36,411.86	40,000	96%
RDS-GRAVEL PIT - Wages	1,716	2,508	1,402	2,500	1,594	2,500	100%
Benefits	446	770	386	800	512	800	100%
Other	2,571	2,629	10,101	10,300	8,478	10,300	100%
Contracted Services	1,746	173	-				
Interfunctional - Machine Charge	4,727	6,422	2,807	4,000	2,598	4,000	100%
ROADS - GRAVEL PIT Expense	11,206	12,502	14,696	17,600	13,182.25	17,600	100%
OTHER - RECOVERABLE - Wages	5,481	7,145	7,031	7,900	4,498	7,900	100%
Benefits	1,415	1,892	1,899	2,350	1,602	2,350	100%
Materials/Supplies/Maint.	-	(312)	3,980	500	(243)	500	100%
Interfunctional - Machine Charge	16,787	20,252	19,907	17,000	12,109	17,000	100%
ROADS - RECOVERABLE Expense	23,683	28,976	32,817	27,750	17,966.50	27,750	100%
ROADS -MACHINERY Op Expenses	200,122	185,440	169,709	180,612	185,571	180,612	100%
Roads/Equipment Capital Transfer	950,000	950,000	985,000	1,000,000	1,000,000	1,025,000	102.5%
Bridges/Culverts Reserve Transfer	115,500	165,330	234,230	303,230	303,230	379,600	125.2%
Operating Reserve Transfers - ROADS	1,065,500	1,115,330	1,219,230	1,303,230	1,303,230	1,404,600	107.8%
NET COST - ROADS/BRIDGES	2,680,331	2,656,311	2,796,393	2,987,981	3,062,390	3,162,551	105.8%



RESERVE TRANSFERS - \$1,404,600 - Council continues to work toward improving the infrastructure gap between the amount set aside annually for Capital replacement and improvement projects, and the annual amount required to become sustainable in this area. Based on the 2019/20 estimates and updated replacement cost values, the infrastructure deficit for the Roads department is \$7.76M.

3000 Transportation Services - Trees

TREES - 2021 Budget \$4,700 - no change - The South Bruce Tree committee is responsible to oversee and maintain a healthy tree population in the rural and urban areas of the Municipality with the assistance of the Public Works Department.

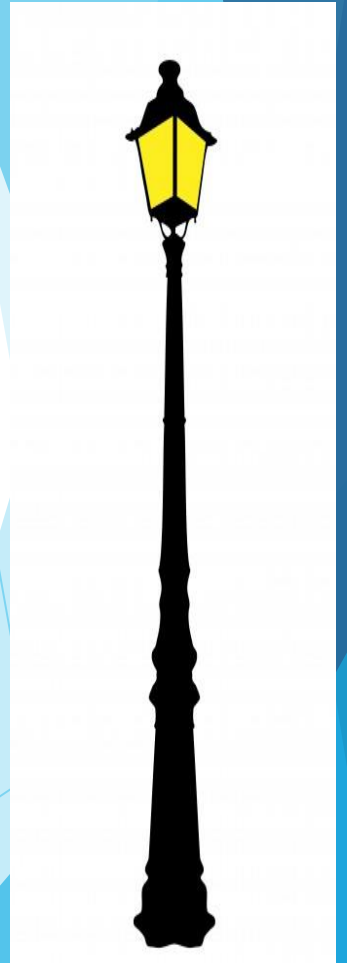


TREES	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
TREES - Sales							
TREES-Donations	600	437	1,000	500	50	500	100%
TREES- Operating Revenue	600	437	1,000	500	50	500	100%
SB PARKS/TREES - Wages	26	204	-				
SB PARKS/TREES - Benefits	11	57	-				
SB PARKS/Trees - Maint & Supplies	3,126	2,996	3,410	3,000	2,438	3,000	100%
SB PARKS/TREES - Gen Admin		142					
SB PARKS/TREES-Prog Cost Trfr	2,100	2,150	2,200	2,200	2,200	2,200	100%
TREES- Operating Expense	5,262	5,548	5,610	5,200	4,638.17	5,200	100%
Tree Reserve Transfer	350	(400)					
NET COST - TREES	5,012	4,711	4,610	4,700	4,588	4,700	100.0%

3000 Transportation Services - Streetlighting

STREETLIGHTING - \$19,400 - no change - The streetlight costs are partially funded through taxes and partially funded through a flat rate user charge applied to properties located within the urban areas of Mildmay, Teeswater, Formosa, Belmore, and Karlsruhe. The user charge for 2021 has not changed from the 2020 rate of \$50 per household.

STREET LIGHTING	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
USER FEES Streetlights	76,497	76,600	76,725	76,700	78,800	78,800	103%
Streetlight - Interest Incom	(911)	(1,225)	(513)	150	144	150	100%
STREET LIGHTING- Op Rev	75,586	75,375	76,212	76,850	78,944	78,950	103%
TR - STREETLIGHTS - Wages	939	949	116	1,100	28	1,100	100%
Benefits	266	236	31	300	8	300	100%
Materials/Supplies/Maint.		525	-	1,000	1,538	1,000	100%
Hydro	52,468	45,935	52,599	50,000	43,329	50,000	100%
Contracted Services	3,808	5,878	2,908	5,000	2,305	5,000	100%
Interfunctional - Machine Charge	781	817	266	500	-	500	100%
STREET LIGHTING- OpExp	58,261	54,341	55,920	57,900	47,209	57,900	100%
STREET LIGHTING Reserves Trfrs	38,000	36,500	36,500	38,350	38,350	38,350	100%
NET COST -STREET LIGHTING	20,676	15,466	16,209	19,400	6,615	17,300	89.2%



3000 Transportation Services - Capital

CAPITAL BUDGET - The 2021 Capital Budget for Transportation Services totals \$4,053,650.

These costs include:

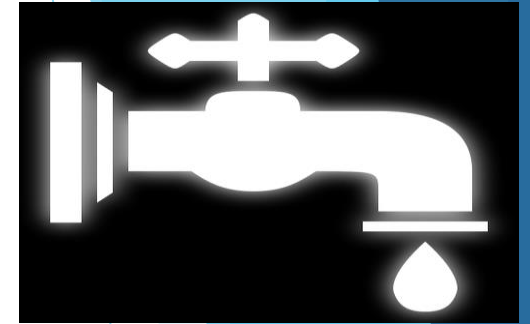
- ▶ Purchase of a new mower attachment, a used Bucket Truck, and a Plow Truck
- ▶ Engineering and Construction activities for the Adam Street Culvert project
- ▶ Preliminary Engineering for Otter Cr, Gray Ct, Melba Ct, and Louis St
- ▶ Resurfacing projects on Con 12 E Carrick, Con 2 Culross, SR 30 N Carrick, Huron Bruce Road, Jane St North, Gunn St.
- ▶ Other projects include the roads share of municipal drain projects to be completed in 2021 and rehabilitation work at the Gravel Pit
- ▶ These projects will be funded by Reserve Transfers of \$1,576,432; Investing in Canada Infrastructure Program \$1,633,268; Federal Gas Tax Funding \$369,500; Ontario Community Infrastructure Funding \$461,450; Used Equipment sales of \$13,000.

3000 Transportation Services - Capital

CAPITAL EXPENSES		REVENUE SOURCES - AMENDED BUDGET						
CAPITAL BUDGET - TRANSPORTATION	BUDGETD EXPENSES	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	TOTAL REVENUE
Roadside Mower Attachment	20,000	18,000	Rds/Equipment Reserve				2,000	
Bucket Service Truck Replacement (Used)	50,000	46,000	Rds/Equipment Reserve				4,000	
Replace Plow Truck #42	290,000	283,000	Rds/Equipment Reserve				7,000	
VEHICLES & EQUIPMENT	360,000	347,000		-	-	-	13,000	360,000
Cap Exp Building								-
PW BUILDING UPGRADES	-	-		-	-	-	-	-
Adam Street Project - Engineering	200,000	33,340	ICIP Rural North Funding & Bridge Reserve	166,660				
Adam Street Project - Dam Removal, Bypass & Structure	1,200,000	200,040	ICIP Rural North Funding & Bridge Reserve	999,960				
BRIDGES & CULVERTS - CAPITAL	1,400,000	233,380		1,166,620	-	-	-	1,400,000
Adam Street - Asphalt, Sidewalk, curb/gutter, guardrails	560,000	93,352	ICIP Rural North Funding & Rds/Equipment Reserve	466,648				
Otter Cr - #4030/4031 Engineer reconstruction 2022	53,550	53,550	Rds/Equip Reserve					
Gray Ct - #4032 Engineer reconstruction 2022	18,450	18,450	Rds/Equip Reserve					
Melba Ct - #4033 Engineer reconstruction 2022	13,000	13,000	Rds/Equip Reserve					
Louis St - #4057/#4058 Engineer reconstruction 2022	18,500	18,500	Rds/Equip Reserve					
ROAD RECONSTRUCTION	663,500	196,852		466,648		-	-	663,500
Con 12E Carrick- #2037 Hwy 9 to SR 15N - Pad/Pave	284,500	-	Federal Gas Tax	284,500				
Con 12E Carrick- #2038 SR15N to SR 20N - Pad/Pave	257,200	172,200	Rds/Equip Res & Fed Gas Tax	85,000				
Con 2 Culross- #1014 SR25 to SR20N - Pad/Pave	189,850	-	OCIF Funding	189,850				
Con 2 Culross - #1013 SR20 to Co Rd4 - Pad/Pave	196,600	-	OCIF Funding	196,600				
SR 30 N Carrick #2062 - Hot Mix Pave bridge approach	75,000		OCIF Funding	75,000				
Huron Bruce Road - Bruce Rd 12 - Bruce Rd 4	95,000	95,000	Rds/Equip Reserve					
#4009 - Beverley St Mildmay - Mill & Pave	40,000	40,000	Rds/Equip Reserve					
#4068 - Jane St N, Mildmay - Mill & Pave	50,000	50,000	Rds/Equip Reserve					
#4075 - Gunn Street - Mill & Pave	37,000	37,000	Rds/Equip Reserve					
RESURFACING	1,225,150	394,200		830,950	-	-	-	1,225,150
STREETLIGHT	-	-						-
Municipal Drain - Roads share	240,000	240,000	Rd Drainage Reserve					
Adam Street Stormsewer	150,000	150,000	Rds/Equip Reserve					
DRAINAGE	390,000	390,000		-	-	-	-	390,000
Gavel Pit Rehabilitation	15,000	15,000	Rds/Equip Reserve					
OTHER - CAPITAL	15,000	15,000		-	-	-	-	15,000
TOTAL TRANSPORTATION CAPITAL	4,053,650	1,576,432		2,464,218	-	-	13,000	4,053,650

4000 Environmental Services

- ▶ The Operations Manager also oversees the Environmental Operations for the Municipality. This includes the Water and Sewer Systems, Source Water Protection activities, and the Solid Waste collection and disposal services which are fully funded through local improvement charges and user fees. Storm Water Management is funded through taxation.
- ▶ **WATER/SANITARY:** Veolia Canada Inc. is contracted to provide the role of Operator in Charge of the water and sewer systems and is responsible for maintenance and operations of the systems. Base rates for the users of the Sanitary sewer systems and Municipal Water Systems have increased by 3%. This is in keeping with the recommendations in the 2016 Water and Sanitary Financial Plan to work toward full life-cycle financing of the water and sewer infrastructure. Source Water Protection activities are funded by the users of the Water systems.
- ▶ **SOLID WASTE:** This service area includes the maintenance and operations of the Municipal Landfill Sites, Garbage Collection & Recycling Services which are fully funded through landfill and recycling fees and charges and garbage collection fees.
- ▶ **STORM WATER MANAGEMENT:** \$187,360 - No Change - Rural and Urban storm water maintenance activities are included in the storm water management budget, including the roads portion of maintenance on municipal drains.



4200 Environmental - Mildmay Wastewater

WASTEWATER - SANITARY SEWERS	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
USER FEES M Sewers F&C 1977	6,726						
USER FEES M Sewers - Residential	339,591	350,123	357,273	364,500	366,473	378,800	104%
USER FEES M Sewers Non Res	44,496	45,360	46,224	47,200	47,160	48,600	103%
USER FEES MC Rural Septage	45,950	46,050					
M Sewers - Fees & Service Chgs	1,992	210	2,414	2,500	3,850	3,500	140%
M Sewers - Interest Income	10,057	17,563	20,488	20,000	10,446	10,500	53%
MILDMAY SEWERS- Operating Rev	448,812	459,305	426,399	434,200	427,929	441,400	102%
ENV - MSTP- Wages	14,157	15,741	11,926	16,120	14,937	16,120	100%
Wages-Winter Maint	823	815	785	1,600	737	1,600	100%
Benefits	4,265	4,545	3,524	5,100	4,052	5,100	100%
Benefits-Winter Maint.	194	186	281	520	176	520	100%
Materials/Supplies/Maint.	1,425	-	851	4,000	958	4,000	100%
General Administrative	1,688	1,471	1,497	1,700	1,382	1,700	100%
Hydro	49,671	44,393	62,433	52,800	53,801	54,000	102%
Insurance	5,319	5,487	5,705	6,500	6,133	6,500	100%
Contracted Services	148,317	156,633	159,862	157,100	168,418	170,100	108%
Interfunctional - Machine Charge	1,566	2,831	2,543	3,250	4,710	3,250	100%
Interfun. Machine Chgs-Winter Maint	1,837	1,630	1,704	1,600	1,463	1,600	100%
Interfunctional Trf SWB	9,200	9,350	9,550	9,750	9,750	9,850	101%
Taxes	1,718	1,268	1,754	1,850	1,809	1,850	100%
ENV - MC SAN SEWER COLLECT. WAGES	1,345	3,541	2,285	3,328	2,415	3,328	100%
Wages-Winter Maint	488	534	379	1,000	312	1,000	100%
Benefits	383	1,054	644	1,000	646	1,000	100%
Benefits-Winter Maint	122	141	128	250	76	250	100%
Materials/Supplies/Maint.	535	988	-	800	599	800	100%
Hydro	8,677	7,513	8,430	8,200	8,602	8,700	106%
Contracted Services Veolia	16,138	20,397	16,270	21,200	26,130	26,400	125%
Interfunctional - Machine Charge	998	4,359	2,866	3,500	3,012	3,500	100%
Interfun. Machine Chgs-Winter Maint	654	850	626	1,000	616	1,000	100%
MILDMAY SEWERS- Operating Expense	269,517	283,729	294,042	302,168	310,734	322,168	107%
MILDMAY SEWERS RESERVE TRFR	179,295	158,824	132,356.85	132,032	132,032	119,232	90%
NET COST MILDMAY SEWERS	-	(16,753)	-	-	14,837	-	

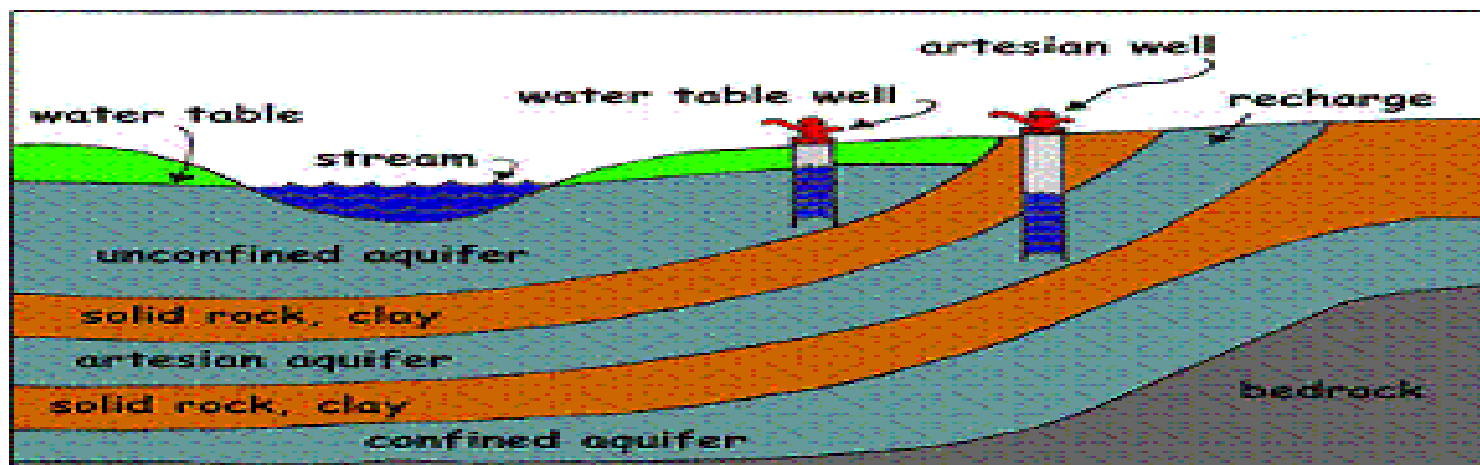
4200 Environmental - Teeswater/Formosa Wastewater

WASTEWATER - SANITARY SEWERS	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
Capital Sewer Charge Repayments	726,587	758,554	432,109	415,893	377,204	349,893	84%
TFSS User Fees - Residential	249,664	257,280	265,776	271,100	277,425	285,700	105%
TFSS User Fees Non Res	36,378	36,288	37,338	38,000	37,969	39,100	103%
TFSS Interest Revenue	(1,134)	1,556	3,779	3,000	3,389	3,000	100%
TFSS Fees & Charges	391,882	313,259	489,302	450,000	335,107	450,000	100%
T/F SEWERS- Operating Revenue	1,403,376	1,366,937	1,228,304	1,177,993	1,031,093	1,127,693	96%
Capital Loan Debenture Payments	739,161	739,161	430,316	327,369	327,368	327,367	
TFTP- Wages	13,830	14,074	12,067	17,700	13,102	17,700	100%
TFTP Benefits	4,178	4,080	3,429	5,300	3,537	5,300	100%
TFTP- Maint/Supplies	39,830	27,788	29,339	40,800	48,677	48,800	120%
TFTP - Professional Fees	9,521	-	37,749	30,000	63,340	30,000	100%
TFTP - General Administration	985	759	448	1,000	-	1,000	100%
TFTP - hydro	143,895	118,754	151,887	145,000	109,389	125,000	86%
TFTP - Sewer fee	-	-	327	400	580	600	150%
TFTP - Insurance	15,809	16,321	16,965	18,000	18,235	18,600	103%
TFTP - Contracted Services (Veolia)	262,814	233,608	423,765	400,000	305,280	350,000	88%
TFTP Admin Cost Transfer	9,200	9,200	9,400	9,600	9,600	9,700	101%
TFTP - Taxes			3,936	4,500	4,027	4,500	100%
TFSS Wages	3,600	1,384	2,367	2,500	2,249	2,500	100%
Wages-Winter Maint	158	252	99	500	79	500	100%
TFSS - Benefits	936	393	685	850	611	850	100%
Benefits-Winter Maint	37	70	36	200	20	200	100%
TFSS - Maint/Supplies	1,373	-	450	1,000	3	1,000	100%
TFSS - Hydro	23,044	20,147	22,585	24,000	21,663	24,000	100%
TFSS Contracted Services (Veolia)	22,248	26,106	29,162	35,000	38,818	40,000	114%
TFSS - machine charges	3,475	1,203	2,592	3,600	3,870	4,000	111%
Interfun. Machine Chgs-Winter Maint	276	256	98	1,000	90	100	10%
T/F SEWERS- Operating Expenses	1,294,370	1,213,556	1,608,018	1,395,688	1,297,907	1,339,084	96%
Transfer Prepd Cap Contr Reserves	36,367	36,501	10,640		27,453		
TFsewer System Reserve Transfers	72,638	116,880	39,963	109,674	109,674	115,976	
T/F SEWERS RESERVE TRANSFERS	109,006	153,381	50,603.13	109,674	137,127	115,976	106%
NET COST -T/F SEWERS	-	-	430,316.37	327,369.00	403,940.61	327,367.00	

4500 Environmental - Water

► SOURCE WATER PROTECTION

WATERWORKS	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
SB Water - Ontario Grants	26,368	21,199					
SOURCE WATER PROTECTION Revenue	26,368	21,199	-	-	-	-	
SB WATER - Wages	3,441	1,624	-				
SB Water - Benefits	969	488	-				
SB Water - Gen Admin			178	500	140	200	40%
SB Water - Other			151	200	55	200	100%
SB Water - Contracted Services	21,958	14,216	3,679	5,000	3,500	3,600	72%
SOURCE WATER PROTECTION-Expense:	26,368	16,328	4,009	5,700	3,695	4,000	70%
SWP RESERVE Transfers M WATER		2,436	(2,004)	(2,850)	(2,850)	(2,000)	
SWP RESERVE Transfers T WATER		2,436	(2,004)	(2,850)	(2,850)	(2,000)	
NET COST SOURCE WATER PROTECTIOI	-	-	-	-	(2,005)	-	



4510 Environmental - Mildmay Water

WATERWORKS	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
USER FEES M Water - Residential	262,177	273,075	282,020	290,500	289,251	297,900	103%
USER FEES M Water - Non Res	39,124	40,307	41,574	42,800	42,419	43,700	102%
M WATER - Fees & Serv Chgs	1,595	159	2,364	2,000	4,400	4,500	225%
M WATER-Investment Income	10,452	16,423	15,379	15,000	8,023	8,000	53%
MILDMAY WATER- Operating Revenue	313,347	329,964	341,337	350,300	344,093	354,100	101%
ENV - MC WATER DISTR. - Wages	16,808	18,775	17,509	18,700	16,533	18,700	100%
Wages-Winter Maint	513	520	434	600	340	600	100%
Benefits	4,759	5,132	4,714	5,400	4,455	5,400	100%
Benefits-Winter Maint.	126	144	140	200	83	200	100%
Materials/Supplies/Maint.	4,542	904	3,891	4,000	196	4,000	100%
General Administrative	511	228	150	200	13	200	100%
Hydro	13,546	11,217	14,670	16,000	12,553	16,000	100%
Insurance	2,167	2,211	2,287	2,500	2,454	2,500	100%
Other	1,315	28	31				
Contracted Services Veolia	164,940	172,335	178,463	175,000	181,266	182,000	104%
Interfunctional - Machine Charge	2,448	4,995	7,907	8,000	3,759	8,000	100%
Interfun. Machine Chgs-Winter Maint	805	827	736	600	652	600	100%
Interfunctional Trf SWb	15,800	15,800	16,150	16,500	16,500	16,700	101%
Taxes	204	204	206	200	211	200	100%
MILDMAY WATER- Operating Expenses	228,486	233,320	247,288	247,900	239,014	255,100	103%
Reserve Transfers for Capital	84,862	89,000	94,049	102,400	102,400	99,000	
MILDMAY WATER RESERVE TRFR	84,862	89,000	94,049	102,400	102,400	99,000	97%
NET COST MILDMAY WATER	-	(7,644)	-	-	(2,679)	-	

4500 Environmental - Teeswater Water

WATERWORKS	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
USER FEES T Water - Residential	241,936	250,865	262,725	276,000	269,365	277,400	101%
USER FEES T Water - Non Res	42,910	43,092	44,850	46,200	45,448	46,800	101%
T WATER - Fees & Serv Chgs	1,295	927	1,346	1,500	388	1,500	100%
T WATER -Investment Income	165	980	1,144	1,000	1,963	2,000	200%
TEESWATER WATER-Revenue	286,305	295,864	310,065	324,700	317,164	327,700	101%
Debenture Principal - Water	60,896	62,185	15,751				
Debenture Interest - Water	2,438	1,149	83				
ENV - TC WATER DISTR. - Wages	15,828	17,846	13,217	19,240	14,612	19,240	100%
Wages-Winter Maint.	209	289	80		147		
Benefits	4,507	4,931	3,661	5,400	3,937	5,400	100%
Benefits-Winter Maint.	48	80	28		37		
Materials/Supplies/Maint.	3,404	9,614	3,504	4,000	4,114	4,000	100%
Professional Costs	1,416	-	-	-	-	-	
General Administrative	419	177	150	200	13	200	100%
Hydro	12,639	9,397	9,505	10,200	9,675	10,200	100%
Telephone	364	322	244	250	-	250	100%
Insurance	711	728	760	900	819	900	100%
Contracted Services Veolia	144,114	146,897	149,997	155,000	158,567	160,000	103%
Interfunctional - Machine Charge	1,341	3,210	320	1,500	761	1,500	100%
Interfun. Machine Chgs-Winter Maint	259	273	101	200	167	200	100%
Interfunctional Trf SWB	15,800	15,800	16,150	16,500	16,500	16,700	101%
Taxes	237	236	238	300	243	300	100%
TEESWATER WATER-Expenses	264,630	273,135	213,788	213,690	209,593	218,890	102%
Other Transfers to Reserves	21,674	21,116	96,277	111,010	111,010	108,810	
TEESWATER WATER RESERVE TRFR	21,674	21,116	96,277	111,010	111,010	108,810	98%
NET COST TEESWATER WATER	-	(1,612.65)	-	-	3,439.55	-	

4400 Environmental - Solid Waste Mgmt.

SOLID WASTE MGMT	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B%
USER FEES Garbage Coll	90,643	91,039	91,525	92,000	91,895	92,000	100%
Bag Tag Revenue	125,454	121,049	121,845	121,000	129,980	121,000	100%
Sales-Recycling Materials	290	180	270	300	220	300	100%
RECYCLING/WASTE COLL Rev	216,386	212,268	213,640	213,300	222,094	213,300	100%
MCLF - Fees & Service Chgs	810	751	988	1,000	1,372	1,000	100%
MCLF - Tire Revenue	855	1,316	300	500	-	500	100%
MCLF Revenue - WEE	1,634	1,067	467	500	1,755	500	100%
MCLF- Machine Charge Revenue	14,652	22,555	22,083	22,000	26,061	22,000	100%
MCLF - land rent	2,070	2,160	2,160	2,160	2,160	2,160	100%
MCLF- Sale of Goods-metal	7,888	8,538	3,717	4,000	5,592	4,000	100%
CARRICK LANDFILL- Revenue	27,909	36,387	29,716	30,160	36,940	30,160	100%
TCLF - Fees & Service Chgs	106,521	121,916	140,701	136,000	130,429	136,000	100%
TCLF - TIRE REVENUE	2,334	2,540	649	700	270	700	100%
TCLF Revenue - WEE	2,183	1,935	943	1,000	1,153	1,000	100%
TCLF Machine Charges	25,339	31,452	32,030	30,000	33,971	30,000	100%
TCLF - Sale of Goods	16,710	13,216	7,229	8,000	10,027	8,000	100%
CULROSS LANDFILL- Revenue	153,088	171,059	181,553	175,700	175,850	175,700	100%
TOTAL SOLID WASTE MGMT REV	397,382	419,713	424,909	419,160	434,885	419,160	100%
Blue boxes	756		566	500	284	500	100%
#17-WAGES-1993 JD DOZER	1,913	1,226	2,841	3,000	3,905	3,000	100%
#17-BENEFITS-1993 JD DOZER	525	428	854	900	947	900	100%
#17-MAT/SUP/MTN-1993 JD DOZER	6,461	1,961	4,029	5,000	11,419	5,000	100%
# 31 Float Repairs/Service	-	713		2,500	-	2,500	100%
Recycling Contract	50,692	45,588	47,081	52,000	51,430	52,000	100%
Garb. Collect. - Contract	41,875	43,483	45,155	49,200	46,895	49,200	100%
Admin-Bag Tags	1,551	-	254	1,400	1,512	1,400	100%
Post Closure Liability Transfer	5,785	25,921	37,749	12,000	7,667.70	12,000	100%
RECYCLE/WASTE COLL- Expenses	109,558	119,321	138,530	126,500	124,061	126,500	100%

4400 Environmental - Solid Waste Mgmt.

SOLID WASTE MGMT	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B%
ENV - MC LANDFILL - Wages	29,390	32,620	33,866	35,400	37,966	37,170	105%
Wages-Winter Maint	780	764	180	200	584	600	300%
Benefits	6,671	7,850	7,726	8,200.00	8,252.09	8,200.00	100%
Benefits-Winter Maint.	182	174	82	50	142	50	100%
Materials/Supplies/Maint.	2,088	778	721	1,000	4,472	1,000	100%
Equipment Fuel	36	41	259	200	-	200	100%
Equipment Maintenance	-	438	-	500	-	500	100%
Seminars & Training	-	-	-	800	-	400	50%
Professional Costs	8,161	15,923	10,112	10,200	7,846	10,200	100%
General Administrative	109	80	20	200	-	200	100%
Telephone	168	183	198	250	168	250	100%
Insurance	348	282	295	400	318	400	100%
Other	225	300	300	300	300	300	100%
Rents & Financial Services	784	855	448	1,000	865	1,000	100%
Contracted Services	3,023	4,733	4,022	4,500	11,160	4,500	100%
Interfunctional - Machine Charge	16,430	24,393	22,543	23,500	27,510	23,500	100%
MCLF Admin Cost Trfr	12,500	12,500	12,800	13,100	13,100	13,100	100%
Taxes	1,577	2,146	1,809	2,200	1,966	2,200	100%
CARRICK LANDFILL- Expenses	82,472	104,061	95,381	102,000	114,650	103,770	102%
ENV - TC LANDFILL - Wages	43,931	47,768	48,926	50,000	57,360	52,500	105%
Wages-Winter Maint	315	536	372	500	112	500	100%
Benefits	7,929	9,538	9,629	10,000	10,129	10,000	100%
Benefits-Winter Maint.	77	139	96	100	31	100	100%
Materials/Supplies/Maint.	5,302	1,201	1,397	2,000	3,743	1,500	75%
Equipment Fuel	302	213	249	500	61	500	100%
Equipment Maintenance	-	22	-	500	-	500	100%
Professional Costs	11,848	8,032	9,733	12,300	7,831	12,300	100%
General Administrative	1,327	1,996	20	2,000	-	2,000	100%
Telephone	244	15	61	250	61	250	100%
Insurance	276	282	295	300	318	300	100%
Other	275	350	300	400	300	400	100%
Rents & Financial Services	855	855	448	1,000	865	1,000	100%
Contracted Services	24,561	23,942	32,630	25,900	25,194	25,900	100%
Interfunctional - Machine Charge	25,339	31,452	32,030	29,400	33,971	30,000	102%
Interfun. Machine Chgs-Winter Main	456	1,344	670	600	362	600	100%
TCLF Admin Cost Transfer	12,500	12,500	12,800	13,100	13,100	13,250	101%
Taxes	3,147	3,298	3,480	3,600	3,724	3,600	100%
CULROSS LANDFILL Expenses	138,685	143,481	153,136	152,450	157,161.61	155,200	102%
Carlsruhe LF- Professional Costs	-	-	2,864	3,000	-	3,000	100%
CARLSRUHE LANDFILL-Expenses	-	-	2,864	3,000	-	3,000	100%
TOTAL LANDFILL/RECYCLE/WASTE	330,715	366,863	389,912	383,950	395,872	388,470	101%
LANDFILL - Reserves Trfr	1,789	5,545	34,997	35,210	35,210	30,690	87%
NET COST -SOLID WASTE MGMT	(64,878)	(47,305)	0	-	(3,802)	-	

4600 Environmental - Storm Water Management

STORMWATER MANAGEMENT	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
Urban Storm Water Mgmt- wages	302	656	2,143	2,600	1,752	2,600	100%
Urban StormWater Mgmt - Benefits	86	183	540	750	472	750	100%
UrbanStormWaterMgmt-Maint/Supplies	4	2,381	12,729	6,000	4,468	6,000	100%
UrbanStormWaterMgmt-Contracted Service	5,697	499	11,339	12,000	8,462	12,000	100%
Urban Storm Water - Machine chges	303	904	2,652	3,500	2,804	3,500	100%
Rural Storm Water - wages	3,284	7,827	3,342	6,000	6,406	6,000	100%
Rural Storm Water - Benefits	973	2,010	972	2,000	1,611	2,000	100%
Rural Storm Water - Materieals/Supplies	1,323	5,011	-	8,000	1,034	8,000	100%
Rural Storm Water - Contracted Services	8,239	7,159	-	15,300	5,704	15,300	100%
Rural Storm Water-Machine Charges	7,087	12,455	6,069	10,200	10,304	10,200	100%
RDS DRAINAGE - Maintenance	654	574	696	5,000	1,784	5,000	100%
STORMWATER MGMT- Expenses	27,950	39,659	40,482	71,350	44,801	71,350	100%
Rds Drainage - Transfer to Reserve	53,500	70,110	93,010	116,010	116,010	116,010	100%
NET COST STORMWATER MGMT	81,450	109,769	133,492	187,360	160,811	187,360	100%

4000 Environmental - Capital Budget

LANDFILL - Costs have been estimated to complete an Environmental Assessment amendment at the Teeswater Culross Landfill site that was deferred from 2020. The cost will be funded from the Landfill Reserve. An amendment is required to remove the hydro area from the landfill operations and expand the site to allow for more waste capacity. The cost will be funded from the Landfill Reserve.

SANITARY SEWERS - The capital budget for the Mildmay sewer system includes the replacement of an effluent pump that was installed in 1980 and was not completed in 2020; install sanitary sewers from Church Street to the Rail Trail; and to purchase 2 lift station monitors.

The Teeswater Formosa Sanitary Sewer System Capital Budget includes Engineering for the Environmental Assessment and preliminary design of expansion options at the sewage treatment plant; the installation of a new sampling station; and the purchase of 3 lift station monitors.

The Municipality's share of expenses to complete an Environmental Assessment at the Teeswater/Formosa Treatment plant will be funded from the NWMO Other Funding monies approved in 2018. The Lift Station Monitors will be funded through the Modernization Funding Reserve. The other Sanitary Capital projects will be funded from their respective reserves.

WATER - The Mildmay Water System Capital Budget includes the installation of a water main on a portion of Adam Street; and to replace the fuel tank and lines on the generator. These items will be funded from the Mildmay Water Reserve.

4000 Environmental - Capital Budget

CAPITAL EXPENSES		REVENUE SOURCES - AMENDED BUDGET				
	Budget EXPENSES	RESERVE TRANSFERS	REVENUE EXPL	GRANTS	FUNDRAISING & DONATION	TOTAL REVENUE
Amend TCLF EA/hydro assessment	25,000	25,000	Landfill Reserve			
LANDFILL	25,000	25,000				25,000
M Sanitary Collection - Adam St Sewers	96,000	96,000	M Sewers Reserve			
M Treatment Plant -replace effluent pump \$14k	14,000	14,000	M Sewers Reserve			
MSanitary Collection - 2 Lift Station Monitors	5,000	5,000	Modernization Reserve			
MILDMAY SANITARY SEWER SYSTEM	115,000	115,000		-	-	115,000
TFSS Engineer Rate Study/Peer Review	275,000	41,250	T/F Sanitary Reserve		137,500	178,750
TFSS Engineer Rate Study/Peer Review			Industry		96,250	
TFSS - Sampling Station	25,000	25,000	T/F Sanitary Reserve			
TFSS - Collection -3 Lift Station Monitors	7,500	7,500	Modernization Reserve			
TFSS - Concrete Repairs on SPS station	20,000	20,000	T/F Sanitary Reserve			
TFSS Treatment Plant upgrades EA	100,000		Industry		70,000	
TFSS Treatment Plant upgrades EA			NWMO Other Funding		30,000	
TFSS Treatment Plant upgrades Engineers	300,000		SW Development Fund 50%		150,000	
TFSS Treatment Plant upgrades Engineers		45,000	TFSS Res & Industry		105,000	
T/F SANITARY SEWER SYSTEM	727,500	138,750		-	588,750	727,500
M Water -water main Adam Street	170,000	170,000	M Water Reserve			
M Water - replace fuel tank & lines on generator	5,000	5,000	M Water Reserve			
MILDMAY WATER SYSTEM	175,000	175,000	M Water Reserve	-	-	175,000
TEESWATER WATER SYSTEM	-	-	T Water Reserve	-	-	-
TOTAL ENVIRONMENTAL CAPITAL	1,042,500	453,750	-	-	588,750	1,042,500

5000 - Public Health and Cemeteries

This service area includes operations and maintenance of Cemeteries, Mortuary and Cenotaphs, Doctor Recruitment, the Mildmay Health Clinic and the Teeswater Doctor's Office.

The Culross and Teeswater Cemetery Board operations are overseen by a volunteer committee with operations 100% funded through fees and charges, investment interest and community donations.

Cenotaph & Mortuary Budget - \$1,450 is used to maintain the Cenotaphs and Mildmay Mortuary Building. Abandoned cemeteries in South Bruce are maintained on an as-needed basis.

The Mildmay Community Health Foundation continues to oversee operations of the Mildmay Health Clinic and costs are funded 100% through rental income. The Teeswater Doctor's Office Operating Expenses will also be funded from Rental Income.

Doctor Recruitment - \$13,178 - down \$1,150 - The Brockton and Area Physician Recruitment Committee and the Wingham and Area Health Professionals Recruitment Committee provide for the recruitment of Doctors and health professionals for South Bruce.



5000 - Public Health and Cemeteries

PUBLIC HEALTH/CEMETERIES	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
MC Mortuary - fees	402	700	-	500	300	500	100%
MORTUARY/CENOTAPH- Operating Revenue	402	700	-	500	300	500	100%
DOCTOR RECRUITMENT/HEALTH DONATIONS		40,000	44,000	11,250	11,250		0%
M MED CLINIC - Rental Income	33,054	30,996	37,334	38,400	36,903	38,400	100%
Med Clinic Sale of Hydro	4,973	5,451	5,033	5,000	5,402	5,000	100%
M MED CLINIC - Other	2,250	188	794	1,000	1,894	2,000	200%
MEDICAL CLINIC - Operating Revenue	40,277	36,634	43,161	44,400	44,198	45,400	102%
TC Cemetery Board	26,683	23,249	17,895	16,650	25,084	22,560	135%
SH Cemetery	2,862	3,887	3,691	4,150	3,722	4,250	102%
CEMETERY BOARDS- Revenue	29,545	27,136	21,586	20,800	28,806	26,810	129%
T Medical Clinic - Rental Income						21,600	
TDOCTORS OFFICE -Operating Revenue						21,600	
PH - CENOTAPH/Mortuary - Wages	365	417	550	600	661	700	117%
Benefits	78	95	142	140	117	140	100%
Hydro	291	301	310	300	234	300	100%
Water/Sewer	513	602	542	580	552	560	97%
M Mortuary Machine Charges	268	376	245	300	226	250	83%
MORTUARY/CENOTAPH- Expense	1,515	1,790	1,790	1,920	1,789.77	1,950	102%
PH - TC CEMETERY - Wages	9,245	7,978	7,339	7,400	6,400	8,000	108%
Benefits	1,477	1,075	954	1,000	1,029	1,100	110%
Materials/Supplies/Maint.	1,826	6,848	1,058	1,100	504	1,100	100%
Equipment Fuel	111	83	36	100	-		0%
Seminars & Training	-	80	672	200	-	200	100%
Professional Costs	600	600	600	650	1,706	660	102%
General Administrative	1,093	1,086	1,310	1,500	1,298	1,500	100%
Insurance	842	866	901	900	969	1,000	111%
Other	2,237	1,651	2,395		1,946		
Rents & Financial Services	1,970	2,483	2,020	2,000	3,630	4,000	200%
Contracted Services	4,935	-	353	1,500	7,276	5,000	333%
Interfunctional - Machine Charge	2,347	499	257	300	-	-	0%

5000 - Public Health and Cemeteries

PUBLIC HEALTH/CEMETERIES	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
PH - SH CEMETERY - Wages	1,842	2,152	2,111	2,500	1,868	2,500	100%
Benefits	251	293	320	350	244	350	100%
Other	150	150	150	150	180	200	133%
Contracted Services	545	1,292	870	900	1,430	1,200	133%
Interfunctional - Machine Charge	75		240	250	-		0%
CEMETERARY BOARDS- Expenses	29,545	27,136	21,586	20,800	28,481	26,810	129%
DrRecruit't/Hosp Donations Brockton & Area	5,750	46,250	5,750	4,500	4,500	3,850	86%
DrRecruit't/Hosp Donations Wingham & Area	7,802	7,802	7,802	9,328	9,328	9,328	100%
Doctor Incentive Funding - B&A			11,250	22,500	11,250		0%
HEALTH/DOCTOR RECRUITMENT Operating E	13,552	54,052	24,802	36,328	25,078.00	13,178	36%
M HEALTH CLINIC - Wages	5,030	6,224	8,003	8,000	11,782	12,000	150%
Wages-Winter Maint.	1,062	1,240	1,172	1,200	874	1,200	100%
M Health Clinic - Benefits	521	675	900	1,000	1,292	1,400	140%
Benefits-Winter Maint.	260	315	397	500	212	400	80%
M Health Clinic -Mat/Supplies/Maint	709	998	3,716	2,500	2,958	3,000	120%
M Health Clinic - Professional Fees	-	318	-				
M Health Clinic - Gen Admin	-	-	-				
M Health Clinic - Hydro	3,642	3,597	4,052	4,000	3,648	4,000	100%
M Health Clinic - Heat	1,025	1,009	992	1,000	1,148	1,200	120%
M Health Clinic - Telephone	4,901	3,272	3,141	3,500	3,109	3,300	94%
M Health Clinic - Water Sewer Fees	1,315	1,341	1,251	1,400	1,841	1,850	132%
M Health Clinic - Insurance	771	788	822	1,000	886	900	90%
M Health Clinic - Other	50	50	50	50	50	50	100%
M Health Clinic Major Repairs/Expense							
M Health Clinic - Contracted Services	356	204	171	200	200	200	100%
M Health Clinic - Machine Chgs	-	-	63				
Interfun. Machine Chgs-Winter Maint	1,873	2,167	2,436	2,000	1,678	2,000	100%
Excess funds to Medical Clinic	13,060.88	8,737	13,360	18,050	14,520	13,900	77%
M MEDICAL CLINIC- Operating Expenses	34,577	30,934	40,527	44,400	44,198	45,400	102%

5000 - Public Health and Cemeteries

PUBLIC HEALTH/CEMETERIES	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
T Medical Clinic - Wages						4,000	
T Medical Clinic - Winter Maint Wages						1,900	
T Medical Clinic - Benefits						1,000	
T Medical Clinic - Winter Maint Benefits						250	
T Medical Clinic - Mat/Supplies/Maint						1,500	
T Medical Clinic - Hydro						2,200	
T Medical Clinic - Heat						800	
T Medical Clinic - Water/Sewer						1,400	
T Medical Clinic - Insurance						1,000	
T Medical Clinic - Other						50	
T Medical Clinic - Major Repairs/Expense						3,500	
T Medical Clinic - Contracted Services						200	
T Medical Clinic - Machine Charges							
T Medical Clinic - Winter Machine Chgs						2,000	
T MEDICAL CLINIC- Operating Expenses						19,800	
Public Health - Transfer to Reserves	10,250	(20,500)	10,750	(10,750)	(10,750)		
Public Health - Transfer to/fr Reserves		20,000	22,000		11,250		
M Health Clinic - Trfr to Reserve	5,700	5,700	2,634	-	-	-	
T Medical Clinic - Trfr to Reserve						1,800	
HEALTH/CEMETER RESERVE TRFRS	15,950	5,200	35,384	(10,750)	500	-	0%
NET COST PUBLIC HEALTH/CEMETERIES	24,915	14,642	15,342	15,748	15,493	14,628	93%
Summary Net Costs							
Cenotaph/Mortuary	1,113	1,090	1,790	1,420	1,490	1,450	
M Medical Clinic	-	-	-	-	-	-	
T Medical Clinic							
Cemeteries	-	-	-	-	(325)	-	
Doctor Recruitment	23,802	13,552	13,552	14,328	14,328	13,178	
	24,915	14,642	15,342	15,748	15,493	14,628	

Public Health & Cemeteries - Capital

- ▶ The Culross and Teeswater Cemetery Board is investigating the possibility of purchasing more land to expand the cemetery. Expansion costs are estimated to be \$45,000 and will be funded from Cemetery funds.
- ▶ Council has established a Committee to investigate options with regard to the construction of a Medical Clinic/Health Centre in Teeswater. Initial findings to renovate the former Studio 410 building, Costs for the project will be funded from Community fundraising and donations. Council will consider a contribution from the Municipality at a future meeting.
- ▶ A new sidewalk is planned for the Jane Street Medical Building and will be funded from rental revenue.

CAPITAL EXPENSES		REVENUE SOURCES - BUDGET						
PARTICULARS	BUDGET	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	TOTAL REVENUE
New Medical Building - fundraising committee	4,000	(6,000)	T Health Centre Reserve/Committee		10,000			
New Medical Building - building/land expenses	439,021	(72,479)	T Health Centre Reserve/Committee		511,500			
Cemetery - expansion costs	45,000		Culross Teeswater Cemetery Funds		45,000			
Jane St Medical Building- repl walkway	4,500	4,500	Jane St Medical Bldg Reserve					
HEALTH/CEMETERIES CAPITAL	492,521	(73,979)			566,500			492,521

7000 - Libraries, Parks, Recreation

The Recreation & Facilities Manager oversees the management of municipal facilities, parks, Recreation programs, pools and Community Centres and Halls.

Libraries are fully funded through rental fees paid by the County of Bruce. The Municipality provides caretaking and maintenance activities at the Libraries.

Parks - \$72,337 - up 3% - Taxes and rental fees help fund the operations and maintenance of municipal parks, ball diamonds and soccer fields. There are agreements with local service clubs to provide for the maintenance and upkeep of some of the municipal playgrounds and parks in South Bruce.

Recreation Programs & Administration - \$106,070 - up 5% - This budget includes the wages for the Recreation and Facilities Manager and costs to provide a variety of programs. Programs are largely funded through user charges and include gymnastics, seniors activities, pickleball, the Mildmay Wellness centre and fitness program, and other initiatives that are provided from time to time.



7100 - Libraries

LIBRARIES	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
Rental Fees - Mildmay Library	10,324	10,533	10,743	10,955	10,959	11,174	102%
Rental Fees - T Library	21,312	21,753	22,188	22,616	22,633	23,068	102%
LIBRARIES- Revenue	31,636	32,285	32,931	33,571	33,592	34,242	102%
REC - MC LIBRARY - Wages	2,781	3,470	2,986	3,330	7,273	3,500	105%
Wages-Winter Maint	563	694	472	885	477	885	100%
Benefits	152	239	201	230	825	245	107%
Benefits-Winter Maint.	136	177	155	240	109	240	100%
Materials/Supplies/Maint.	162	895	459	1,000	1,532	1,200	120%
Hydro	1,337	1,296	1,363	1,530	1,160	1,530	100%
Heat	403	534	555	500	625	550	110%
MLIB-Water/Sewer	1,198	1,224	1,251	1,330	1,274	1,330	100%
Other	50	50	50	50	50	50	100%
Major Repairs/Expense				1,500	3,247		0%
Interfun. Machine Chgs-	997	883	959	1,275	740	1,000	78%
M LIBRARY- Expense	7,778	9,462	8,451	11,870	17,310	10,530	89%
REC - TC LIBRARY - Wages	2,008	2,070	1,842	2,125	4,834	2,231	105%
Wages-Winter Maint	180	329	141	520	113	400	77%
Benefits	199	162	153	212	855	233	110%
Benefits-Winter Maint.	42	89	47	150	29	112	75%
Materials/Supplies/Maint.	302	478	670	950	1,192	950	100%
General Administrative	25	25	-	75	25	50	67%
Hydro	2,043	1,724	1,715	2,040	1,506	2,040	100%
Heat	1,266	1,410	1,308	1,350	1,515	1,350	100%
Telephone	672	672	673	726	674	726	100%
T Library - water/sewer , tags	982	1,005	1,054	1,122	1,052	1,122	100%
Major Repairs/Expense				1,500	-		0%
Contracted Services	3,073	3,235	3,284	4,000	3,345	4,000	100%
Interfunctional - Machine Charge	120	180	312	200	206	200	100%
Interfun. Machine Chgs-Winter M	241	318	156	500	138	500	100%
T LIBRARY- Operating Expense	11,153	11,699	11,356	15,470	15,485	13,914	90%
M Library Reserve Transfer	(1,150)	350	601	(915)	(915)	644	
T Library Reserve Transfer	6,950	7,576	8,446	7,146	7,146	9,154	
LIBRARIES RESERVE TRFRS	5,800	7,926	9,047	6,231	6,231	9,798	157%
NET COST LIBRARIES	(6,905)	(3,198)	(4,077)	-	5,434	-	



7200 - Parks & Ball Diamonds

PARKS	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
MC BALL PARK - Rentals	5,115	4,902	4,241	4,500	185	4,500	100%
MPARKS - Revenue - Fees	3,665	3,078	3,419	3,400	400	3,400	100%
M PARKS - Rentals (Burger Box)	3,299	3,300	3,450	3,450		3,450	100%
TC Ball Park - Rentals	1,621	1,649	1,320	1,600	257	1,600	100%
PARKS - Donations	27,367	110			400		
F BALL PARKS - Rentals	1,097	1,191	1,355	1,350		1,350	100%
PARKS- Operating Revenue	42,164	14,230	13,785	14,300	1,242	14,300	100%
REC - MC BALL DIAMONDS - Wages	4,185	2,666	3,771	3,640	1,468	3,822	105%
Benefits	978	532	868	840	278	879	105%
Materials/Supplies/Maint.	1,434	1,805	1,464	1,632	6	1,632	100%
Hydro	663	562	526	714	311	714	100%
Interfunctional - Machine Charge	3,082	1,353	2,312	3,000	819	3,000	100%
M BALL DIAMONDS- Expense	10,342	6,918	8,941	9,826	2,882.21	10,047	102%
REC - MC PARKS - Wages	9,295	11,836	10,924	11,450	15,561	12,022	105%
Benefits	1,993	2,743	2,573	2,680	3,299	2,813	105%
Materials/Supplies/Maint.	1,186	4,582	2,401	2,040	2,445	2,040	100%
Hydro	5,637	4,898	5,233	5,800	2,560	5,800	100%
Water/Sewer/St Lites/Garb/BagTags	2,803	2,883	2,800	3,315	2,581	3,315	100%
Insurance	2,844	2,920	3,041	3,060	3,272	3,272	107%
Donation				650	500	650	100%
Contracted Services	458	977	488	800	488	600	75%
Interfunctional - Machine Charge	6,014	5,418	3,701	6,000	6,727	6,000	100%
M PARKS- Operating Expense	30,229	36,256	31,162	35,795	37,434.02	36,512	102%
REC - TC BALL DIAMONDS - Wages	1,980	2,471	1,849	2,575	4,406	2,704	105%
Benefits	347	381	276	385	946	405	105%
Materials/Supplies/Maint.	666	1,581	1,309	1,020	1,945	1,020	100%
Interfunctional - Machine Charge	1,809	2,364	1,189	2,550	2,403	2,550	100%
T BALL DIAMONDS - Expense	4,802	6,797	4,623	6,530	9,699.47	6,679	102%



7200 - Parks & Ball Diamonds cont.

PARKS	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
REC - TC PARKS - Wages	4,839	7,330	6,650	7,425	9,023	7,797	105%
Benefits	1,032	1,305	1,248	1,320	2,084	1,400	106%
Materials/Supplies/Maint.	2,219	1,805	1,283	663	397	663	100%
General Administrative	50	50	25	50	170	50	100%
Hydro	1,592	1,482	1,911	1,530	1,258	1,530	100%
T Parks - water/sewer/stlites/bagtags/g	1,521	1,559	1,624	1,660	1,682	1,660	100%
Insurance	2,060	2,114	2,202	2,295	2,369	2,295	100%
Interfunctional - Machine Charge	4,579	7,748	5,088	6,300	7,075	6,300	100%
T PARKS - Operating Expense	17,892	23,393	20,031	21,243	24,059.16	21,695	102%
FORMOSA BALL DIAMONDS - Wages	861	789	1,175	940	712	987	105%
Benefits	221	139	213	170	170	178	105%
Materials/Supplies/Maintenance	848	37	211	500	73	500	100%
Hydro	555	442	568	800	376	800	100%
F Ball Park - Machine Charges	1,077	892	1,411	1,000	549	1,000	100%
F BALL DIAMONDS - Expense	3,561	2,298	3,578	3,410	1,879.17	3,465	102%
FORMOSA PARKS - Wages	1,331	991	1,106	1,560	2,855	1,638	105%
Benefits	325	217	212	320	696	335	105%
Materials/Supplies/Maint	486	134	60	500	177	500	100%
Professional Costs					85		
Formosa Park - hydro	738	798	815	852	407	852	100%
F Parks - Water/Sewer	660	668	626	714	639	714	100%
Interfunctional Mach Chgs	1,437	818	998	1,000	3,126	1,000	100%
F PARKS- Operating Expense	4,976	3,626	3,818	4,946	7,986.09	5,039	102%
M Parks Transfer to Reserve	2,000	2,000	2,000	2,000	2,000	2,000	
T Parks Transfer to Reserve	27,775	810	700	700	700	700	
Other Parks Transfers to Reserves			-	(650)	(650)		
F BALL PARK Transfer to Reserves	500	500	500	500	500	500	
PARKS RESERVE TRFRS	30,275	3,310	3,200	2,550	2,550	3,200	125%
NET COST PARKS	59,914	68,370	61,569	70,000	85,249	72,337	103%



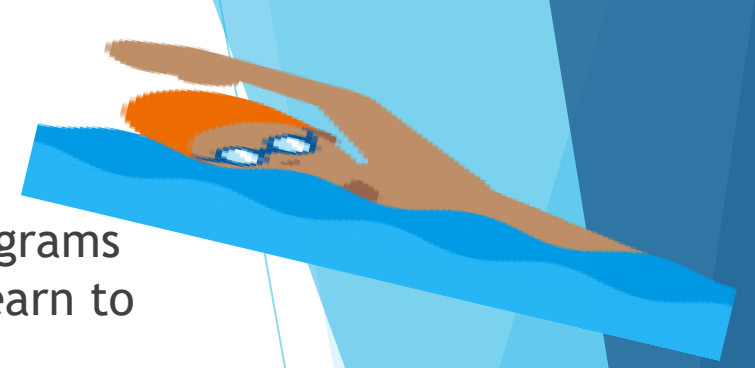
7300 - Recreation Admin & Programs

Sports, Fitness & Recreation



RECREATION PROGRAMS	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actual	2021 Budget	B-B %
SB Rec - Ont Grants	5,168	599		1,000	-	1,000	100%
SB Rec -Kickboxing-Fitness	16,557	12,602	13,646	12,700	4,920	12,700	100%
SB Rec - Hockey Skills Clinic			1,530	1,600	-		0%
SBRec - Youth Kickboxing			880	900	-		0%
SB REC - Pckleball fees	1,216	6,236	6,360	6,000	2,556	5,610	94%
SB Rec -Seniors Fees	284	1,754	1,126	1,500	-	714	48%
SB Rec - Donations	1,206	1,573	50		40		
MC REC-Tennis Fees	209	193	115	100	75	100	100%
MC REC - Wellness Program Fees	6,030	8,550	7,067	6,700	2,874	6,700	100%
MC REC Gymnastics Fees	9,100	8,540	9,638	9,500	2,597	9,328	98%
MC REC - Donations	380	6,030	1,306				
TC Rec - Donations	700	625	600	600	875	600	100%
RECREATION REVENUE - TOTAL	40,850	46,701	42,318	40,600	13,937	36,752	91%
REC-SB RECREATION WAGES	67,207	70,810	67,549	75,000	75,056	79,000	105%
Benefits - SB Recreation	20,318	20,659	18,656	20,400	21,159	21,172	104%
SB Rec Materials/Supplies/Maint.	773	12	446	300	660	300	100%
Hockey Skills - expense			2,137	2,000	-		0%
Youth Kickboxing - expense			1,800	900	-		0%
Seminars & Training	3,074	101	630	1,500	-	1,500	100%
General Administration	541	473	1,422	612	674	612	100%
SB Rec - Canada Day Exp	247	66	-	1,000	-	1,000	100%
SB Rec - Pickle Ball	3,765	6,274	5,450	5,610	658	5,610	100%
SB Rec - Seniors Program Exp	2,968	1,573	687	714	-	714	100%
SB Rec - Telephone	784	440	362	612	768	612	100%
Mileage	1,103	1,212	1,101	1,200	429	1,000	83%
Other	1,256	214	378	50	75	50	100%
REC - Gymnastics Wages	6,364	7,526	6,426	6,450	3,375	6,450	100%
Kickboxing/Fitness wages	11,027	9,926	8,803	9,150	5,386	9,150	100%
Exercise/Wellness Program Wages	7,330	7,468	7,419	6,970	1,335	6,970	100%
Gymnastics Benefits	185	234	194	200	89	200	100%
Kickboxing Fitness Benefits	311	306	259	275	147	275	100%
Exercise Wellness Benefits	203	229	220	210	42	210	100%
Gymnastics Expenses	2,164	2,196	2,000	2,678	66	2,678	100%
Kickboxing/Fitness Expenses	3,743	3,376	3,039	3,519	66	3,519	100%
Exercise/Wellness Centre Expenses	3,378	3,885	1,372	1,500	18	1,500	100%
Other	100	6,100	100	100	50	100	100%
T REC Materials/Supplies/Maint	287	366	190	200	-	200	100%
RECREATION - Operating Expense	137,129	143,444	130,640	141,150	110,054	142,822	101%
SB Recreation - Reserve Trfr	(2,000)						
MC Recreation Reserve Transfer			1,306				
T/C Recreation - RESERVE TRFR	-	-	(42)				
RECREATION RESERVE TRFRS	(2,000)	-	1,264	-	-	-	
NET COST RECREATION	94,279	96,742	89,586	100,550	96,117	106,070	105%

7500 - Swimming Pools



- Pools - \$99,614 - up 1% - This budget area funds the Outdoor Pool programs and activities in Mildmay and Teeswater. Summer staff oversee the Learn to Swim program and outdoor pool activities all summer long.

SWIMMING POOLS	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
MCPool - Federal Grants	1,368	3,360	1,829	1,800		1,800	100%
MCPool - Fees & SC	1,043	3,538	2,530	2,500		2,500	100%
MPool-Fees-Swim Team	1,045	1,115	1,713	1,200		1,200	100%
MCPool - Admissions	3,672	3,831	4,339	4,100		4,100	100%
MCPool - Lessons	17,697	16,505	19,670	19,000		19,000	100%
MC Pool - Seasons Passes	7,018	7,192	5,748	6,000		6,000	100%
MC Pool - Rentals	626	966	271	500		500	100%
MC Pool - Donations	2,246	4,195	3,620	3,000		3,000	100%
M POOL - Operating Revenue	34,715	40,702	39,720	38,100	-	38,100	100%
TCPool - Federal Grants	1,368	3,360	1,829	1,800		1,800	100%
TCPool - Fees & SC	5,739	5,008	4,890	5,000		5,000	100%
TCPool - Admissions	3,267	5,277	4,899	4,500		4,500	100%
TCPool - Lessons	13,196	13,512	13,534	13,000	134	13,000	100%
TCPool - Seasons Passes	7,498	8,225	6,629	7,000		7,000	100%
TCPool - Rentals	1,429	1,120	2,737	2,200		2,200	100%
TCPool Rev - Donations	3,515	2,412	3,109	2,750		2,750	100%
T POOL - Operating Revenue	36,012	38,913	37,627	36,250	134	36,250	100%
REC - MC POOL - Wages	38,718	46,696	49,615	48,500	1,064	48,500	100%
Benefits	4,204	4,779	5,010	4,850	227	4,850	100%
Materials/Supplies/Maint.	3,956	5,691	3,890	4,600	114	4,600	100%
MC Pool - RLSS & Red Cross	523	637	731	600	246	600	100%
MC Pool Open/Close/Chemicals	3,307	6,731	9,181	6,000	-	6,000	100%
Seminars & Training	66	23	52	100	-	100	100%
General Administrative	67	471	326	311	69	311	100%
Hydro	5,479	4,142	4,870	4,500	731	4,500	100%

7500 - Swimming Pools

SWIMMING POOLS	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
Heat	-	-	-				
Telephone	264	208	353	255	-	255	100%
Water/Sewers	2,124	2,178	2,235	2,280	2,278	2,324	102%
Insurance	3,890	3,986	4,152	4,160	4,468	4,500	108%
Mileage	8	-	-	100	-	100	100%
Other	285	2,535	61	200	61	200	100%
Interfunctional - Machine Charge	1,773	1,249	1,231	1,400	-	1,400	100%
Interfunctional Trf SWB	3,850	3,900	4,000	4,080	4,080	4,125	101%
M POOL - Operating Expense	68,513	83,225	85,706	81,936	13,338	82,365	101%
REC - TC POOL - Wages	36,569	43,187	45,650	45,760	1,082	45,760	100%
Benefits	4,015	4,842	5,168	5,180	277	5,180	100%
Materials/Supplies/Maint.	4,396	5,870	4,346	4,500	1,328	4,500	100%
TCPool - RLSS/RedCross	523	637	552	535	246	535	100%
TCPool-Open/Close/Chemicals	5,458	3,054	6,218	4,800	-	4,800	100%
T Swim Team Expenses	330						
Seminars & Training	110	63	40	100	-	100	100%
General Administrative	67	371	193	100	69	100	100%
Hydro	5,324	4,208	5,265	4,590	926	4,590	100%
Telephone	265	208	352	255	-	255	100%
Water/Sewers	1,960	2,013	2,069	2,110	2,112	2,154	102%
Insurance	3,890	3,986	4,152	4,170	4,468	4,500	108%
Other	2,064	-	-				
Interfunctional - Machine Charge	2,112	436	889	1,000	96	1,000	100%
Interfunctional Trf SWB	3,850	3,900	4,000	4,068	4,080	4,125	101%
T POOL - Operating Expense	70,933	72,775	78,894	77,168	14,684.05	77,599	101%
Transfers to Reserves	4,000	6,000	7,000	7,000	7,000	7,000	
Transfers to Reserves	3,500	6,000	7,000	7,000	7,000	7,000	
SWIMMING POOLS RESERVE TRI	7,500	12,000	14,000	14,000	14,000	14,000	100%
NET COST SWIMMING POOLS	76,219	88,385	101,253	98,754	41,888	99,614	101%

7000 - Recreational Facilities

- ▶ There are a number of facilities in South Bruce that are available for a variety of recreational, community and cultural events and programs for the ratepayers and residents of South Bruce. The cost to maintain these facilities are funded through user fees and charges, community donations and taxation. The 2021 tax dollars needed for these facilities is \$351,476 - UP 5.4%.
- ▶ The following facilities are included in the 2021 Budget:
 - ▶ Mildmay Carrick Recreation Complex - \$161,408
 - ▶ Teeswater Culross Community Centre - \$140,953
 - ▶ Formosa Community Hall - \$27,494
 - ▶ Formosa Recreation Centre - \$8,830
 - ▶ Belmore Community Hall - \$3,450
 - ▶ Teeswater Town Hall - \$9,341



7600 - Recreation Facilities

RECREATION & FACILITIES	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
MCRC - Fees & SC	2,702	3,795	3,768	3,700	1,793	1,850	50%
MCRC - Bar Corkage	6,522	4,553	7,352	7,000	2,045	7,000	100%
MCRC - Public Skating	3,223	3,358	3,933	3,500	539	3,500	100%
MCRC - Vending Machines	2,822	2,295	1,906	2,000	1,310	2,000	100%
MCRC - Rentals	2,425	2,450	1,250	1,000	150		0%
MCRC - Hall Rentals	23,582	22,786	25,433	25,000	7,142	25,000	100%
MCRC - Seniors/Meeting Room Rent	2,623	3,094	2,817	2,600	789	2,600	100%
MCRC - Minor Hockey	49,743	52,564	45,366	52,500	41,113	52,500	100%
MCRC - Rec & Intermed Hockey	30,466	27,626	23,162	28,500	21,052	28,500	100%
MCRC - Broomball	17,844	20,260	20,735	19,000	12,830	19,000	100%
MCRC - Other Ice Rentals	6,192	5,077	7,515	7,500	9,935	7,500	100%
MCRC - Arena Floor Rental	1,517	2,770	3,300	3,300	-	3,300	100%
MCRC - Sale goods & supplies	50	639			224		
MCRC - Sale of Hydro	1,270	4,869	3,712	4,000	3,653	4,000	100%
MCRC - Donations	-	2,191	1,250	1,250	210	1,250	100%
MCRC - Operating Revenue	150,980	158,328	151,501	160,850	102,785	158,000	98%
TCCC - Fees & SC	177	284	424	350	596	350	100%
TCCC - Bar Corkage	4,768	4,925	4,959	4,500	665	4,500	100%
TCCC - Public Skating	2,236	2,956	4,067	4,000	218	4,000	100%
TCCC - Vending Machines	983	724	1,789	2,000	1,459	2,000	100%
TCCC - Other Revenue	1,861	2,682	2,400	2,400	1,120	1,200	50%
TCCC - Other Revenue	60,874	639					
TCCC - Rentals	2,425	2,450	1,250	1,000	-	1,000	100%
TCCC - Hall Rentals	15,186	15,221	16,522	15,000	3,753	15,000	100%
TCCC - Meeting Room Rentals	911	112	512	300	402	300	100%
TCCC - Minor Hockey	45,691	45,985	53,745	51,000	35,173	51,000	100%
TCCC - Figure Skating	-	-	648	500	3,015	500	100%
TCCC - Rec & Intermed Hockey	31,344	33,957	41,709	38,800	31,935	38,800	100%
TCCC - Broomball	106	121	334	100	-	100	100%

7600 - Recreational Facilities

RECREATION & FACILITIES	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
TCCC - Other Ice Rentals	2,290	1,007	1,562	2,500	3,660	2,500	100%
TCCC - Arena Floor Rental	1,094	1,116	1,882	1,250	-	1,250	100%
TCCC - Sale of Hydro	4,100	3,740	3,313	3,500	4,541	3,500	100%
TCCC - Donations	400	2,079	700		50		
TCCC - Operating Revenue	174,446	117,998	135,815	127,200	86,586	126,000	99%
Town Hall - Rentals	8,597	5,395	9,693	9,000	2,368	9,000	100%
Town Hall - Donations	1,080	100					
TOWN HALL - Operating Revenue	9,677	5,495	9,693	9,000	2,368	9,000	100%
FCH - Fees & SC	-	70	-				
FCH - Bar Corkage	1,101	381	961	750	166	750	100%
FCH - Hall Rent	9,426	9,214	12,343	9,500	2,975	9,500	100%
FCH - Kitchen Fees	2,680	2,976	2,079	2,000	311	2,000	100%
FCH - Donations	500	-					
F HALL - Operating Revenue	13,707	12,641	15,383	12,250	3,452	12,250	100%
F RECREATION Donations	-	-	868				
F REC CENTER - Operating Revenue	-	-	868	-	-	-	
ARENAS/HALLS - OPERATING REVENUE	348,811	294,461	313,260	309,300	195,191	305,250	99%
EXPENSES							
REC - MCRC - Wages	93,358	97,138	99,770	95,475	105,232	100,248	105%
Wages- Winter Maint	2,196	2,547	1,703	1,700	1,320	1,700	100%
Benefits	22,028	22,801	23,104	23,000	23,110	23,920	104%
Benefits-Winter Maint.	526	589	565	600	320	600	100%
Materials/Supplies/Maint.	25,500	25,585	27,589	25,500	25,835	25,500	100%
Bar	2,039	1,732	2,245	2,200	1,042	2,200	100%
Vending Machine	1,370	1,505	1,749	1,750	1,025	1,750	100%
Equipment Fuel	912	1,089	930	1,000	963	1,000	100%
Seminars & Training	392	2,310	2,544	2,000	356	2,000	100%
General Administrative	103	578	269	300	36	300	100%
Hydro	62,135	61,450	52,470	60,000	42,940	60,000	100%
Heat	7,533	8,268	8,137	8,400	10,163	8,400	100%

7600 - Recreation Facilities

RECREATION & FACILITIES	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
Telephone	3,153	3,591	3,787	4,000	3,892	4,000	100%
Water/Sewer /Bag tags	10,925	11,205	11,499	11,730	11,730	11,730	100%
Insurance	5,743	6,172	7,249	7,344	7,466	7,600	103%
Mileage	89	191	165	200	-	200	100%
Other	537	537	425	500	1,801	500	100%
Major Repairs/Expense					2,071		
Contracted Services	5,502	8,429	19,034	18,000	15,947	18,000	100%
Interfunctional - Machine Charge	2,522	2,342	2,384	2,400	2,272	2,400	100%
Interfun. Machine Chgs-Winter Maint	4,707	4,484	3,436	3,500	2,636	3,500	100%
Interfunctional Trf WSB	9,700	9,850	10,000	10,200	10,200	10,200	100%
MCRC - Operating Expense	260,970	272,394	279,052	279,799	270,358	285,748	102%
REC - TCCC - Wages	66,653	79,794	85,563	81,120	79,265	85,176	105%
Wages-Winter Maint.	483	834	310	800	204	800	100%
Benefits	14,854	16,472	17,436	17,000	17,489	17,680	104%
Benefits-Winter Maint.	112	211	92	100	51	100	100%
Materials/Supplies/Maint.	15,994	23,324	22,832	23,460	27,678	23,460	100%
Bar	1,121	1,149	1,240	765	85	765	100%
TCCC-Vending Machine Expenses	421	741	1,447	1,500	1,071	1,500	100%
Equipment Fuel	787	1,518	991	1,000	732	1,000	100%
Seminars & Training	343	1,255	1,672	1,250	356	1,250	100%
Professional Costs	-	154	-	2,500	-	2,500	100%
General Administrative	103	447	269	500	108	500	100%
Hydro	47,504	43,568	50,189	56,000	34,789	56,000	100%
Heat	4,948	5,402	5,633	6,000	6,896	6,000	100%
Telephone	1,849	2,015	1,604	2,000	1,572	2,000	100%
Water/Sewers	9,595	9,861	10,141	10,300	10,372	10,579	103%
Insurance	5,686	6,016	6,765	7,000	7,016	7,150	102%
Mileage	256	302	247	200	2	200	100%
Other	387	387	275	300	500	300	100%
TCCC Major Repairs/Expense	57,400	-	-	-	-	-	
Contracted Services	4,794	3,099	6,711	4,800	3,865	4,800	100%
Interfunctional - Machine Charge	641	1,731	915	1,200	808	1,200	100%
Interfun. Machine Chgs-Winter Maint	634	1,126	421	1,000	248	1,000	100%
Interfunctional Trf SWB	8,800	8,950	9,150	9,333	9,240	9,333	100%
TCCC - Operating Expense	243,364	208,355	223,903	228,128	202,349	233,293	102%

7600 - Recreational Facilities

RECREATION & FACILITIES	2017 Actuals	2018 Actuals	2019 Actual	2020 Budget	2020 Actual	2021 Budget	B-B %
REC - TOWN HALL - Wages	1,822	2,772	3,004	3,200	2,180	3,360	105%
Benefits	234	260	291	350	410	350	100%
Materials/Supplies/Maint.	1,149	2,206	1,299	1,500	577	1,500	100%
General Administrative	265	139	56	100	-	100	100%
Hydro	1,408	1,283	1,493	1,500	1,194	1,500	100%
Heat	1,467	2,351	2,136	2,150	2,591	2,150	100%
Town Hall - Telephone	188	1,174	1,728	1,800	1,732	1,800	100%
Town Hall - Water/Sewer	982	1,005	1,029	1,050	1,052	1,073	102%
Town Hall - Insurance	2,106	2,501	2,852	2,860	2,949	3,008	105%
Major Repairs /Expense		3,811		1,500	-		0%
Contracted Services	2,580	1,905	2,996	3,000	3,549	3,000	100%
Interfunctional-Machine Charge	220	237	316	400	289	400	100%
Interfun. Machine Chgs-Winter Maint	143	130	58	100	92	100	100%
TOWN HALL - Operating Expense	12,564	19,775	17,258	19,510	16,616	18,341	94%
FORMOSA HALL - Wages	4,672	5,757	7,036	6,500	3,221	6,825	105%
Wages-Winter Maint.	346	356	1,951	1,000	1,077	1,000	100%
Benefits	967	1,280	1,680	1,460	888	1,460	100%
Materials/Supplies/Maintenance	3,320	2,314	8,070	3,570	5,368	3,570	100%
Bar	549	350	94	500	32	500	100%
Hydro	7,212	8,213	7,611	8,670	4,381	8,670	100%
Heat & Propane	2,121	2,149	2,051	2,200	1,924	2,200	100%
Telephone	1,836	1,630	1,630	1,700	1,565	1,700	100%
F Hall - water/sewer	493	501	509	520	718	732	141%
Insurance	2,068	2,202	2,535	2,550	2,634	2,687	105%
Other	50	50	100	100	50	100	100%
Contracted Services	2,725	3,541	3,411	4,000	3,630	4,000	100%
Interfunctional Machine Chgs	-	-	131	200	212	200	100%
F HALL - Operating Expense	26,359	28,344	36,809	32,970	25,701.09	33,644	102%

7600 - Recreation Facilities

	2017	2018	2019	2020	2020	2021	
RECREATION & FACILITIES	Actuals	Actuals	Actual	Budget	Actual	Budget	B-B %
F REC Materials/Supplies/Maint	184	19	1,086	600	-	600	100%
Hydro	4,733	4,502	4,376	5,000	2,755	5,000	100%
Heat					258		
F Rec Centre - sewers	493	501	509	530	326	530	100%
Insurance	2,360	2,381	2,444	2,700	2,630	2,700	100%
F REC CENTER - Operating Expense	7,769	7,403	8,415	8,830	5,970.12	8,830	100%
OTHER REC FACILITIES -Insurance	796	1,593	1,712	1,734	3,423	3,450	199%
OTHER FACILITIES - Operating Expense	796	1,593	1,712	1,734	3,422.69	3,450	199%
ARENAS/HALLS - OPERATING EXPENSE	551,823	537,864	567,150	570,971	524,417	583,307	102%
MCRC RESERVE Transfers	33,000	33,000	33,000	33,660	33,660	33,660	
TCCC RESERVE Transfers	33,000	33,000	33,000	33,660	33,660	33,660	
TOWN HALL RESERVE Transfers				(1,500)	(1,500)		
F REC CENTRE RESERVE Transfer							
F HALL RESERVE Transfers	6,000	6,000	6,000	6,100	6,100	6,100	
OTHER FACILITIES RESERVE Trfrs					(430)		
ARENAS/HALLS - RESERVE TRFRS	72,000	72,000	72,000	71,920	71,490	73,420	102%
NET COST ARENAS/HALLS	275,011	315,403	325,890	333,591	400,715	351,477	105%

7600 - Recreation, Parks & Facilities - Capital

- ▶ The 2021 Capital Budget for Recreation, Parks and Facilities includes total expenses of \$822,400 for various capital projects.
- ▶ **LIBRARIES** - \$6,700 - The Capital budget for Libraries include replacing some eavestrough at the Mildmay Library and replacing the kitchen flooring at the Teeswater Library.
- ▶ **PARKS** - \$118,200 - The Parks Budget includes the purchase of a pole saw and a chain saw; and installing auto locks on the Rotary Park washrooms; to be funded from the Other Parks & Recreation Reserve. Restoration of the Tennis/Pickleball court surface will be funded from the Ontario Trillium Fund Resilience funding, if approved. Some fencing at the Teeswater ball diamond will be funded from the ball diamond reserve. The Mildmay Optimist Club is fundraising to replace the playground structure behind the arena in Mildmay.
- ▶ **POOLS** - \$160,000 - The Mildmay Pool budget includes the replacement of the pool liner that was deferred from 2020. Council has allocated another \$65,000 in addition to the \$35,000 approved in the 2020 budget, from the Community Well being funds and the balance will be funded from the Mildmay Pool reserve.
- ▶ **RECREATION PROGRAMS** - \$52,000 Council has approved the purchase of an Outdoor Fitness pad and equipment to be funded from the Community Well Being Fund.
- ▶ **RECREATION FACILITIES** - Renovations and Upgrades to the Mildmay Carrick Recreation Complex (MCRC) and the Teeswater Culross Community Centre (TCCC) facilities are dependent upon grant approval under the Investing in Canada Infrastructure Program for Recreation. A decision concerning these applications is expected soon. The municipality's share of the expenses to complete the projects will be funded from the respective Facility reserve. A fire suppression system will be installed at the Teeswater Culross Community Centre kitchen with funding from the TCCC reserve. The washroom renovations at the Teeswater Town Hall is being completed in 2021 with funding from the Ontario Trillium Foundation and the Accessibility Reserve and the funds placed in Reserve, in 2020, from Community Donations and the Well Being Fund.
- ▶ Resurfacing of the concrete pad in Formosa is dependent on fundraising efforts of the Formosa Lions Club and is being planned for replacement in 2022.

7600 - Recreation, Parks & Facilities - Capital

		REVENUE SOURCES -AMENDED BUDGET				
	Budget EXPENSES	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISE/ DONATIONS	TOTAL REVENUE
M Library - Replace Eavestrough	3,000	3,000	M Library Reserve			
T Library -replace kitchen flooring	3,700	3,700	T Library Reserve			
LIBRARIES - CAPITAL	6,700	6,700		-	-	6,700
SB Parks - poll saw & chain saw	1,700	1,700	Other Rec & Fac Reserve			
M Parks - Replace Playground Structure	60,000	36,690	Optimist Fundraising Committee		23,310	
M Parks -Tennis/Pickleball Court Restoration	45,000		OTF Resilience Fund Grant	45,000		
M Rotary Park - Washroom Auto Locks	1,500	1,500	Other Rec & Fac Reserve			
T Parks - Fence Repair/Guarding at Ball Diamond	10,000	10,000	TCCC Ball Diamond Reserve			
PARKS - CAPITAL	118,200	49,890		45,000	23,310	118,200
SB Recreation - Outdoor Fitness pad & equip	52,000		Community Well Being Funds		52,000	
RECREATION PROGRAMS - CAPITAL	52,000	-		-	52,000	52,000
M Pool - Remove/Replace Liner/Membrane	160,000	95,000	M Pool Reserve incl \$35k CWB & Community Well Being Funds		65,000	
POOLS CAPITAL	160,000	95,000		-	65,000	160,000
MCRC - Replace Condensor/Compressor & Paint/Seal Beams,HotWaterTank	156,000	43,728	MCRC Reserve & ICIP Rec Grant	112,272		
MCRC CAPITAL	156,000	43,728		112,272		156,000
TCCC - Kitchen Fire Suppression items	6,500	6,500	TCCC Reserves			
*TCCC - ez ceiling, Paint/Seal Beams, Dehumidifier, Washroom Renovations	173,000	46,200	TCCC Reserve incl 36,228 CWB in Reserve & ICIP Rec Grant	126,800		
TCCC - CAPITAL	179,500.00	52,700.00		126,800.00		179,500.00
F Rec Centre- replace outdoor sports pad 2022						
FORMOSA REC CENTRE CAPITAL						
T Hall - Washroom renovations project 2021	150,000	68,000	Thall Reserve & Trillium Grant	75,000		
T Hall - Washroom renovations project 2021		7,000	Accessibility Reserve			
TEESWATER TOWN HALL CAPITAL	150,000.00	75,000.00		75,000.00	-	150,000.00
RECREATION & CULTURE CAPITAL	822,400	323,018	-	359,072	140,310	822,400

8000 - Planning & Development

The Planning and Development Budget includes planning and zoning activities, tourism activities and economic development initiatives.

PLANNING & ZONING - \$19,000 - no change - The County of Bruce provides planning reports and advice to Council regarding minor variances, severances, zoning and official plan changes and local subdivision initiatives in accordance with the Planning Act. The Chief Building Official is responsible for ensuring building matters comply with the Official Plan and Zoning Bylaw.

TOURISM - \$50,850 - down \$50 - Activities in this budget include maintaining, installing, and removing Flower baskets, Christmas Lights, Flags, Banners and signage.

ECONOMIC DEVELOPMENT - \$1,500 - Economic Development initiatives in 2021 include further business attraction and networking activities.



8000 - Planning & Development

	2017	2018	2019	2020	2020	2021	
PLANNING & DEVELOPMENT	Actuals	Actuals	Actual	Budget	Actual	Budget	B-B %
Planning - fees/charges	120	1,000	5,198	3,000	17,105	3,000	100%
Donations - planning	4,317	3,137	10,744	3,000	5,955	3,000	100%
PLANNING - Operating Revenue	4,437	4,137	15,942	6,000	23,060	6,000	100%
Other Tourism -Fees & Service Charges	3,410	2,910	3,867	3,600	2,854	3,600	100%
SB Tourism Committee Revenue	3,600	3,004	3,842	3,500	2,800	3,500	100%
TOURISM - Operating Revenue	7,009	5,914	7,709	7,100	5,654	7,100	100%
ECON DEV Ontario Grant			7,185	1,615	1,615		0%
ECON DEV Fees & Charges		1,600			918		
ECON DEV - Donations	8,629	8,903	3,550				
ECON DEVT - Operating Revenue	8,629	10,503	10,735	1,615	2,533	-	0%
Professional Costs	4,514	3,146	8,465	5,000	17,320	5,000	100%
General Administrative	2,254	2,756	7,976	3,000	1,321	3,000	100%
Contracted Services	2,251	1,522			356		
Planning - Admin Cost Trfr	16,000	16,300	16,600	17,000	17,000	17,200	101%
Planning - Agriculture/Nutrient					165		
PLANNING - Operating Expense	25,020	23,724	33,042	25,000	36,161.27	25,200	101%
PLAN & DEV - TOURISM - Wages	7,564	12,962	17,640	14,000	13,152	14,000	100%
Wages-Winter Maint	615	709	525	500	620	650	130%
Benefits	1,675	2,465	3,535	2,500	2,190	2,500	100%
Benefits-Winter Maint.	153	304	164	200	199	200	100%
Materials/Supplies/Maint.	1,058	1,859	766	2,000	495	2,000	100%
Tourism - signs	1,410	910	917	1,200	854	1,000	83%
Hydro	1,202	1,229	1,155	1,500	1,080	1,500	100%
Grants/Donations/Bereavement	3,550	3,550	3,550	3,600	3,550	3,600	100%
Other-So. Br. Tourism Group	5,717	4,608	6,694	3,500	1,046	3,500	100%
Interfunctional - Machine Charge	15,427	25,116	32,166	26,000	24,635	26,000	100%
Interfun. Machine Chgs-Winter Maint	1,270	1,141	1,008	1,000	1,259	1,000	100%
TOURISM - Operating Expense	39,642	54,853	68,119	56,000	49,079.83	55,950	100%
Econ Dev - Materials/Supplies/Maint	8,629	7,747	3,550	1,000		1,000	100%
Econ Dev - Gen Administrative		368	612	500	-	500	100%
Econ Dev - Other		1,430	7,534	1,615	1,717		
ECONOMIC DEV - Operating Expense	8,629	9,545	11,696	3,115	1,716.52	1,500	48%
PLANNING Reserve Transfer	(7,000)	(5,000)					
TOURISM Reserve Transfer	2,000	2,000	(852)	2,000	2,000	2,000	
SB TOURISM Reserve Transfer		(1,722)			1,754		
PLANNING & DEV RESERVE TRFRS	(5,000)	(4,722)	(852)	2,000	3,754	2,000	100%
NET COST PLANNING & DEV	48,216	62,845	77,619	71,400	59,465	71,550	100%

Planning & Development - Capital

Planning and Development Capital Projects for 2021 include the preparation of a Master Servicing Plan for the Municipality which was deferred from 2020 and a Business Improvement Initiative. The other funding program approved by the Nuclear Waste Management Resource Program in 2018 will fund the Master Servicing plan. The funds remaining from the Main Street Funding Program will finance the Business Improvement Initiative.

The Nuclear Waste Management Resource program will fund the Zoning By-law update, the Economic Development and Strategic Plan Updates, and 50% of the Municipality's share of the Asset Manage Plan updates. These projects were deferred from 2020 due to time constraints of municipal staff.

PLANNING & DEVELOPMENT								
CAPITAL EXPENSES		REVENUE SOURCES - BUDGET						
PARTICULARS	BUDGET	RESERVE TRANSFERS	REVENUE EXPLANATION	GRANTS	FUNDRAISING & DONATION	OTHER MUNICIPALITIES	SALES	TOTAL REVENUE
Master Servicing Plan	140,000		Other NWMO Funding Plan/Dev Reserve & Main Street Funding		140,000			
Business Improvement Initiative	12,000	6,750		5,250				
PLANNING & DEVELOPMENT CAPITAL	152,000	6,750		5,250	140,000	-	-	152,000

Asset Management Planning

The Asset Management Plan adopted by Council in 2015 provides an explanation of the challenge Council faces when determining where and how the limited resources are spent. A copy of the plan can be found on the municipality's website.

The Municipality has purchased software to keep track of the many assets we own. Staff will be working with the Public Sector Digest consulting firm to provide for an update to the Asset Management plan to meet legislative requirements of Regulation 588/17, as amended, and to provide for better long term planning. This will include updating our data with regard to useful life, replacement costs, identifying the levels of service, componentizing single assets where appropriate, lifecycle strategies, etc, that will culminate into a 10 year financial plan and strategy for the municipality's assets.

The 2021 Budget has set aside \$2.29M for capital purposes to Reserves. The annual requirement for asset replacement, based on the 2019 Asset Data, is \$11.9M. The infrastructure gap or shortfall for South Bruce is estimated to be \$9.6M annually. Updated and more accurate data is needed to provide for financing strategies and to establish desired levels of service.

Asset Management Planning



Other

- ▶ Budget Reconciliation Report for PSAB Adjustments under O.Reg 284/09: Separate report prepared by Treasurer in accordance with regulation to be adopted by Council
- ▶ A copy of the Budget presentation will be available on the Municipality's website. Hard copies will be provided to members of Council and others upon request.
- ▶ Thank you!